SHAKOPEE PUBLIC UTILITIES
2021 OPERATING PLAN

Final as of December 7, 2020

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December 2, 2020

To the Honorable Commission President and Commissioners:

We are pleased to submit the 2021 Budget, updated with the latest 2020 numbers. This budget provides the commission and residents with a budget and a sound financial plan that maintains core service levels, while remaining responsive to the financial plans of the Shakopee Public Utilities.

The budget is a comprehensive document based on current utility operation, services and the utilities' policies and goals. Work began in August 2020. During 2020, the utilities commission had multiple discussions to determine 2021 priorities and to develop a budget that meets it's goals, maintains core services and is sensitive to utility rates.

The 2021 Budget reflects a zero rate increase in Water and Electric rates. A review of the preliminary budget was held on November 16, 2020 and approved by the Public Utilities Commission. The 2021 Budget was approved on December 7, 2020.

Please contact Jean McGann, Interim Finance Director or me with any questions.

Respectfully submitted,

Greg Drent, Interim Utilities Manager

SHAKOPEE PUBLIC UTILITIES
2021 OPERATING PLAN BY FUND

Final as of December 7, 2020

SHAKOPEE PUBLIC UTILITIES
2021 BUDGET PLAN

ELECTRIC	2018 ACTUALS	2019 ACTUALS	2020 JULY YTD	2020 BUDGETED	2020 FORECAST	2021 PROPOSED	INCREASE/ (DECREASE)	PERCENT CHANGE
OPERATING REVENUE								
RESIDENTIAL SALES	$ 17,891,566	$ 17,314,821	$ 9,825,006	$ 17,407,243	$ 17,887,747	$ 17,827,425	$ (60,322)	-0.34%
COMMERCIAL SALES	1,648,657	1,688,878	959,881	1,736,805	1,674,769	1,615,829	(58,940)	-3.52%
INDUSTRIAL SALES	29,766,177	29,572,263	14,835,959	29,449,812	28,277,668	25,390,488	(2,887,180)	-10.21%
CUSTOMER PENALTIES	180,735	243,329	64,961	196,011	147,290	92,011	(55,279)	-37.53%
FREE SERVCE TO CITY	170,988	106,913	62,366	85,494	122,082	121,132	(950)	-0.78%
CONSERVATION PROGRAM	735,365	724,610	381,933	724,888	713,656	724,888	11,232	1.57%
TOTAL OPERATING REVENUE	50,393,488	49,650,814	26,130,106	49,600,253	48,823,212	45,771,772	(3,051,440)	-6.15%
OPERATING EXPENSES								
ELECTRIC	1,863,559	1,656,772	964,688	1,952,990	1,626,614	3,141,083	1,514,469	93.1%
PLANNING AND ENGINEERING	318,613	342,005	230,087	584,646	364,078	748,064	383,986	105.47%
CUSTOMER SERVICE	608,719	703,162	424,161	748,752	711,345	1,444,805	733,460	103.11%
MARKETING & KEY ACCOUNTS	1,102,905	693,346	278,405	797,524	598,224	922,613	324,389	54.23%
FINANCE AND ADMINISTRATION	37,620,434	36,823,106	20,716,418	37,539,386	36,596,526	34,196,216	(2,400,310)	-6.56%
UTILITIES	183,199	187,460	110,942	224,410	179,228	427,957	248,729	138.78%
DEPRECIATION AND AMORTIZATION	2,237,527	2,326,070	1,487,890	2,527,459	2,412,883	2,328,126	(84,757)	-3.51%
TOTAL OPERATING EXPENSES	43,934,956	42,731,922	24,212,589	44,375,166	42,488,898	43,208,865	719,967	1.67%
OPERATING INCOME	6,458,532	6,918,892	1,917,517	5,225,087	6,334,314	2,562,908	(3,771,406)	-59.54%
TOTAL NON-OPERATING INCOME (EXPENSES)	747,115	1,404,626	645,343	951,506	1,294,917	1,063,607	(231,310)	-17.86%
TOTAL CAPITAL CONTRIBUTIONS	730,662	759,222	10,589	-	791,892	760,592	(31,300)	-3.95%
TOTAL TRANSFER TO MUNICIPALITY	(1,509,222)	(1,424,805)	(1,165,203)	(2,202,619)	(2,215,349)	(2,044,669)	(170,681)	-7.70%
NET INCOME OR CHANGE IN NET ASSETS	$ 6,427,087	$ 7,657,934	$ 1,408,246	$ 3,973,973	$ 6,205,774	$ 2,342,438	$ (3,863,336)	-62.25%

SHAKOPEE PUBLIC UTILITIES
2021 BUDGET PLAN

WATER	2018 ACTUALS	2019 ACTUALS	2020 JULY YTD	2020 BUDGETED	2020 FORECAST	2021 PROPOSED	INCREASE/ (DECREASE)	PERCENT CHANGE
OPERATING REVENUE								
RESIDENTIAL SALES	$ 3,043,443	$ 2,844,970	$ 1,746,369	$ 2,969,275	$ 3,063,906	$ 2,987,828	$ (76,078)	-2.48%
COMMERCIAL SALES	1,496,789	1,322,398	610,743	1,437,996	1,407,231	1,420,289	13,058	0.93%
INDUSTRIAL SALES	306,868	268,467	124,029	290,211	270,686	269,657	(1,029)	-0.38%
OTHER WATER SALES	721,152	391,437	351,479	683,659	555,383	710,227	154,844	27.88%
CUSTOMER PENALTIES	39,876	34,098	3,730	31,309	10,184	14,309	4,125	40.51%
TOTAL OPERATING REVENUE	5,608,128	4,861,369	2,836,350	5,412,450	5,307,390	5,402,310	94,920	1.75%
OPERATING EXPENSES								
ELECTRIC	31,753	37,187	20,867	40,992	37,492	42,017	4,524	12.07%
WATER	1,231,909	1,256,804	706,545	1,431,718	1,282,872	1,905,452	622,580	48.53%
PLANNING AND ENGINEERING	95,977	125,253	75,653	195,047	124,376	234,603	110,227	88.62%
CUSTOMER SERVICE	225,735	241,602	156,597	271,878	246,084	584,303	338,219	137.44%
MARKETING & KEY ACCOUNTS	9,858	10,175	10,720	33,242	14,808	26,632	11,824	79.85%
FINANCE AND ADMINISTRATION	1,143,431	1,206,304	722,347	1,463,139	1,247,766	1,057,115	(190,651)	-15.28%
UTILTIES	107,343	114,674	67,470	136,075	115,494	401,802	286,308	247.90%
DEPRECIATION AND AMORTIZATION	1,415,037	1,584,293	1,072,889	1,868,646	1,751,059	1,582,877	(168,182)	-9.60%
TOTAL OPERATING EXPENSES	4,261,042	4,576,293	2,833,089	5,440,737	4,819,951	5,834,800	1,014,849	21.06%
OPERATING INCOME	1,347,086	285,076	3,261	(28,287)	487,439	(432,490)	(919,929)	-188.73%
TOTAL NON-OPERATING INCOME (EXPENSES)	409,267	731,225	367,194	455,449	641,844	455,939	(185,905)	-28.96%
TOTAL CAPITAL CONTRIBUTIONS	5,868,217	6,922,746	1,543,174	3,954,538	5,942,032	7,323,713	1,381,681	23.25%
TOTAL TRANSFER TO MUNICIPALITY	(1,091,814)	(999,320)	(246,467)	(206,187)	(208,241)	(204,572)	3,669	-1.76%
NET INCOME OR CHANGE IN NET ASSETS	$ 6,532,756	$ 6,939,728	$ 1,667,161	$ 4,175,512	$ 6,863,074	$ 7,142,590	$ 279,516	4.07%

SHAKOPEE PUBLIC UTILITIES

2021 – 2025

SUMMARY OF ALL DEPARTMENTS

BY FUND

Final as of December 7, 2020

SUMMARY OF ALL DEPARTMENTS

ELECTRIC		342.00																		
19006.92			2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE		GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	RES	440.01-.03&.10	13,769,428	-	13,769,428	13,293,370	-	13,293,370	7,817,979	-	7,817,979	13,294,343	-	13,294,343	-	-	13,916,535.00	13,986,118	-	13,986,118.00
Residential Sales - Fixed	RES	440.20	1,643,595	-	1,643,595	1,688,205	-	1,688,205	1,008,360	-	1,008,360	1,701,136	-	1,701,136	-	-	1,751,230.00	1,740,762	-	1,740,762.00
Residential Sales - PCA	RES	440.30	2,354,936	-	2,354,936	2,173,332	-	2,173,332	921,454	-	921,454	2,266,646	-	2,266,646	-	-	2,071,687.00	1,962,363	-	1,962,363.00
Residential Sales - Security Lights	RES	440.70	12,972	-	12,972	12,247	-	12,247	6,902	-	6,902	12,325	-	12,325	-	-	12,142.00	11,789	-	11,789.00
Residential Sales	RESIDENTIAL SALES		17,780,930	-	17,780,930	17,167,155	-	17,167,155	9,754,695	-	9,754,695	17,274,450	-	17,274,450	-	-	17,751,594	17,701,032	-	17,701,032
Underground Relocation Fees	RES	446.00	110,636	-	110,636	147,666	-	147,666	70,312	-	70,312	132,793	-	132,793	-	-	136,153	126,393	-	126,393
TOTAL RESIDENTIAL SALES			17,891,566	-	17,891,566	17,314,821	-	17,314,821	9,825,006	-	9,825,006	17,407,243	-	17,407,243	-	-	17,887,747	17,827,425	-	17,827,425
Commercial Sales - Energy	COM	442.00 -.01	988,407	-	988,407	1,033,510	-	1,033,510	602,237	-	602,237	1,031,382	-	1,031,382	-	-	1,031,691	998,607	-	998,607
Commercial Sales - Fixed	COM	442.20	182,966	-	182,966	188,174	-	188,174	111,622	-	111,622	188,020	-	188,020	-	-	194,137	192,077	-	192,077
Commercial Sales - PCA	COM	442.30	166,230	-	166,230	165,527	-	165,527	69,347	-	69,347	200,730	-	200,730	-	-	148,752	134,785	-	134,785
Commercial Sales - Security Lights	COM	442.70	45,299	-	45,299	48,674	-	48,674	28,975	-	28,975	48,674	-	48,674	-	-	50,319	49,860	-	49,860
Water Division Electric for Pumping	COM	448.00	265,755	-	265,755	252,994	-	252,994	147,700	-	147,700	268,000	-	268,000	-	-	249,870	240,459	-	240,459
TOTAL COMMERCIAL SALES			1,648,657	-	1,648,657	1,688,878	-	1,688,878	959,881	-	959,881	1,736,805	-	1,736,805	-	-	1,674,769	1,615,788	-	1,615,788
Industrial Sales - Energy	IND	443.00-.01	24,259,281	-	24,259,281	24,344,601	-	24,344,601	12,794,564	-	12,794,564	23,970,981	-	23,970,981	-	-	23,628,562	21,322,300	-	21,322,300
Industrial Sales - Fixed	IND	443.20	462,998	-	462,998	461,280	-	461,280	270,740	-	270,740	463,104	-	463,104	-	-	474,148	470,115	-	470,115
Industrial Sales - PCA	IND	443.30	5,016,497	-	5,016,497	4,745,282	-	4,745,282	1,759,816	-	1,759,816	4,994,526	-	4,994,526	-	-	4,155,431	3,580,117	-	3,580,117
Industrial Sales - Security Lights	IND	443.70	27,401	-	27,401	21,100	-	21,100	10,839	-	10,839	21,200	-	21,200	-	-	19,527	17,956	-	17,956
TOTAL INDUSTRIAL SALES			29,766,177	-	29,766,177	29,572,263	-	29,572,263	14,835,959	-	14,835,959	29,449,812	-	29,449,812	-	-	28,277,668	25,390,488	-	25,390,488
BAD DEBT EXPENSE	CUS	904.00	(71,802)	-	(71,802)	(61,116)	-	(61,116)	-	-	-	(76,614)	-	(76,614)	-	-	(63,981)	(180,614)	-	(180,614)
TOTAL SALES OF ELECTRICITY			49,234,598	-	49,234,598	48,514,846	-	48,514,846	25,620,847	-	25,620,847	48,517,246	-	48,517,246	-	-	47,776,203	44,653,087	-	44,653,087
CUSTOMER PENALTIES	CUS	450.00	252,538	-	252,538	304,445	-	304,445	64,961	-	64,961	272,625	-	272,625	-	-	211,271	272,625	-	272,625
FREE SERVICE TO CITY	FRE	444.00	170,988	-	170,988	106,913	-	106,913	62,366	-	62,366	85,494	-	85,494	-	-	122,082	121,132	-	121,132
CONSERVATION PROGRAM	CON	440.05	735,365	-	735,365	724,610	-	724,610	381,933	-	381,933	724,888	-	724,888	-	-	713,656	724,888	-	724,888
TOTAL OPERATING REVENUE			**50,393,488**	**-**	**50,393,488**	**49,650,814**	**-**	**49,650,814**	**26,130,106**	**-**	**26,130,106**	**49,600,253**	**-**	**49,600,253**	**-**	**-**	**48,823,212**	**45,771,731**	**-**	**45,771,731**
OPERATING EXPENSES																				
PURCHASED POWER		555.00	35,555,031	-	35,555,031	34,198,101	-	34,198,101	19,222,979	-	19,222,979	34,568,027	-	34,568,027	-	-	33,895,030	32,743,105	-	32,743,105
Station Expense		582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense		583.00	11,812	640	12,452	1,116	1,975	3,091	-	3,005	3,005	1,724	2,953	4,677	-	-	3,218	1,724	3,840	5,564
Underground Line Expense		584.00	4,777	49,945	54,723	4,713	51,966	56,679	2,361	36,045	38,406	5,056	54,984	60,040	-	-	64,893	5,056	71,503	76,559
Street Lighting Expenses		585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses		586.00	-	3,014	3,014	-	6,273	6,273	-	4,302	4,302	-	8,399	8,399	-	-	6,093	-	10,922	10,922
Miscellaneous Distribution Expense		588.00	62,434	285,035	347,469	50,297	334,413	384,710	(27,280)	314,313	287,033	45,521	369,864	415,385	-	-	436,832	48,081	442,099	490,181
Service Provided by Others		588.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DISTRIBUTION OPERATION EXPENSES			79,023	338,634	417,657	56,126	394,626	450,752	(24,919)	357,665	332,747	52,301	436,200	488,501	-	-	511,036	54,861	528,364	583,226
Maintenance- Supervision & Engineering		590.00	-	61,234	61,234	-	64,724	64,724	-	41,387	41,387	-	74,275	74,275	-	-	68,916	-	96,590	96,590
Maintenance of Station Equipment		592.00	19,122	32,037	51,158	28,864	34,138	63,002	9,858	29,529	39,387	16,758	44,281	61,039	-	-	69,259	21,581	57,584	79,166
Maintenance of Overhead Lines		593.00	22,887	237,269	260,156	5,308	152,546	157,854	(9,316)	147,434	138,118	21,825	183,010	204,835	-	-	209,677	21,825	237,992	259,817
Maintenance of Underground Lines		594.00	21,703	147,108	168,811	38,897	144,817	183,714	(24,832)	102,890	78,057	35,783	170,382	206,165	-	-	160,816	35,783	221,571	257,354
Maintenance of Line Transformers		595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting		596.00	283,542	88,724	372,266	92,057	66,757	158,814	14,999	37,441	52,440	40,451	72,154	112,605	-	-	167,414	77,281	93,832	171,113
Maintenance of Meters		597.00	10,000	18,524	28,524	185	21,907	22,092	1,974	13,578	15,552	1,436	24,061	25,497	-	-	24,046	2,000	31,290	33,290
DISTRIBUTION SYSTEM MAINTENANCE			357,253	584,896	942,150	165,312	484,888	650,200	(7,316)	372,258	364,941	116,253	568,163	684,416	-	-	700,128	158,470	738,860	897,330
Maintenance of Misc Distribution Equipment		598.00	79,651	57,338	136,989	93,894	64,526	158,420	40,460	24,562	65,021	87,272	85,164	172,436	-	-	130,238	87,272	110,751	198,022
Maintenance of General Plant		932.00	110,479	11,272	121,751	129,384	21,029	150,413	70,663	5,468	76,131	152,861	29,750	182,611	-	-	131,900	138,190	38,688	176,878
MAINTENANCE OF GENERAL PLANT			190,131	68,610	258,740	223,278	85,555	308,833	111,123	30,029	141,152	240,133	114,914	355,047	-	-	262,138	225,462	149,438	374,900
TOTAL OPERATION AND MAINTENANCE			36,181,438	992,139	37,173,577	34,642,817	965,070	35,607,886	19,301,866	759,952	20,061,819	34,976,713	1,119,277	36,095,990	-	-	35,368,332	33,181,899	1,416,663	34,598,562
Meter Reading Expense		902.00	11,197	104,712	115,910	17,090	110,716	127,806	5,932	69,681	75,613	14,375	113,634	128,009	-	-	132,197	14,375	182,681	197,056
Customer Records and Collection		903.00	75,928	391,917	467,845	116,877	406,839	523,715	70,107	229,446	299,553	136,509	460,119	596,628	-	-	495,837	169,509	712,392	881,901
Conservation Expenses		912.00	666,132	69,233	735,365	652,138	72,471	724,610	155,617	41,570	197,187	650,617	74,271	724,888	-	-	575,973	656,296	88,513	744,809
TOTAL CUSTOMER ACCOUNTS			753,257	565,862	1,319,119	786,105	590,026	1,376,131	231,656	340,697	572,353	801,501	648,024	1,449,525	-	-	1,204,007	840,180	983,585	1,823,765
ADMINISTRATIVE & GEN'L		920.00	-	610,512	610,512	-	666,835	666,835	251,054	181,823	432,877	-	765,510	765,510	-	-	724,980	-	983,013	983,013
OFFICE SUPPLIES AND EXPENSE		913.00 & 921.00	139,740	-	139,740	173,835	-	173,835	138,915	-	138,915	269,855	-	269,855	-	-	192,986	238,080	-	238,080
OUTSIDE SERVICES EMPLOYED		923.00	186,004	-	186,004	133,237	-	133,237	139,809	-	139,809	467,209	-	467,209	-	-	167,498	495,878	-	495,878
PROPERTY INSURANCE		924.00	129,290	-	129,290	127,006	-	127,006	75,622	-	75,622	167,137	-	167,137	-	-	121,830	175,494	-	175,494
EMPLOYEE BENEFITS		926.00	1,411,867	419,064	1,830,930	1,539,341	414,042	1,953,383	921,545	206,243	1,127,788	1,706,935	406,957	2,113,892	-	-	2,003,154	-	2,060,735	2,060,735
Injuries and Damages		925.00	138	-	138	1,750	-	1,750	4,355	-	4,355	2,678	-	2,678	-	-	5,402	2,678	-	2,678
Marketing		929.00	3,608	-	3,608	4,823	-	4,823	4,769	-	4,769	8,153	-	8,153	-	-	5,316	11,903	-	11,903
Regulatory Commission Expenses		928.00	37,259	-	37,259	38,588	-	38,588	18,953	-	18,953	38,876	-	38,876	-	-	39,850	38,876	-	38,876
Miscellaneous General Expense		930.00	220,030	45,499	265,528	245,427	76,375	321,802	124,208	23,233	147,441	369,584	99,299	468,882	-	-	242,660	322,646	129,109	451,755
Rents		931.00	1,723	-	1,723	574	-	574	-	-	-	-	-	-	-	-	-	-	-	-
MISCELLANEOUS GENERAL			262,758	45,499	308,256	291,161	76,375	367,536	152,285	23,233	175,518	419,291	99,299	518,590	-	-	293,228	376,103	129,109	505,212

SUMMARY OF ALL DEPARTMENTS

ELECTRIC	342.00	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
19006.92		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
TOTAL ADMINISTRATIVE AND GENERAL		2,129,658	1,075,074	3,204,732	2,264,580	1,157,252	3,421,832	1,679,229	411,299	2,090,529	3,030,426	1,271,766	4,302,192	-	-	3,503,676	1,285,555	3,172,857	4,458,412
OPERATING EXPENSE BEFORE DEP & AMT		39,064,354	2,633,075	41,697,429	37,693,502	2,712,348	40,405,850	21,212,751	1,511,949	22,724,700	38,808,641	3,039,067	41,847,707	-	-	40,076,015	35,307,633	5,573,105	40,880,738
DEPRECIATION	403.00	2,237,527	-	2,237,527	2,326,070	-	2,326,070	1,487,890	-	1,487,890	2,527,459	-	2,527,459	-	-	2,412,883	2,328,126	-	2,328,126
AMORTIZATION	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Depreciation & Amortization		2,237,527	-	2,237,527	2,326,070	-	2,326,070	1,487,890	-	1,487,890	2,527,459	-	2,527,459	-	-	2,412,883	2,328,126	-	2,328,126
TOTAL OPERATING EXPENSES		**41,301,880**	**2,633,075**	**43,934,956**	**40,019,572**	**2,712,348**	**42,731,920**	**22,700,641**	**1,511,949**	**24,212,589**	**41,336,099**	**3,039,067**	**44,375,166**	**-**	**-**	**42,488,898**	**37,635,759**	**5,573,105**	**43,208,865**
OPERATING INCOME	**273,640.60**	**9,091,608**	**(2,633,075)**	**6,458,533**	**9,631,241**	**(2,712,348)**	**6,918,894**	**3,429,465**	**(1,511,949)**	**1,917,517**	**8,264,154**	**(3,039,067)**	**5,225,087**	**-**	**-**	**6,334,314**	**8,135,972**	**(5,573,105)**	**2,562,867**
Job Sales	415.00	222,943	-	222,943	218,455	-	218,455	14,059	-	14,059	122,287	-	122,287	195,510	-	195,510	222,799	-	222,799
Job Sales	416.00	(228,654)	1,143	(227,511)	(184,398)	-	(184,398)	(10,105)	-	(10,105)	(78,543)	-	(78,543)	-	-	(168,070)	(207,623)	-	(207,623)
Miscellaneous	456.00	494,967	-	494,967	364,086	-	364,086	54,762	-	54,762	209,332	-	209,332	-	-	272,902	350,000	-	350,000
RENTALS AND MISCELLANEOUS		489,256	1,143	490,399	398,143	-	398,143	58,716	-	58,716	253,075	-	253,075	195,510	-	300,342	365,177	-	365,177
INTERDEPARTMENTAL RENT	455.00	90,000	-	90,000	90,000	-	90,000	52,500	-	52,500	90,000	-	90,000	-	-	91,758	90,000	-	90,000
INVESTMENT INCOME	419.00	449,019	-	449,019	980,762	-	980,762	553,927	-	553,927	673,387	-	673,387	-	-	950,341	673,387	-	673,387
Interest Expense LT Debt	427.00	(27,364)	-	(27,364)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	(38,245)	-	(38,245)	(64,280)	-	(64,280)	(19,799)	-	(19,799)	(64,957)	-	(64,957)	-	-	(47,524)	(64,957)	-	(64,957)
INTEREST EXPENSE		(65,609)	-	(65,609)	(64,280)	-	(64,280)	(19,799)	-	(19,799)	(64,957)	-	(64,957)	-	-	(47,524)	(64,957)	-	(64,957)
AMORTIZATION OF DEBT	428, 429, 430	(216,694)	-	(216,694)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
														-	-	-	-	-	
TOTAL NON-OPERATING INCOME (EXPENSE)		**745,972**	**1,143**	**747,115**	**1,404,626**	**-**	**1,404,626**	**645,343**	**-**	**645,343**	**951,506**	**-**	**951,506**	**195,510**	**-**	**1,294,917**	**1,063,607**	**-**	**1,063,607**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		9,837,580	(2,631,932)	7,205,647	11,035,867	(2,712,348)	8,323,520	4,074,808	(1,511,949)	2,562,860	9,215,659	(3,039,067)	6,176,592	195,510	-	7,629,231	9,199,579	(5,573,105)	3,626,473
TOTAL CAPITAL CONTRIBUTIONS	421.00	**730,662**	**-**	**730,662**	**759,222**	**-**	**759,222**	**10,589**	**-**	**10,589**	**-**	**-**	**-**	**791,892**	**-**	**791,892**	**760,592**	**-**	**760,592**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	(169,173)	-	(169,173)	(104,148)	-	(104,148)	(62,366)	-	(62,366)	(85,494)	-	(85,494)	-	-	(119,187)	(85,494)	-	(85,494)
Payment to City of Shakopee	927.00	(1,340,049)	-	(1,340,049)	(1,320,657)	-	(1,320,657)	(1,102,837)	-	(1,102,837)	(2,117,125)	-	(2,117,125)	-	-	(2,096,162)	(1,959,175)	-	(1,959,175)
TOTAL TRANSFER TO MUNICIPALITY		**(1,509,222)**	**-**	**(1,509,222)**	**(1,424,805)**	**-**	**(1,424,805)**	**(1,165,203)**	**-**	**(1,165,203)**	**(2,202,619)**	**-**	**(2,202,619)**	**-**	**-**	**(2,215,349)**	**(2,044,669)**	**-**	**(2,044,669)**
NET INCOME OR CHANGE IN NET ASSETS		**9,059,020**	**(2,631,932)**	**6,427,087**	**10,370,284**	**(2,712,348)**	**7,657,936**	**2,920,194**	**(1,511,949)**	**1,408,246**	**7,013,040**	**(3,039,067)**	**3,973,973**	**987,402**	**-**	**6,205,774**	**7,915,502**	**(5,573,105)**	**2,342,397**
Capitalized Labor Expense - % OF TOTAL LABOR			**0**	6,427,087		**0**	7,657,936		**16%**	1,408,246		**12%**	3,973,973	3,007,800	(1,511,949)	1,495,851	7,223,431	(3,039,067)	4,184,365
Work in Progress	107.00		58,148			105,826			258,265			408,451		-	-	-	-	-	-
Distribution - Services	369.00		1,268			128,123			-			-		-	-	-	-	-	-
Distribution - Meters	370.00		126,855			25,179			21,321			25,202		-	-	-	-	-	-
Total Capitalized Labor			**186,271**			**259,128**			**279,585**			**433,653**		-	-	-	-	-	-

SUMMARY OF ALL DEPARTMENTS

WATER

	GL	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE		**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	2,603,749	-	2,603,749	2,395,881	-	2,395,881	1,481,790	-	1,481,790	2,517,334	-	2,517,334	-	-	2,595,978	2,528,236	-	2,528,236
Residential Sales - Fixed	461.20	439,694	-	439,694	449,089	-	449,089	264,579	-	264,579	451,941	-	451,941	-	-	467,928	459,592	-	459,592
TOTAL RESIDENTIAL SALES		3,043,443	-	3,043,443	2,844,970	-	2,844,970	1,746,369	-	1,746,369	2,969,275	-	2,969,275	-	-	3,063,906	2,987,828	-	2,987,828
Commercial Sales - Usage	462.00	1,418,929	-	1,418,929	1,244,516	-	1,244,516	563,757	-	563,757	1,359,714	-	1,359,714	-	-	1,324,254	1,336,853	-	1,336,853
Commercial Sales - Fixed	462.20	77,860	-	77,860	77,882	-	77,882	46,986	-	46,986	78,282	-	78,282	-	-	82,977	83,436	-	83,436
TOTAL COMMERCIAL SALES		1,496,789	-	1,496,789	1,322,398	-	1,322,398	610,743	-	610,743	1,437,996	-	1,437,996	-	-	1,407,231	1,420,289	-	1,420,289
Industrial Sales - Usage	463.00	292,799	-	292,799	254,932	-	254,932	116,506	-	116,506	276,632	-	276,632	-	-	257,096	257,659	-	257,659
Industrial Sales - Fixed	463.20	14,068	-	14,068	13,535	-	13,535	7,523	-	7,523	13,580	-	13,580	-	-	13,590	11,998	-	11,998
TOTAL INDUSTRIAL SALES		306,868	-	306,868	268,467	-	268,467	124,029	-	124,029	290,211	-	290,211	-	-	270,686	269,657	-	269,657
TOTAL WATER SALES		4,847,100	-	4,847,100	4,435,834	-	4,435,834	2,481,140	-	2,481,140	4,697,482	-	4,697,482	-	-	4,741,823	-	-	4,677,774
Water Reconstruction Fund	447.00	712,989	-	712,989	376,214	-	376,214	349,120	-	349,120	675,511	-	675,511	-	-	542,047	703,175	-	703,175
Hydrant Sales	464.00	8,163	-	8,163	15,223	-	15,223	2,359	-	2,359	8,148	-	8,148	-	-	13,336	7,052	-	7,052
TOTAL SALES OF WATER		5,568,252	-	5,568,252	4,827,271	-	4,827,271	2,832,620	-	2,832,620	5,381,141	-	5,381,141	-	-	5,297,206	710,227	-	5,388,001
PENALTY REVENUE	450.00	38,380	-	38,380	42,475	-	42,475	3,729	-	3,729	42,717	-	42,717	-	-	19,262	42,717	-	42,717
BAD DEBT EXPENSE	904.00	1,496	-	1,496	(8,377)	-	(8,377)	0	-	0	(11,407)	-	(11,407)	-	-	(9,078)	(28,407)	-	(28,407)
TOTAL OPERATING REVENUE		**5,608,128**	**-**	**5,608,128**	**4,861,369**	**-**	**4,861,369**	**2,836,350**	**-**	**2,836,350**	**5,412,450**	**-**	**5,412,450**	**-**	**-**	**5,307,390**	**724,536**	**-**	**5,402,310**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-	96,275	96,275	-	100,623	100,623	-	61,832	61,832	-	113,424	113,424	-	-	116,845	-	101,512	101,512
Miscellaneous Pumping Expenses	626.00	18,996	-	18,996	19,154	-	19,154	7,504	-	7,504	25,069	-	25,069	-	-	15,938	25,069	-	25,069
Chemicals	641.00	59,353	-	59,353	58,973	-	58,973	43,260	-	43,260	54,128	-	54,128	-	-	76,463	57,485	-	57,485
Operation Labor and Expenses	642.00	23,448	8,240	31,688	16,713	8,936	25,650	17,006	5,001	22,007	19,103	11,093	30,196	-	-	32,084	26,998	9,928	36,926
Transmission Distribution and Lines Expens	662.00	5,508	91,759	97,267	5,943	122,473	128,416	3,078	70,804	73,882	6,957	122,958	129,915	-	-	141,746	6,957	111,987	118,943
Meter Expenses	663.00	-	1,505	1,505	(13)	504	491	-	900	900	(20)	872	852	-	-	1,436	(20)	781	761
Miscellaneous Expenses	664.00 & 665.00	39,906	129,532	169,438	32,327	157,070	189,397	(10,268)	172,600	162,332	31,424	175,853	207,277	-	-	238,571	31,424	161,092	192,515
PUMPING AND DISTRIBUTION OPERATION		147,210	327,312	474,523	133,098	389,606	522,704	60,580	311,137	371,717	136,660	424,200	560,860	-	-	623,083	147,912	385,299	533,211
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	23,951	38,094	62,044	12,373	47,381	59,754	3,336	23,837	27,173	12,494	70,740	83,234	-	-	45,486	15,483	63,311	78,794
Maintenance of Pumping Equipment	633.00	114,855	63,668	178,523	79,866	79,330	159,195	19,643	38,383	58,026	107,297	112,762	220,058	-	-	90,009	243,672	100,919	344,592
Maintenance of Reservoirs	672.00	(1)	-	(1)	4,351	-	4,351	(1)	-	(1)	15,374	-	15,374	-	-	(6,504)	6,574	-	6,574
Maintenance of Mains	673.00	59,319	9,820	69,138	48,450	5,993	54,442	31,968	4,081	36,049	24,136	5,305	29,441	-	-	81,107	49,000	4,747	53,747
Maintenance of Valves	674.00	993	20,448	21,442	3,529	21,449	24,979	6,461	14,486	20,947	11,523	26,824	38,347	-	-	34,949	5,348	24,007	29,356
Maintenance of Meters	676.00	2,706	87,622	90,328	888	49,964	50,852	-	28,241	28,241	623	49,462	50,085	-	-	57,056	1,406	44,267	45,673
Maintenance of Hydrants	677.00	1,429	4,506	5,936	41,352	25,526	66,878	2,247	3,750	5,997	40,641	22,784	63,425	-	-	51,773	40,641	20,391	61,032
PUMPING AND DISTRIBUTION MAINTENANCE		203,252	224,158	427,410	190,809	229,643	420,452	63,654	112,778	176,432	212,087	287,876	499,963	-	-	353,876	362,124	257,644	619,768
POWER FOR PUMPING	623.00	300,400	-	300,400	289,410	-	289,410	165,218	-	165,218	306,440	-	306,440	-	-	289,376	306,440	-	306,440
Maintenance of Miscellaneous Distribution E	678.00	30,627	2,117	32,745	59,333	2,752	62,084	18,420	1,963	20,383	78,604	3,719	82,323	-	-	36,630	56,221	3,329	59,549
Maintenance of General Plant	932.00	4,401	137	4,538	5,163	474	5,637	3,017	118	3,135	7,696	818	8,514	-	-	5,243	7,697	742	8,439
MAINTENANCE OF GENERAL PLANT		35,028	2,255	37,283	64,496	3,226	67,722	21,438	2,081	23,519	86,300	4,537	90,837	-	-	41,873	63,917	4,071	67,988
TOTAL OPERATION AND MAINTENANCE		685,890	553,725	1,239,615	677,813	622,474	1,300,288	310,890	425,996	736,886	741,488	716,613	1,458,101	-	-	1,308,208	880,394	647,014	1,527,407
METER READING EXPENSES	902.00	5,876	55,972	61,848	6,607	60,223	66,830	3,180	38,928	42,109	7,058	62,297	69,355	-	-	69,969	7,058	115,094	122,152
CUSTOMER RECORDS & COLLECTION	903.00	23,213	106,182	129,395	20,448	110,460	130,908	22,125	70,266	92,391	41,078	122,983	164,061	-	-	132,521	33,720	230,789	264,509
ENERGY CONSERVATION	912.00	-	-	-	-	-	-	558	-	558	10,000	-	10,000	-	-	558	10,000	-	10,000
TOTAL CUSTOMER ACCOUNTS		29,089	162,154	191,243	27,055	170,683	197,739	25,864	109,194	135,058	58,136	185,280	243,416	-	-	203,048	50,778	345,883	396,661
ADMINISTRATIVE & GEN'L	920.00	554	397,162	397,716	-	407,966	407,966	-	269,861	269,861	-	491,083	491,083	-	-	445,918	-	666,862	666,862
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	47,746	-	47,746	61,984	-	61,984	45,468	-	45,468	96,070	-	96,070	-	-	66,403	96,775	-	96,775
OUTSIDE SERVICES EMPLOYED	923.00	72,615	-	72,615	76,964	-	76,964	49,228	-	49,228	240,150	-	240,150	-	-	75,140	266,533	-	266,533
PROPERTY INSURANCE	924.00	43,097	-	43,097	42,335	-	42,335	25,207	-	25,207	55,712	-	55,712	-	-	41,149	55,712	-	55,712
EMPLOYEE BENEFITS	926.00	459,746	207,252	666,998	486,278	226,667	712,946	290,065	101,719	391,784	567,699	207,406	775,104	-	**-**	747,047	-	**945,904**	945,904
Injuries and Damages	925.00	(8,978)	-	(8,978)	(169)	-	(169)	52	-	52	5,000	-	5,000	-	-	52	5,000	-	5,000
Marketing	929.00	1,164	-	1,164	1,608	-	1,608	1,501	-	1,501	2,718	-	2,718	-	-	1,683	3,968	-	3,968
Regulatory Commission Expense	928.00	28,405	-	28,405	28,536	-	28,536	24,608	-	24,608	29,392	-	29,392	-	-	24,608	29,392	-	29,392
Miscellaneous General Expense	930.00	60,006	15,839	75,845	55,384	16,265	71,649	20,617	7,439	28,057	69,200	16,145	85,345	-	-	62,514	71,979	14,450	86,430
Rents	931.00	90,538	-	90,538	90,155	-	90,155	52,490	-	52,490	90,000	-	90,000	-	-	93,122	171,279	-	171,279
MISCELLANEOUS GENERAL		171,135	15,839	186,974	175,513	16,265	191,778	99,269	7,439	106,708	196,309	16,145	212,454	-	-	181,979	281,617	14,450	296,068
TOTAL ADMINISTRATIVE AND GENERAL		794,893	620,253	1,415,146	843,076	650,898	1,493,973	509,237	379,019	888,256	1,155,940	714,634	1,870,574	-	-	1,557,636	700,638	1,627,217	2,327,855
OPERATING EXPENSE BEFORE DEP & AMT		1,509,872	1,336,132	2,846,004	1,547,945	1,444,055	2,992,000	845,991	914,209	1,760,200	1,955,564	1,616,527	3,572,091	-	-	3,068,892	1,631,809	2,620,114	4,251,923
DEPRECIATION	403.00	1,415,037	-	1,415,037	1,584,293	-	1,584,293	1,072,889	-	1,072,889	1,868,646	-	1,868,646	-	-	1,751,059	1,582,877	-	1,582,877
AMORTIZATION	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		1,415,037	-	1,415,037	1,584,293	-	1,584,293	1,072,889	-	1,072,889	1,868,646	-	1,868,646	-	-	1,751,059	1,582,877	-	1,582,877
TOTAL OPERATING EXPENSES		**2,924,910**	**1,336,132**	**4,261,042**	**3,132,237**	**1,444,055**	**4,576,293**	**1,918,880**	**914,209**	**2,833,089**	**3,824,210**	**1,616,527**	**5,440,737**	**-**	**-**	**4,819,951**	**3,214,686**	**2,620,114**	**5,834,800**
OPERATING INCOME		**2,683,218**	**(1,336,132)**	**1,347,086**	**1,729,132**	**(1,444,055)**	**285,076**	**917,470**	**(914,209)**	**3,261**	**1,588,240**	**(1,616,527)**	**(28,287)**	**-**	**-**	**487,439**	**(2,490,150)**	**(2,620,114)**	**(432,490)**

SUMMARY OF ALL DEPARTMENTS

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Job Sales	415.00	29,020	-	29,020	345,282	-	345,282	8,136	-	8,136	50,718	-	50,718	-	-	250,115	50,718	-	50,718
Job Sales	416.00	(13,586)	769	(12,817)	(245,030)	283	(244,747)	(5,550)	(182)	(5,732)	(40,908)	(491)	(41,398)	-	-	(185,925)	(40,908)	-	(40,908)
Interdepartmental Expense	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	174,190	-	174,190	105,339	-	105,339	168,994	-	168,994	169,890	-	169,890	-	-	112,646	169,890	-	169,890
RENTALS AND MISCELLANEOUS		189,624	769	190,393	205,591	283	205,874	171,579	(182)	171,397	179,700	(491)	179,209	-	-	176,836	179,700	-	179,700
INVESTMENT INCOME	419.00	219,864	-	219,864	527,645	-	527,645	196,650	-	196,650	278,431	-	278,431	-	-	467,002	278,431	-	278,431
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	(989)	-	(989)	(2,295)	-	(2,295)	(853)	-	(853)	(2,192)	-	(2,192)	-	-	(1,994)	(2,192)	-	(2,192)
INTEREST EXPENSE		(989)	-	(989)	(2,295)	-	(2,295)	(853)	-	(853)	(2,192)	-	(2,192)	-	-	(1,994)	(2,192)	-	(2,192)
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**408,498**	**769**	**409,267**	**730,941**	**283**	**731,225**	**367,376**	**(182)**	**367,194**	**455,939**	**(491)**	**455,449**	**-**	**-**	**641,844**	**455,939**	**-**	**455,939**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		**3,091,716**	**(1,335,363)**	**1,756,353**	**2,460,073**	**(1,443,772)**	**1,016,301**	**1,284,846**	**(914,391)**	**370,455**	**2,044,180**	**(1,617,018)**	**427,162**	**-**	**-**	**1,129,283**	**(2,034,211)**	**(2,620,114)**	**23,449**
Capital Contributions	421.00	2,371,461	-	2,371,461	2,187,176	-	2,187,176	-	-	-	-	-	-	-	-	2,369,842	2,309,493	-	2,309,493
Trunk Water	460.00	389,498	-	389,498	198,737	-	198,737	83,189	-	83,189	462,904	-	462,904	-	-	86,758	516,316	-	516,316
Connection Fees	465.00	3,044,959	-	3,044,959	4,446,012	-	4,446,012	1,405,425	-	1,405,425	3,402,554	-	3,402,554	-	-	3,385,052	4,413,404	-	4,413,404
Meter Installations	466.00	62,300	-	62,300	90,821	-	90,821	54,559	-	54,559	89,080	-	89,080	-	-	100,380	84,500	-	84,500
TOTAL CAPITAL CONTRIBUTIONS		**5,868,217**	**-**	**5,868,217**	**6,922,746**	**-**	**6,922,746**	**1,543,174**	**-**	**1,543,174**	**3,954,538**	**-**	**3,954,538**	**-**	**-**	**5,942,032**	**7,323,713**	**-**	**7,323,713**
TRANSFER TO MUNICIPALITY	**927.00**	**(1,091,814)**	**-**	**(1,091,814)**	**(999,320)**	**-**	**(999,320)**	**(246,468)**	**-**	**(246,468)**	**(206,187)**	**-**	**(206,187)**	**-**	**-**	**(208,241)**	**(204,572)**	**-**	**(204,572)**
NET INCOME OR CHANGE IN NET ASSETS		**7,868,119**	**(1,335,363)**	**6,532,756**	**8,383,500**	**(1,443,772)**	**6,939,728**	**2,581,551**	**(914,391)**	**1,667,160**	**5,792,530**	**(1,617,018)**	**4,175,512**	**-**	**-**	**6,863,074**	**5,084,930**	**(2,620,114)**	**7,142,590**
Capitalized Labor Expense - % OF TOTAL LABOR			**0**	6,532,756		**0**	6,939,728		**1%**	1,667,160		**4%**	4,175,512	2,658,998	**#DIV/0!**	#DIV/0!	5,966,306	**0%**	5,966,306
Work in Progress	107		19,699			(49,449)			7,245			64,645		-	-	-	-	-	-
Distribution - Services	369		-			-			-			-		-	-	-	-	-	-
Distribution - Meters	346		198,738			203,659			1,812			6,823		-	-	-	-	-	-
Total Capitalized Labor		**-**	**218,436**		**-**	**154,210**		**-**	**9,057**		**-**	**71,468**		**-**	**-**	**-**	**-**	**-**	**-**

SUMMARY OF ALL DEPARTMENTS

TOTAL UTILITY														3.0%	0.0%		3.0%	0.0%	
		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER	GL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Residential	461.00	3,043,443	-	3,043,443	2,844,970	-	2,844,970	1,746,369	-	1,746,369	2,969,275	-	2,969,275	-	-	2,595,978	2,528,236	-	2,528,236
Commercial	462.00	1,496,789	-	1,496,789	1,322,398	-	1,322,398	610,743	-	610,743	1,437,996	-	1,437,996	-	-	1,324,254	1,336,853	-	1,336,853
Industrial	463.00	306,868	-	306,868	268,467	-	268,467	124,029	-	124,029	290,211	-	290,211	-	-	257,096	257,659	-	257,659
Water Reconstruction Fund	447.00	712,989	-	712,989	376,214	-	376,214	349,120	-	349,120	675,511	-	675,511	-	-	542,047	703,175	-	703,175
Hydrant Sales	464.00	8,163	-	8,163	15,223	-	15,223	2,359	-	2,359	8,148	-	8,148	-	-	13,336	7,052	-	7,052
Total Water Sales Before Bad Debt		5,568,252	-	5,568,252	4,827,271	-	4,827,271	2,832,620	-	2,832,620	5,381,141	-	5,381,141	-	-	4,732,711	4,832,975	-	4,832,975
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	13,769,428	-	13,769,428	13,293,370	-	13,293,370	7,817,979	-	7,817,979	13,294,343	-	13,294,343	-	-	13,916,535	13,986,118	-	13,986,118
Residential Sales - Fixed	440.20	1,643,595	-	1,643,595	1,688,205	-	1,688,205	1,008,360	-	1,008,360	1,701,136	-	1,701,136	-	-	1,751,230	1,740,762	-	1,740,762
Residential Sales - PCA	440.30	2,354,936	-	2,354,936	2,173,332	-	2,173,332	921,454	-	921,454	2,266,646	-	2,266,646	-	-	2,071,687	1,962,363	-	1,962,363
Residential Sales - Security Lights	440.70	12,972	-	12,972	12,247	-	12,247	6,902	-	6,902	12,325	-	12,325	-	-	12,142	11,789	-	11,789
Residential Sales		17,780,930	-	17,780,930	17,167,155	-	17,167,155	9,754,695	-	9,754,695	17,274,450	-	17,274,450	-	-	17,751,594	17,701,032	-	17,701,032
Underground Relocation Fees	446.00	110,636	-	110,636	147,666	-	147,666	70,312	-	70,312	132,793	-	132,793	-	-	136,153	126,393	-	126,393
TOTAL RESIDENTIAL SALES		17,891,566	-	17,891,566	17,314,821	-	17,314,821	9,825,006	-	9,825,006	17,407,243	-	17,407,243	-	-	17,887,747	17,827,425	-	17,827,425
Commercial Sales - Energy	442.00 -.01	988,407	-	988,407	1,033,510	-	1,033,510	602,237	-	602,237	1,031,382	-	1,031,382	-	-	1,031,691	998,607	-	998,607
Commercial Sales - Fixed	442.20	182,966	-	182,966	188,174	-	188,174	111,622	-	111,622	188,020	-	188,020	-	-	194,137	192,077	-	192,077
Commercial Sales - PCA	442.30	166,230	-	166,230	165,527	-	165,527	69,347	-	69,347	200,730	-	200,730	-	-	148,752	134,785	-	134,785
Commercial Sales - Security Lights	442.70	45,299	-	45,299	48,674	-	48,674	28,975	-	28,975	48,674	-	48,674	-	-	50,319	49,860	-	49,860
Water Division Electric for Pumping	448.00	265,755	-	265,755	252,994	-	252,994	147,700	-	147,700	268,000	-	268,000	-	-	249,870	240,459	-	240,459
TOTAL COMMERCIAL SALES		1,648,657	-	1,648,657	1,688,878	-	1,688,878	959,881	-	959,881	1,736,805	-	1,736,805	-	-	1,674,769	1,615,788	-	1,615,788
Industrial Sales - Energy	443.00-.01	24,259,281	-	24,259,281	24,344,601	-	24,344,601	12,794,564	-	12,794,564	23,970,981	-	23,970,981	-	-	23,628,562	21,322,300	-	21,322,300
Industrial Sales - Fixed	443.20	462,998	-	462,998	461,280	-	461,280	270,740	-	270,740	463,104	-	463,104	-	-	474,148	470,115	-	470,115
Industrial Sales - PCA	443.30	5,016,497	-	5,016,497	4,745,282	-	4,745,282	1,759,816	-	1,759,816	4,994,526	-	4,994,526	-	-	4,155,431	3,580,117	-	3,580,117
Industrial Sales - Security Lights	443.70	27,401	-	27,401	21,100	-	21,100	10,839	-	10,839	21,200	-	21,200	-	-	19,527	17,956	-	17,956
TOTAL INDUSTRIAL SALES		29,766,177	-	29,766,177	29,572,263	-	29,572,263	14,835,959	-	14,835,959	29,449,812	-	29,449,812	-	-	28,277,668	25,390,488	-	25,390,488
TOTAL ELECTRIC SALES BEFORE BAD DEBT		49,306,400	-	49,306,400	48,575,962	-	48,575,962	25,620,847	-	25,620,847	48,593,860	-	48,593,860	-	-	47,840,184	44,833,701	-	44,833,701
CUSTOMER PENALTIES	450.00	290,917	-	290,917	346,920	-	346,920	68,690	-	68,690	315,341	-	315,341	-	-	230,533	315,341	-	315,341
FREE SERVICE TO CITY	444.00	170,988	-	170,988	106,913	-	106,913	62,366	-	62,366	85,494	-	85,494	-	-	122,082	121,132	-	121,132
CONSERVATION PROGRAM	440.05	735,365	-	735,365	724,610	-	724,610	381,933	-	381,933	724,888	-	724,888	-	-	713,656	724,888	-	724,888
BAD DEBT EXPENSE		(70,306)	-	(70,306)	(69,493)	-	(69,493)	0	-	0	(88,021)	-	(88,021)	-	-	(73,059)	(209,021)	-	(209,021)
TOTAL OPERATING REVENUE		**56,001,616**	**-**	**56,001,616**	**54,512,183**	**-**	**54,512,183**	**28,966,456**	**-**	**28,966,456**	**55,012,703**	**-**	**55,012,703**	**-**	**-**	**53,566,107**	**50,619,015**	**-**	**50,619,015**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	35,555,031	-	35,555,031	34,198,101	-	34,198,101	19,222,979	-	19,222,979	34,568,027	-	34,568,027	-	-	33,895,030	32,743,105	-	32,743,105
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	11,812	640	12,452	1,116	1,975	3,091	-	3,005	3,005	1,724	2,953	4,677	-	-	3,218	1,724	3,840	5,564
Underground Line Expense	584.00	4,777	49,945	54,723	4,713	51,966	56,679	2,361	36,045	38,406	5,056	54,984	60,040	-	-	64,893	5,056	71,503	76,559
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	3,014	3,014	-	6,273	6,273	-	4,302	4,302	-	8,399	8,399	-	-	6,093	-	10,922	10,922
Miscellaneous Distribution Expense	588.00	62,434	285,035	347,469	50,297	334,413	384,710	(27,280)	314,313	287,033	45,521	369,864	415,385	-	-	436,832	48,081	442,099	490,181
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	61,234	61,234	-	64,724	64,724	-	41,387	41,387	-	74,275	74,275	-	-	68,916	-	96,590	96,590
Maintenance of Station Equipment	592.00	19,122	32,037	51,158	28,864	34,138	63,002	9,858	29,529	39,387	16,758	44,281	61,039	-	-	69,259	21,581	57,584	79,166
Maintenance of Overhead Lines	593.00	22,887	237,269	260,156	5,308	152,546	157,854	(9,316)	147,434	138,118	21,825	183,010	204,835	-	-	209,677	21,825	237,992	259,817
Maintenance of Underground Lines	594.00	21,703	147,108	168,811	38,897	144,817	183,714	(24,832)	102,890	78,057	35,783	170,382	206,165	-	-	160,816	35,783	221,571	257,354
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	283,542	88,724	372,266	92,057	66,757	158,814	14,999	37,441	52,440	40,451	72,154	112,605	-	-	167,414	77,281	93,832	171,113
Maintenance of Meters	597.00	10,000	18,524	28,524	185	21,907	22,092	1,974	13,578	15,552	1,436	24,061	25,497	-	-	24,046	2,000	31,290	33,290
Maintenance of Misc Distribution Equipment	598.00	79,651	57,338	136,989	93,894	64,526	158,420	40,460	24,562	65,021	87,272	85,164	172,436	-	-	130,238	87,272	110,751	198,022
Maintenance of General Plant	932.00	110,479	11,272	121,751	129,384	21,029	150,413	70,663	5,468	76,131	152,861	29,750	182,611	-	-	131,900	138,190	38,688	176,878
TOTAL OPERATION & MAINTENANCE - ELECTRIC		626,407	992,139	1,618,547	444,715	965,070	1,409,785	78,888	759,952	838,840	408,686	1,119,277	1,527,963	-	-	1,473,302	438,794	1,416,663	1,855,457
Pumping Labor and Expenses	624.00	-	96,275	96,275	-	100,623	100,623	-	61,832	61,832	-	113,424	113,424	-	-	116,845	-	101,512	101,512
Miscellaneous Pumping Expenses	626.00	18,996	-	18,996	19,154	-	19,154	7,504	-	7,504	25,069	-	25,069	-	-	15,938	25,069	-	25,069
Chemicals	641.00	59,353	-	59,353	58,973	-	58,973	43,260	-	43,260	54,128	-	54,128	-	-	76,463	57,485	-	57,485
Operation Labor and Expenses	642.00	23,448	8,240	31,688	16,713	8,936	25,650	17,006	5,001	22,007	19,103	11,093	30,196	-	-	32,084	26,998	9,928	36,926
Transmission Distribution and Lines Expens	662.00	5,508	91,759	97,267	5,943	122,473	128,416	3,078	70,804	73,882	6,957	122,958	129,915	-	-	141,746	6,957	111,987	118,943
Meter Expenses	663.00	-	1,505	1,505	(13)	504	491	-	900	900	(20)	872	852	-	-	1,436	(20)	781	761
Miscellaneous Expenses	664.00 & 665.00	39,906	129,532	169,438	32,327	157,070	189,397	(10,268)	172,600	162,332	31,424	175,853	207,277	-	-	238,571	31,424	161,092	192,515
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	23,951	38,094	62,044	12,373	47,381	59,754	3,336	23,837	27,173	12,494	70,740	83,234	-	-	45,486	15,483	63,311	78,794
Maintenance of Pumping Equipment	633.00	114,855	63,668	178,523	79,866	79,330	159,195	19,643	38,383	58,026	107,297	112,762	220,058	-	-	90,009	243,672	100,919	344,592
Maintenance of Reservoirs	672.00	(1)	-	(1)	4,351	-	4,351	(1)	-	(1)	15,374	-	15,374	-	-	(6,504)	6,574	-	6,574
Maintenance of Mains	673.00	59,319	9,820	69,138	48,450	5,993	54,442	31,968	4,081	36,049	24,136	5,305	29,441	-	-	81,107	49,000	4,747	53,747
Maintenance of Valves	674.00	993	20,448	21,442	3,529	21,449	24,979	6,461	14,486	20,947	11,523	26,824	38,347	-	-	34,949	5,348	24,007	29,356
Maintenance of Meters	676.00	2,706	87,622	90,328	888	49,964	50,852	-	28,241	28,241	623	49,462	50,085	-	-	57,056	1,406	44,267	45,673
Maintenance of Hydrants	677.00	1,429	4,506	5,936	41,352	25,526	66,878	2,247	3,750	5,997	40,641	22,784	63,425	-	-	51,773	40,641	20,391	61,032
Power For Pumping	623.00	300,400	-	300,400	289,410	-	289,410	165,218	-	165,218	306,440	-	306,440	-	-	289,376	306,440	-	306,440
Maintenance of Miscellaneous Distribution E	678.00	30,627	2,117	32,745	59,333	2,752	62,084	18,420	1,963	20,383	78,604	3,719	82,323	-	-	36,630	56,221	3,329	59,549
Maintenance of General Plant	932.00	4,401	137	4,538	5,163	474	5,637	3,017	118	3,135	7,696	818	8,514	-	-	5,243	7,697	742	8,439
TOTAL OPERATION & MAINTENANCE - WATER		685,890	553,725	1,239,615	677,813	622,474	1,300,288	310,890	425,996	736,886	741,488	716,613	1,458,101	-	-	1,308,208	880,394	647,014	1,527,407

SUMMARY OF ALL DEPARTMENTS

TOTAL UTILITY		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast (3.0% / 0.0%)			2021 PLAN (3.0% / 0.0%)		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Meter Reading Expense	902.00	17,073	160,685	177,758	23,697	170,939	194,636	9,113	108,609	117,722	21,434	175,931	197,365	-	-	202,166	21,434	297,775	319,208
Customer Records and Collection	903.00	99,141	498,098	597,240	137,325	517,299	654,624	92,232	299,711	391,944	177,587	583,102	760,689	-	-	628,358	203,229	943,181	1,146,409
Conservation Expenses	912.00	666,132	69,233	735,365	652,138	72,471	724,610	156,175	41,570	197,745	660,617	74,271	734,888	-	-	576,531	666,296	88,513	754,809
Administrative Salaries	920.00	554	1,007,674	1,008,228	-	1,074,801	1,074,801	251,054	451,684	702,738	-	1,256,594	1,256,594	-	-	1,170,898	-	1,649,876	1,649,876
Offices Supplies and Materials	913.00 & 921.00	187,486	-	187,486	235,819	-	235,819	184,384	-	184,384	365,924	-	365,924	-	-	259,389	334,854	-	334,854
Outside Services Employed	923.00	258,619	-	258,619	210,201	-	210,201	189,036	-	189,036	707,359	-	707,359	-	-	242,638	762,412	-	762,412
Property Insurance	924.00	172,386	-	172,386	169,341	-	169,341	100,829	-	100,829	222,849	-	222,849	-	-	162,979	231,206	-	231,206
Employee Pensions and Benefits	926.00	1,871,613	626,315	2,497,928	2,025,619	640,709	2,666,329	1,211,610	307,962	1,519,572	2,274,634	614,363	2,888,996	-	-	2,750,201	-	3,006,639	3,006,639
Injuries and Damages	925.00	(8,840)	-	(8,840)	1,581	-	1,581	4,407	-	4,407	7,678	-	7,678	-	-	5,454	7,678	-	7,678
Marketing	929.00	4,772	-	4,772	6,430	-	6,430	6,270	-	6,270	10,871	-	10,871	-	-	6,999	15,871	-	15,871
Regulatory Commission Expenses	928.00	65,664	-	65,664	67,124	-	67,124	43,561	-	43,561	68,268	-	68,268	-	-	64,458	68,268	-	68,268
Miscellaneous General Expense	930.00	280,035	61,337	341,373	300,811	92,640	393,451	144,825	30,672	175,497	438,784	115,443	554,227	-	-	305,174	394,625	143,559	538,184
Rents	931.00	92,261	-	92,261	90,729	-	90,729	52,490	-	52,490	90,000	-	90,000	-	-	93,122	171,279	-	171,279
TOTAL ADMINISTRATIVE & GEN'L		3,706,897	2,423,343	6,130,240	3,920,817	2,568,859	6,489,676	2,445,986	1,240,209	3,686,195	5,046,003	2,819,703	7,865,707	-	-	6,468,367	2,877,150	6,129,542	9,006,693
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**40,574,226**	**3,969,207**	**44,543,433**	**39,241,446**	**4,156,403**	**43,397,849**	**22,058,742**	**2,426,158**	**24,484,900**	**40,764,204**	**4,655,594**	**45,419,798**	**-**	**-**	**43,144,907**	**36,939,443**	**8,193,219**	**45,132,661**
Depreciation	403.00	3,652,564	-	3,652,564	3,910,363	-	3,910,363	2,560,779	-	2,560,779	4,396,105	-	4,396,105	-	-	4,163,942	3,911,003	-	3,911,003
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**3,652,564**	**-**	**3,652,564**	**3,910,363**	**-**	**3,910,363**	**2,560,779**	**-**	**2,560,779**	**4,396,105**	**-**	**4,396,105**	**-**	**-**	**4,163,942**	**3,911,003**	**-**	**3,911,003**
TOTAL OPERATING EXPENSES		**44,226,790**	**3,969,207**	**48,195,997**	**43,151,809**	**4,156,403**	**47,308,212**	**24,619,521**	**2,426,158**	**27,045,678**	**45,160,309**	**4,655,594**	**49,815,903**	**-**	**-**	**47,308,849**	**40,850,446**	**8,193,219**	**49,043,665**
OPERATING INCOME		**11,774,826**	**(3,969,207)**	**7,805,619**	**11,360,373**	**(4,156,403)**	**7,203,970**	**4,346,935**	**(2,426,158)**	**1,920,778**	**9,852,394**	**(4,655,594)**	**5,196,800**	**-**	**-**	**6,257,258**	**9,768,569**	**(8,193,219)**	**1,575,351**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	251,963	-	251,963	563,738	-	563,738	22,194	-	22,194	173,004	-	173,004	195,510	-	445,625	273,517	-	273,517
Job Sales	416.00	(242,241)	1,912	(240,329)	(429,428)	283	(429,145)	(15,655)	(182)	(15,837)	(119,451)	(491)	(119,941)	-	-	(353,995)	(248,531)	-	(248,531)
Interdepartmental Rent	455.00	90,000	-	90,000	90,000	-	90,000	52,500	-	52,500	90,000	-	90,000	-	-	91,758	90,000	-	90,000
Miscellaneous	456.00	669,158	-	669,158	469,424	-	469,424	223,756	-	223,756	379,222	-	379,222	-	-	385,548	519,890	-	519,890
RENTALS & MISCELLANEOUS		768,880	1,912	770,792	693,734	283	694,017	282,795	(182)	282,613	522,775	(491)	522,284	195,510	-	568,936	634,876	-	634,876
INVESTMENT INCOME	419.00	668,883	-	668,883	1,508,407	-	1,508,407	750,577	-	750,577	951,818	-	951,818	-	-	1,417,343	951,818	-	951,818
Interest Expense LT Debt	427.00	(27,364)	-	(27,364)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	(39,235)	-	(39,235)	(66,574)	-	(66,574)	(20,652)	-	(20,652)	(67,149)	-	(67,149)	-	-	(49,518)	(67,149)	-	(67,149)
INTEREST EXPENSE		(66,599)	-	(66,599)	(66,574)	-	(66,574)	(20,652)	-	(20,652)	(67,149)	-	(67,149)	-	-	(51,274.97)	(67,149)	-	(55,243.44)
AMORTIZATION OF DEBT	428, 429, 430	(216,694)	-	(216,694)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**1,154,470**	**1,912**	**1,156,382**	**2,135,567**	**283**	**2,135,850**	**1,012,719**	**(182)**	**1,012,537**	**1,407,445**	**(491)**	**1,406,954**	**195,510**	**-**	**1,935,004**	**1,519,546**	**-**	**1,531,451**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		12,929,296	(3,967,295)	8,962,000	13,495,940	(4,156,120)	9,339,821	5,359,654	(2,426,340)	2,933,315	11,259,839	(4,656,084)	6,603,754	195,510	-	8,192,262	11,288,115	(8,193,219)	3,106,802
Capital Contributions	421.00	3,102,123	-	3,102,123	2,946,398	-	2,946,398	10,589	-	10,589	-	-	-	791,892	-	3,161,734	3,070,085	-	3,070,085
Trunk Water	460.00	389,498	-	389,498	198,737	-	198,737	83,189	-	83,189	462,904	-	462,904	-	-	86,758	516,316	-	516,316
Connection Fees	465.00	3,044,959	-	3,044,959	4,446,012	-	4,446,012	1,405,425	-	1,405,425	3,402,554	-	3,402,554	-	-	3,385,052	4,413,404	-	4,413,404
Meter Installations	466.00	62,300	-	62,300	90,821	-	90,821	54,559	-	54,559	89,080	-	89,080	-	-	100,380	84,500	-	84,500
TOTAL CAPITAL CONTRIBUTIONS		**6,598,879**	**-**	**6,598,879**	**7,681,969**	**-**	**7,681,969**	**1,553,762**	**-**	**1,553,762**	**3,954,538**	**-**	**3,954,538**	**791,892**	**-**	**6,733,924**	**8,084,305**	**-**	**8,084,305**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	(169,173)	-	(169,173)	(104,148)	-	(104,148)	(62,366)	-	(62,366)	(85,494)	-	(85,494)	-	-	(119,187)	(85,494)	-	(85,494)
Payment to City of Shakopee	927.00	(2,431,863)	-	(2,431,863)	(2,319,977)	-	(2,319,977)	(1,349,305)	-	(1,349,305)	(2,323,312)	-	(2,323,312)	-	-	(2,304,403)	(2,163,747)	-	(2,163,747)
Total Operating Transfer to Municipality		**(2,601,036)**	**-**	**(2,601,036)**	**(2,424,125)**	**-**	**(2,424,125)**	**(1,411,671)**	**-**	**(1,411,671)**	**(2,408,806)**	**-**	**(2,408,806)**	**-**	**-**	**(2,423,590)**	**(2,249,241)**	**-**	**(2,249,241)**
NET INCOME OR CHANGE IN NET ASSETS		**16,927,138**	**(3,967,295)**	**12,959,843**	**18,753,784**	**(4,156,120)**	**14,597,664**	**5,501,745**	**(2,426,340)**	**3,075,406**	**12,805,570**	**(4,656,084)**	**8,149,486**	**987,402**	**-**	**12,502,596**	**17,123,180**	**(8,193,219)**	**8,941,866**
			(3,967,295)	12,959,843		(4,156,120)	14,597,664		(2,426,340)	3,075,406		(4,656,084)	8,149,486	987,402	-	13,068,848	13,000,432	(8,193,219)	9,484,987
			-			-			-			-							
Total Capitalized Labor			**404,707**			**413,338**			**288,642**			**505,121**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**0**			**0**			**11%**			**10%**			**#DIV/0!**			**0%**	

SHAKOPEE PUBLIC UTILITIES

2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

ELECTRIC DEPARTMENT

2021 BUDGET WORKSHEET - ELECTRIC DEPARTMENT - DEPARTMENT HEAD: GREG DRENT

ELECTRIC 342.00 — 2.5% Increase for COLA

19006.92			2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE		GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	RES	440.01-.03&.10	-	-	-	-		-	-		-	-		-		-		-	-	-
Residential Sales - Fixed	RES	440.20	-	-	-	-		-	-		-	-		-		-		-	-	-
Residential Sales - PCA	RES	440.30	-	-	-	-		-	-		-	-		-		-		-	-	-
Residential Sales - Security Lights	RES	440.70	-	-	-	-		-	-		-	-		-		-		-	-	-
Residential Sales	RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Underground Relocation Fees	RES	446.00	-	-	-	-		-	-		-	-		-		-		-	-	-
TOTAL RESIDENTIAL SALES			-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Commercial Sales - Energy	COM	442.00 -.01	-		-	-		-	-		-	-		-		-		-	-	-
Commercial Sales - Fixed	COM	442.20	-		-	-		-	-		-	-		-		-		-	-	-
Commercial Sales - PCA	COM	442.30	-		-	-		-	-		-	-		-		-		-	-	-
Commercial Sales - Security Lights	COM	442.70	-		-	-		-	-		-	-		-		-		-	-	-
Water Division Electric for Pumping	COM	448.00	-		-	-		-	-		-	-		-		-		-	-	-
TOTAL COMMERCIAL SALES			-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Industrial Sales - Energy	INDU	443.00-.01	-		-	-		-	-		-	-		-		-		-	-	-
Industrial Sales - Fixed	INDU	443.20	-		-	-		-	-		-	-		-		-		-	-	-
Industrial Sales - PCA	INDU	443.30	-		-	-		-	-		-	-		-		-		-	-	-
Industrial Sales - Security Lights	INDU	443.70	-		-	-		-	-		-	-		-		-		-	-	-
TOTAL INDUSTRIAL SALES			-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-
BAD DEBT EXPENSE	CUS	904.00	-		-	-		-	-		-	-		-		-		-	-	-
TOTAL SALES OF ELECTRICITY				-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-
CUSTOMER PENALTIES	CUS	450.00	-		-	-		-	-		-	-		-		-		-	-	-
FREE SERVICE TO CITY	FRE	444.00	-		-	-		-	-		-	-		-		-		-	-	-
CONSERVATION PROGRAM	CON	440.05	-		-	-		-	-		-	-		-		-		-	-	-
																-				
TOTAL OPERATING REVENUE			**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**	**-**	**-**
																-				
OPERATING EXPENSES																-				
PURCHASED POWER		555.00	-		-	-		-	-		-	-		-		-		-	-	-
Station Expense		582.00	-		-	-	-	-	-	-	-	-	-	-		-		-	-	-
Overhead Line Expense		583.00	11,812	640	12,452	1,116	1,975	3,091	-	3,005	3,005	1,724	2,953	4,677			3,218	1,724	3,840	5,564
Underground Line Expense		584.00	4,777	49,945	54,723	4,713	51,966	56,679	2,361	36,045	38,406	5,056	54,984	60,040			64,893	5,056	71,503	76,559
Street Lighting Expenses		585.00	-	-	-	-		-	-	-	-	-	-	-			-	-	-	-
Meter Expenses		586.00	-	3,014	3,014	-	6,273	6,273	-	4,302	4,302	-	8,399	8,399			6,093	-	10,922	10,922
Miscellaneous Distribution Expense		588.00	61,404	150,218	211,623	48,268	159,509	207,777	25,726	187,857	213,583	42,439	183,647	226,087			309,917	45,000	238,822	283,822
Service Provided by Others		588.02	-		-	-	-	-	-	-	-	-	-	-				-		-
DISTRIBUTION OPERATION EXPENSES			77,994	203,817	281,811	54,097	219,722	273,819	28,088	231,209	259,297	49,219	249,983	299,202	-	-	384,121	51,780	325,087	376,867
Maintenance- Supervision & Engineering		590.00	-	61,234	61,234	-	64,724	64,724	-	41,387	41,387	-	74,275	74,275			68,916	-	96,590	96,590
Maintenance of Station Equipment		592.00	19,122	32,037	51,158	28,864	34,138	63,002	9,858	29,529	39,387	16,758	44,281	61,039			69,259	21,581	57,584	79,166
Maintenance of Overhead Lines		593.00	22,887	237,269	260,156	5,294	152,546	157,839	(3,819)	147,434	143,615	21,825	183,010	204,835			215,174	21,825	237,992	259,817
Maintenance of Underground Lines		594.00	18,613	147,108	165,721	38,897	144,817	183,714	(24,832)	102,890	78,057	35,783	170,382	206,165			160,816	35,783	221,571	257,354
Maintenance of Line Transformers		595.00	-		-	-		-	-	-	-	-	-	-			-	-		-
Maintenance of Street Lighting		596.00	188,601	88,724	277,326	2,790	66,757	69,547	14,999	37,441	52,440	40,451	72,154	112,605			73,962	77,281	93,832	171,113
Maintenance of Meters		597.00	10,000	18,524	28,524	185	21,907	22,092	1,974	13,578	15,552	1,436	24,061	25,497			24,046	2,000	31,290	33,290
DISTRIBUTION SYSTEM MAINTENANCE			259,223	584,896	844,119	76,030	484,888	560,919	(1,820)	372,258	370,438	116,253	568,163	684,416	-	-	612,173	158,470	738,860	897,330
Maintenance of Misc Distribution Equipment		598.00	78,908	57,338	136,246	91,845	64,526	156,371	40,207	24,562	64,769	85,190	85,164	170,355			128,707	85,190	110,751	195,941
Maintenance of General Plant		932.00	45,512	11,272	56,784	57,637	21,029	78,666	25,462	5,468	30,930	73,581	29,750	103,331			58,790	58,910	38,688	97,598
MAINTENANCE OF GENERAL PLANT			124,420	68,610	193,030	149,482	85,555	235,037	65,669	30,029	95,698	158,772	114,914	273,686	-	-	187,497	144,101	149,438	293,539
TOTAL OPERATION AND MAINTENANCE			461,637	857,323	1,318,960	279,609	790,166	1,069,775	91,937	633,496	725,433	324,244	933,060	1,257,304	-	-	1,183,791	354,351	1,213,385	1,567,737
Meter Reading Expense		902.00	-	39	39	-	196	196	-	391	391	-	329	329			431	-	428	428
Customer Records and Collection		903.00	-	74,957	74,957	-	78,546	78,546	-	18,740	18,740	-	94,948	94,948			46,503	-	123,474	123,474
Conservation Expenses		912.00	-	275	275	-		-	-	148	148	-		-	-	-	148	-	-	-
TOTAL CUSTOMER ACCOUNTS			-	75,270	75,270	-	78,743	78,743	-	19,279	19,279	-	95,277	95,277	-	-	47,082	-	123,902	123,902
ADMINISTRATIVE & GEN'L		920.00	-	40,823	40,823	-	42,688	42,688	-	28,545	28,545	-	48,743	48,743			46,436	-	63,387	63,387
OFFICE SUPPLIES AND EXPENSE		913.00 & 921.00	5,365	-	5,365	1,669		1,669	6,193	-	6,193	8,207	-	8,207			6,786	8,207	-	8,207
OUTSIDE SERVICES EMPLOYED		923.00	40,800	-	40,800	34,608		34,608	67	-	67	50,028	-	50,028			2,295	50,028	-	50,028
PROPERTY INSURANCE		924.00	-	-	-	-		-	-	-	-	-	-	-				-	-	-
EMPLOYEE BENEFITS		926.00	-	266,409	266,409	-	255,106	255,106	-	125,045	125,045	-	268,259	268,259			237,859	-	1,098,781	1,098,781
Injuries and Damages		925.00	-	-	-	-		-	-	-	-	-	-	-				-	-	-
Marketing		929.00	-	-	-	-		-	-	-	-	-	-	-				-	-	-
Regulatory Commission Expenses		928.00	-	-	-	-		-	-	-	-	-	-	-				-	-	-
Miscellaneous General Expense		930.00	76,087	39,846	115,932	97,820	76,365	174,185	39,333	20,792	60,125	125,891	99,281	225,172			102,365	99,932	129,109	229,041
Rents		931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-
MISCELLANEOUS GENERAL			76,087	39,846	115,932	97,820	76,365	174,185	39,333	20,792	60,125	125,891	99,281	225,172	-	-	102,365	99,932	129,109	229,041
TOTAL ADMINISTRATIVE AND GENERAL			122,251	347,078	469,329	134,096	374,158	508,255	45,594	174,382	219,976	184,125	416,283	600,409	-	-	395,741	158,167	1,291,277	1,449,444
OPERATING EXPENSE BEFORE DEP & AMT			583,888	1,279,671	1,863,559	413,706	1,243,067	1,656,772	137,531	827,157	964,688	508,369	1,444,621	1,952,990	-	-	1,626,614	512,518	2,628,565	3,141,083
DEPRECIATION		403.00	-		-	-		-	-		-	-		-				-	-	-
AMORTIZATION		406.00	-		-	-		-	-		-	-		-				-	-	-
Total Depreciation & Amortization			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES			**583,888**	**1,279,671**	**1,863,559**	**413,706**	**1,243,067**	**1,656,772**	**137,531**	**827,157**	**964,688**	**508,369**	**1,444,621**	**1,952,990**	**-**	**-**	**1,626,614**	**512,518**	**2,628,565**	**3,141,083**

2021 BUDGET WORKSHEET - ELECTRIC DEPARTMENT - DEPARTMENT HEAD: GREG DRENT

ELECTRIC 342.00

2.5% Increase for COLA

19006.92		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME	**273,640.60**	**(583,888)**	**(1,279,671)**	**(1,863,559)**	**(413,706)**	**(1,243,067)**	**(1,656,772)**	**(137,531)**	**(827,157)**	**(964,688)**	**(508,369)**	**(1,444,621)**	**(1,952,990)**	**-**	**-**	**(1,626,614)**	**(512,518)**	**(2,628,565)**	**(3,141,083)**
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
Job Sales	416.00	(7,880.87)	1,143	(6,738)	(7,368.00)	-	(7,368)	(1,345.51)	-	(1,346)	(7,688)	-	(7,688)			(5,616)	(7,688)	-	(7,688)
Miscellaneous	456.00	-	-	-	(11)	-	(11)	-	-	-	-	-	-			(11)	-	-	-
RENTALS AND MISCELLANEOUS		(7,881)	1,143	(6,738)	(7,379)	-	(7,379)	(1,346)	-	(1,346)	(7,688)	-	(7,688)	-	-	(5,627)	(7,688)	-	(7,688)
INTERDEPARTMENTAL RENT	455.00	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-		-	-		-				-	-	-
INTEREST CHARGED TO CONST		-		-	-			-			-						-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**(7,881)**	**1,143**	**(6,738)**	**(7,379)**	**-**	**(7,379)**	**(1,346)**	**-**	**(1,346)**	**(7,688)**	**-**	**(7,688)**	**-**	**-**	**(5,627)**	**(7,688)**	**-**	**(7,688)**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(591,769)	(1,278,528)	(1,870,297)	(421,085)	(1,243,067)	(1,664,151)	(138,876)	(827,157)	(966,034)	(516,058)	(1,444,621)	(1,960,678)	-	-	(1,632,241)	(520,207)	(2,628,565)	(3,148,771)
TOTAL CAPITAL CONTRIBUTIONS	421.00	**-**	**0**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**				**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-	-	-	-	-	-	-	-	-				-	-	-
Free Service to the City of Shakopee	927.10	-		-	-	-	-	-	-	-	-	-	-				-	-	-
Payment to City of Shakopee	927.00	-		-	-	-	-	-	-	-	-	-	-				-	-	-
TOTAL TRANSFER TO MUNICIPALITY		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(591,769)**	**(1,278,528)**	**(1,870,297)**	**(421,085)**	**(1,243,067)**	**(1,664,151)**	**(138,876)**	**(827,157)**	**(966,034)**	**(516,058)**	**(1,444,621)**	**(1,960,678)**	**-**	**-**	**(1,632,241)**	**(520,207)**	**(2,628,565)**	**(3,148,771)**
Capitalized Labor Expense - % OF TOTAL LABOR			**10%**	(1,870,297)		**16%**	(1,664,151)		**24%**	(966,034)		**21%**	(1,960,678)	-	**#DIV/0!**	-	(531,539)	(1,444,621)	(1,976,160)
Work in Progress	107.00		20,943			87,409			233,236			354,761		-		-	-		-
Distribution - Services	369.00		1,268			128,123			-			-		-	-	-	-	-	-
Distribution - Meters	370.00		126,855			25,179			21,321			25,202		-		-	-		-
Total Capitalized Labor			**149,066**			**240,711**			**254,557**			**379,962**		-	-	-	-	-	-

WATER

2021 BUDGET WORKSHEET - ELECTRIC DEPARTMENT - DEPARTMENT HEAD: GREG DRENT

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	-		-	-		-	-		-	-		-				-	-	-
Residential Sales - Fixed	461.20	-		-	-		-	-		-	-		-				-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Usage	462.00	-		-	-		-	-		-	-		-				-	-	-
Commercial Sales - Fixed	462.20	-		-	-		-	-		-	-		-				-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Usage	463.00	-		-	-		-	-		-	-		-				-	-	-
Industrial Sales - Fixed	463.20	-		-	-		-	-		-	-		-				-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER SALES		-	-	-	-	-	-	-	-	-	-	-	-				-	-	-
Water Reconstruction Fund	447.00	-		-	-		-	-		-	-		-				-	-	-
Hydrant Sales	464.00	-		-	-		-	-		-	-		-				-	-	-
TOTAL SALES OF WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PENALTY REVENUE	450.00	-		-	-		-	-		-	-		-				-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
Miscellaneous Pumping Expenses	626.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
Chemicals	641.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
Operation Labor and Expenses	642.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
Transmission Distribution and Lines Expens	662.00	-	12,921	12,921	-	14,140	14,140	-	9,643	9,643	0	14,937	14,937			16,524	-	15,310	15,310
Meter Expenses	663.00	-		-	-		-	-	-	-	-	-	-			-	-		-
Miscellaneous Expenses	664.00 & 665.00	-	15,373	15,373	-	18,617	18,617	-	10,072	10,072	(0)	22,002	22,002			17,539	-	22,552	22,552
PUMPING AND DISTRIBUTION OPERATION		-	28,295	28,295	-	32,757	32,757	-	19,716	19,716	0	36,939	36,939	-	-	34,063	-	37,862	37,862
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Structures	631.00 & 671.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
PUMPING AND DISTRIBUTION MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POWER FOR PUMPING	623.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of Miscellaneous Distribution E	678.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
Maintenance of General Plant	932.00	-	-	-	-	47	47	(22)	-	(22)	(0)	79	79			(22)		81	81
MAINTENANCE OF GENERAL PLANT		-	-	-	-	47	47	(22)	-	(22)	(0)	79	79	-	-	(22)	-	81	81
TOTAL OPERATION AND MAINTENANCE		-	28,295	28,295	-	32,805	32,805	(22)	19,716	19,694	(0)	37,018	37,018	-	-	34,041	-	37,944	37,944
METER READING EXPENSES	902.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
CUSTOMER RECORDS & COLLECTION	903.00	(0)	261	261	-	419	419	-	35	35	0	544	544			156		557	557
ENERGY CONSERVATION	912.00	-	-	-	-	-	-	-	-	-	-	-	-			-			-
TOTAL CUSTOMER ACCOUNTS		(0)	261	261	-	419	419	-	35	35	0	544	544	-	-	156	-	557	557
ADMINISTRATIVE & GEN'L	920.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
OUTSIDE SERVICES EMPLOYED	923.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
PROPERTY INSURANCE	924.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	3,197	3,197	-	3,959	3,959	-	1,138	1,138	0	3,421	3,421			3,295	-	**3,507**	3,507
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
Regulatory Commission Expense	928.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
Miscellaneous General Expense	930.00	-	-	-	6	-	6	-	-	-	9	-	9			-	9	-	9
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
MISCELLANEOUS GENERAL		-	-	-	6	-	6	-	-	-	9	-	9	-	-	-	9	-	9
TOTAL ADMINISTRATIVE AND GENERAL		-	3,197	3,197	6	3,959	3,964	-	1,138	1,138	9	3,421	3,430	-	-	3,295	9	3,507	3,516
OPERATING EXPENSE BEFORE DEP & AMT		(0)	31,753	31,753	6	37,182	37,187	(22)	20,889	20,867	9	40,983	40,992	-	-	37,492	9	42,008	42,017
DEPRECIATION	403.00	-		-	-	-	-	-	-	-	-	-	-			-			-
AMORTIZATION	406.00	-		-	-	-	-	-	-	-	-	-	-			-			-
TOTAL DEPRECIATION AND AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**(0)**	**31,753**	**31,753**	**6**	**37,182**	**37,187**	**(22)**	**20,889**	**20,867**	**9**	**40,983**	**40,992**	**(3,491)**	**40,983**	**37,492**	**9**	**42,008**	**42,017**
														-	-				
														-	-				
OPERATING INCOME		**0**	**(31,753)**	**(31,753)**	**(6)**	**(37,182)**	**(37,187)**	**22**	**(20,889)**	**(20,867)**	**(9)**	**(40,983)**	**(40,992)**	**(3,491)**	**40,983**	**37,492**	**(9)**	**(42,008)**	**(42,017)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-		-	-	-	-	-	-	-	-	-	-						-
Job Sales	416.00	-		-	-	-	-	-	-	-	-	-	-						-

2021 BUDGET WORKSHEET - ELECTRIC DEPARTMENT - DEPARTMENT HEAD: GREG DRENT

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Interdepartmental Expense	455.00	-		-	-	-	-	-	-	-	-	-	-						-
Miscellaneous	456.00	-		-	-	-	-	-	-	-	-	-	-						-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT INCOME	419.00	-		-	-	-	-	-	-	-	-	-	-						-
Interest Expense LT Debt	427.00	-		-	-	-	-	-	-	-	-	-	-						-
Interest Expense Customer Deposits	431.00	-		-	-	-	-	-	-	-	-	-	-						-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-	-	-	-	-	-	-	-	-	-	-				-
INTEREST CHARGED TO CONST	432.00	-		-	-	-	-	-	-	-	-	-	-	-	-				-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		**0**	**(31,753)**	**(31,753)**	**(6)**	**(37,182)**	**(37,187)**	**22**	**(20,889)**	**(20,867)**	**(9)**	**(40,983)**	**(40,992)**	**(3,491)**	**40,983**	**37,492**	**(9)**	**(42,008)**	**(42,017)**
														-	-				
Capital Contributions	421.00	-		-	-	-	-	-	-	-	-	-	-	-	-				-
Trunk Water	460.00	-		-	-	-	-	-	-	-	-	-	-	-	-				-
Connection Fees	465.00	-		-	-	-	-	-	-	-	-	-	-	-	-				-
Meter Installations	466.00	-		-	-	-	-	-	-	-	-	-	-	-	-				-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFER TO MUNICIPALITY	**927.00**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**					**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**0**	**(31,753)**	**(31,753)**	**(6)**	**(37,182)**	**(37,187)**	**22**	**(20,889)**	**(20,867)**	**(9)**	**(40,983)**	**(40,992)**	**(3,491)**	**40,983**	**37,492**	**(9)**	**(42,008)**	**(42,017)**
Capitalized Labor Expense - % OF TOTAL LABOR			**2%**	(31,753)		**0%**	(37,187)		**0%**	(20,867)		**0%**	(40,992)	22	**0%**	22	(9)	**0%**	(9)
Work in Progress	107		715.66			148.94			-			-		-	-	-	-	-	-
Distribution - Services	369		-			-			-			-		-	-	-	-	-	-
Distribution - Meters	346		-			-			-			-		-	-	-	-	-	-
Total Capitalized Labor		**-**	**716**		**-**	**149**		**-**	**-**		**-**	**-**		**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - ELECTRIC DEPARTMENT - DEPARTMENT HEAD: GREG DRENT

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast (3.0% / 2.5%)			2021 PLAN (3.0% / 0.0%)		
OPERATING REVENUE - WATER	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	462.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial	463.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hydrant Sales	464.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Sales Before Bad Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ELECTRIC SALES BEFORE BAD DEBT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	11,812	640	12,452	1,116	1,975	3,091	-	3,005	3,005	1,724	2,953	4,677	-	-	3,218	1,724	3,840	5,564
Underground Line Expense	584.00	4,777	49,945	54,723	4,713	51,966	56,679	2,361	36,045	38,406	5,056	54,984	60,040	-	-	64,893	5,056	71,503	76,559
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	3,014	3,014	-	6,273	6,273	-	4,302	4,302	-	8,399	8,399	-	-	6,093	-	10,922	10,922
Miscellaneous Distribution Expense	588.00	61,404	150,218	211,623	48,268	159,509	207,777	25,726	187,857	213,583	42,439	183,647	226,087	-	-	309,917	45,000	238,822	283,822
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	61,234	61,234	-	64,724	64,724	-	41,387	41,387	-	74,275	74,275	-	-	68,916	-	96,590	96,590
Maintenance of Station Equipment	592.00	19,122	32,037	51,158	28,864	34,138	63,002	9,858	29,529	39,387	16,758	44,281	61,039	-	-	69,259	21,581	57,584	79,166
Maintenance of Overhead Lines	593.00	22,887	237,269	260,156	5,294	152,546	157,839	(3,819)	147,434	143,615	21,825	183,010	204,835	-	-	215,174	21,825	237,992	259,817
Maintenance of Underground Lines	594.00	18,613	147,108	165,721	38,897	144,817	183,714	(24,832)	102,890	78,057	35,783	170,382	206,165	-	-	160,816	35,783	221,571	257,354
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	188,601	88,724	277,326	2,790	66,757	69,547	14,999	37,441	52,440	40,451	72,154	112,605	-	-	73,962	77,281	93,832	171,113
Maintenance of Meters	597.00	10,000	18,524	28,524	185	21,907	22,092	1,974	13,578	15,552	1,436	24,061	25,497	-	-	24,046	2,000	31,290	33,290
Maintenance of Misc Distribution Equipment	598.00	78,908	57,338	136,246	91,845	64,526	156,371	40,207	24,562	64,769	85,190	85,164	170,355	-	-	128,707	85,190	110,751	195,941
Maintenance of General Plant	932.00	45,512	11,272	56,784	57,637	21,029	78,666	25,462	5,468	30,930	73,581	29,750	103,331	-	-	58,790	58,910	38,688	97,598
TOTAL OPERATION & MAINTENANCE - ELECTRIC		461,637	857,323	1,318,960	279,609	790,166	1,069,775	91,937	633,496	725,433	324,244	933,060	1,257,304	-	-	1,183,791	354,351	1,213,385	1,567,737
Pumping Labor and Expenses	624.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chemicals	641.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transmission Distribution and Lines Expens	662.00	-	12,921	12,921	-	14,140	14,140	-	9,643	9,643	0	14,937	14,937	-	-	16,524	-	15,310	15,310
Meter Expenses	663.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-	15,373	15,373	-	18,617	18,617	-	10,072	10,072	(0)	22,002	22,002	-	-	17,539	-	22,552	22,552
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power For Pumping	623.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Miscellaneous Distribution E	678.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	47	47	(22)	-	(22)	(0)	79	79	-	-	(22)	-	81	81

2021 BUDGET WORKSHEET - ELECTRIC DEPARTMENT - DEPARTMENT HEAD: GREG DRENT

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast (3.0% / 2.5%)			2021 PLAN (3.0% / 0.0%)		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
TOTAL OPERATION & MAINTENANCE - WATER		-	28,295	28,295	-	32,805	32,805	(22)	19,716	19,694	(0)	37,018	37,018	-	-	34,041	-	37,944	37,944
Meter Reading Expense	902.00	-	39	39	-	196	196	-	391	391	-	329	329	-	-	431	-	428	428
Customer Records and Collection	903.00	(0)	75,218	75,218	-	78,965	78,965	-	18,775	18,775	0	95,492	95,492	-	-	46,659	-	124,032	124,032
Conservation Expenses	912.00	-	275	275	-	-	-	-	148	148	-	-	-	-	-	148	-	-	-
Administrative Salaries	920.00	-	40,823	40,823	-	42,688	42,688	-	28,545	28,545	-	48,743	48,743	-	-	46,436	-	63,387	63,387
Offices Supplies and Materials	913.00 & 921.00	5,365	-	5,365	1,669	-	1,669	6,193	-	6,193	8,207	-	8,207	-	-	6,786	8,207	-	8,207
Outside Services Employed	923.00	40,800	-	40,800	34,608	-	34,608	67	-	67	50,028	-	50,028	-	-	2,295	50,028	-	50,028
Property Insurance	924.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Pensions and Benefits	926.00	-	269,607	269,607	-	259,064	259,064	-	126,183	126,183	0	271,680	271,680	-	-	241,154	-	1,102,288	1,102,288
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory Commission Expenses	928.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous General Expense	930.00	76,087	39,846	115,932	97,825	76,365	174,190	39,333	20,792	60,125	125,900	99,281	225,181	-	-	102,365	99,941	129,109	229,050
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE & GEN'L		122,251	425,807	548,058	134,102	457,278	591,380	45,594	194,834	240,428	184,135	515,526	699,660	-	-	446,274	158,176	1,419,243	1,577,419
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**583,888**	**1,311,424**	**1,895,312**	**413,711**	**1,280,249**	**1,693,960**	**137,509**	**848,046**	**985,555**	**508,378**	**1,485,604**	**1,993,982**	**-**	**-**	**1,664,106**	**512,527**	**2,670,572**	**3,183,100**
Depreciation	403.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING EXPENSES		**583,888**	**1,311,424**	**1,895,312**	**413,711**	**1,280,249**	**1,693,960**	**137,509**	**848,046**	**985,555**	**508,378**	**1,485,604**	**1,993,982**	**-**	**-**	**1,664,106**	**512,527**	**2,670,572**	**3,183,100**
OPERATING INCOME		**(583,888)**	**(1,311,424)**	**(1,895,312)**	**(413,711)**	**(1,280,249)**	**(1,693,960)**	**(137,509)**	**(848,046)**	**(985,555)**	**(508,378)**	**(1,485,604)**	**(1,993,982)**	**-**	**-**	**(1,664,106)**	**(512,527)**	**(2,670,572)**	**(3,183,100)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	416.00	(7,881)	1,143	(6,738)	(7,368)	-	(7,368)	(1,346)	-	(1,346)	(7,688)	-	(7,688)	-	-	(5,616)	(7,688)	-	(7,688)
Interdepartmental Rent	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	-	-	-	(11)	-	(11)	-	-	-	-	-	-	-	-	(11)	-	-	-
RENTALS & MISCELLANEOUS		(7,881)	1,143	(6,738)	(7,379)	-	(7,379)	(1,346)	-	(1,346)	(7,688)	-	(7,688)	-	-	(5,627)	(7,688)	-	(7,688)
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**(7,881)**	**1,143**	**(6,738)**	**(7,379)**	**-**	**(7,379)**	**(1,346)**	**-**	**(1,346)**	**(7,688)**	**-**	**(7,688)**	**-**	**-**	**(5,627)**	**(7,688)**	**-**	**(7,688)**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(591,769)	(1,310,281)	(1,902,050)	(421,090)	(1,280,249)	(1,701,339)	(138,854)	(848,046)	(986,901)	(516,067)	(1,485,604)	(2,001,670)	-	-	(1,669,733)	(520,216)	(2,670,572)	(3,190,788)
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to City of Shakopee	927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Transfer to Municipality		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(591,769)**	**(1,310,281)**	**(1,902,050)**	**(421,090)**	**(1,280,249)**	**(1,701,339)**	**(138,854)**	**(848,046)**	**(986,901)**	**(516,067)**	**(1,485,604)**	**(2,001,670)**	**-**	**-**	**(1,669,733)**	**(520,216)**	**(2,670,572)**	**(3,190,788)**
			(1,310,281)	(1,902,050)		(1,280,249)	(1,701,339)		(848,046)	(986,901)		(1,485,604)	(2,001,670)	(3,491)	40,983	(1,594,749)	(520,216)	(2,670,572)	(3,190,788)
			-			-			-			-							
Total Capitalized Labor			**149,782**			**240,860**			**254,557**			**379,962**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**10%**			**16%**			**23%**			**20%**			**0%**			**0%**	

SHAKOPEE PUBLIC UTILITIES

2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

WATER DEPARTMENT

2021 BUDGET WORKSHEET - WATER DEPARTMENT - DEPARTMENT HEAD: LON SCHEMEL

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	440.01-.03&.10	-		-	-		-	-		-	-		-			-			-
Residential Sales - Fixed	440.20	-		-	-		-	-		-	-		-			-			-
Residential Sales - PCA	440.30	-		-	-		-	-		-	-		-			-			-
Residential Sales - Security Lights	440.70	-		-	-		-	-		-	-		-			-			-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-		-	-		-	-		-	-		-			-			-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Fixed	442.20	-		-	-		-	-		-	-		-			-			-
Commercial Sales - PCA	442.30	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Security Lights	442.70	-		-	-		-	-		-	-		-			-			-
Water Division Electric for Pumping	448.00	-		-	-		-	-		-	-		-			-			-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Fixed	443.20	-		-	-		-	-		-	-		-			-			-
Industrial Sales - PCA	443.30	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Security Lights	443.70	-		-	-		-	-		-	-		-			-			-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-			-
TOTAL SALES OF ELECTRICITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-		-	-		-	-		-	-		-			-			-
FREE SERVICE TO CITY	444.00	-		-	-		-	-		-	-		-			-			-
CONSERVATION PROGRAM	440.05	-		-	-		-	-		-	-		-			-			-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-		-	-		-	-	-	-	-		-			-			-
Station Expense	582.00	-		-	-	-	-	-	-	-	-		-			-			-
Overhead Line Expense	583.00	-		-	-	-	-	-	-	-	-		-			-			-
Underground Line Expense	584.00	-		-	-	-	-	-	-	-	-		-			-			-
Street Lighting Expenses	585.00	-		-	-	-	-	-	-	-	-		-			-			-
Meter Expenses	586.00	-		-	-	-	-	-	-	-	-		-			-			-
Miscellaneous Distribution Expense	588.00	-		-	-	-	-	-	-	-	-		-			-			-
Service Provided by Others	588.02	-		-	-	-	-	-	-	-	-		-			-			-
DISTRIBUTION OPERATION EXPENSES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Station Equipment	592.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Overhead Lines	593.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Underground Lines	594.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Line Transformers	595.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Street Lighting	596.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Meters	597.00	-		-	-	-	-	-	-	-	-		-			-			-
DISTRIBUTION SYSTEM MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of General Plant	932.00	-		-	-	-	-	-	-	-	-		-			-			-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	-		-	-	-	-	-	-	-	-		-			-			-
Customer Records and Collection	903.00	-		-	-	-	-	-	-	-	-		-			-			-
Conservation Expenses	912.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL CUSTOMER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADMINISTRATIVE & GEN'L	920.00	-		-	-		-	-	-	-	-		-			-			-
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	-		-	-	-	-	-	-	-	-		-			-			-
OUTSIDE SERVICES EMPLOYED	923.00	-		-	-	-	-	-	-	-	-		-			-			-
PROPERTY INSURANCE	924.00	-		-	-	-	-	-	-	-	-		-			-			-
EMPLOYEE BENEFITS	926.00	-		-	-		-	-	-	-	-		-			-			-
Injuries and Damages	925.00	-		-	-	-	-	-	-	-	-		-			-			-
Marketing	929.00	-		-	-	-	-	-	-	-	-		-			-			-
Regulatory Commission Expenses	928.00	-		-	-	-	-	-	-	-	-		-			-			-
Miscellaneous General Expense	930.00	-		-	-	-	-	-	-	-	-		-			-			-
Rents	931.00	-		-	-	-	-	-	-	-	-		-			-			-
MISCELLANEOUS GENERAL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE AND GENERAL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSE BEFORE DEP & AMT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DEPRECIATION	403.00	-		-	-		-	-	-	-	-		-			-			-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-			-			-
Total Depreciation & Amortization		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - WATER DEPARTMENT - DEPARTMENT HEAD: LON SCHEMEL

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	415.00	-		-	-	-	-	-	-	-	-		-			-			-
Job Sales	416.00	-		-	-	-	-	-	-	-	-		-			-			-
Miscellaneous	456.00	-		-	-	-	-	-	-	-	-		-			-			-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTERDEPARTMENTAL RENT	455.00	-		-	-	-	-	-	-	-	-		-			-			-
INVESTMENT INCOME	419.00	-		-	-	-	-	-	-	-	-		-			-			-
Interest Expense LT Debt	427.00	-		-	-	-	-	-	-	-	-		-			-			-
Interest Expense Customer Deposits	431.00	-		-	-	-	-	-	-	-	-		-			-			-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-			-
INTEREST CHARGED TO CONST		-		-	-			-	-		-					-			-
TOTAL NON-OPERATING INCOME (EXPENSE)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS	421.00	-	0	-	-	-	-	-	-	-	-		-			-			-
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-	-	-	-	-		-		-			-			-
Free Service to the City of Shakopee	927.10	-		-	-	-	-	-	-	-	-		-			-			-
Payment to City of Shakopee	927.00	-		-	-	-	-	-	-	-	-		-			-			-
TOTAL TRANSFER TO MUNICIPALITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET INCOME OR CHANGE IN NET ASSETS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capitalized Labor Expense - % OF TOTAL LABOR			100%	-		#DIV/0!	-		#DIV/0!	-		#DIV/0!	-						
Work in Progress	107.00		567			-			-										
Distribution - Services	369.00		-			-			-										
Distribution - Meters	370.00		-			-			-										
Total Capitalized Labor			567			-			-			-		-	-	-	-	-	-

2021 BUDGET WORKSHEET - WATER DEPARTMENT - DEPARTMENT HEAD: LON SCHEMEL

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast (0.0%, 0.0%)			2021 PLAN (0.0%, 2.5%)		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	-		-	-		-	-		-	-		-			-			-
Residential Sales - Fixed	461.20	-		-	-		-	-		-	-		-			-			-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Usage	462.00	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Fixed	462.20	-		-	-		-	-		-	-		-			-			-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Usage	463.00	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Fixed	463.20	-		-	-		-	-		-	-		-			-			-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-		-	-		-	-		-	-		-			-			-
Hydrant Sales	464.00	-		-	-		-	-		-	-		-			-			-
TOTAL SALES OF WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PENALTY REVENUE	450.00	-		-	-		-	-		-	-		-			-			-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-			-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
16																			
Pumping Labor and Expenses	624.00	-	96,275	96,275	-	100,623	100,623	-	61,832	61,832	-	113,424	113,424			116,845	-	101,512	101,512
Miscellaneous Pumping Expenses	626.00	596		596	653		653	377	-	377	742	-	742			603	742	-	742
Chemicals	641.00	59,353		59,353	58,973		58,973	43,260	-	43,260	54,128	-	54,128			76,463	57,485	-	57,485
Operation Labor and Expenses	642.00	23,448	8,240	31,688	16,713	8,936	25,650	17,006	5,001	22,007	19,103	11,093	30,196			32,084	26,998	9,928	36,926
Transmission Distribution and Lines Expens	662.00	5,508	78,838	84,346	5,943	108,333	114,276	3,078	61,161	64,239	6,957	108,021	114,978			125,222	6,957	96,677	103,633
Meter Expenses	663.00	-	1,505	1,505	(13)	504	491	-	900	900	(20)	872	852			1,436	(20)	781	761
Miscellaneous Expenses	664.00 & 665.00	39,906	55,642	95,547	32,327	56,199	88,526	13,153	101,060	114,213	31,424	65,877	97,301			159,655	31,424	58,958	90,382
PUMPING AND DISTRIBUTION OPERATION		128,811	240,501	369,311	114,597	274,595	389,192	76,874	229,954	306,828	112,333	299,287	411,620	-	-	512,308	123,585	267,856	391,441
Maintenance of Wells	614.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
Maintenance of Structures	631.00 & 671.00	23,951	38,094	62,044	10,003	47,381	57,384	3,336	23,837	27,173	12,494	70,740	83,234			42,918	15,483	63,311	78,794
Maintenance of Pumping Equipment	633.00	114,855	63,668	178,523	79,866	79,330	159,195	19,643	38,383	58,026	107,297	112,762	220,058			90,009	243,672	100,919	344,592
Maintenance of Reservoirs	672.00	(1)	-	(1)	4,351		4,351	(1)	-	(1)	15,374	-	15,374			(6,504)	6,574	-	6,574
Maintenance of Mains	673.00	59,319	9,820	69,138	48,450	5,993	54,442	31,968	4,081	36,049	24,136	5,305	29,441			81,107	49,000	4,747	53,747
Maintenance of Valves	674.00	993	20,448	21,442	3,529	21,449	24,979	6,461	14,486	20,947	11,523	26,824	38,347			34,949	5,348	24,007	29,356
Maintenance of Meters	676.00	2,706	87,622	90,328	888	49,964	50,852	-	28,241	28,241	623	49,462	50,085			57,056	1,406	44,267	45,673
Maintenance of Hydrants	677.00	1,429	4,506	5,936	41,352	25,526	66,878	2,247	3,750	5,997	40,641	22,784	63,425			51,773	40,641	20,391	61,032
PUMPING AND DISTRIBUTION MAINTENANCE		203,252	224,158	427,410	188,439	229,643	418,082	63,654	112,778	176,432	212,087	287,876	499,963			351,308	362,124	257,644	619,768
POWER FOR PUMPING	623.00	34,645	-	34,645	36,416	-	36,416	17,518	-	17,518	38,440	-	38,440			35,931	38,440	-	38,440
Maintenance of Miscellaneous Distribution E	678.00	30,581	2,117	32,698	59,243	2,752	61,995	18,337	1,963	20,300	78,569	3,719	82,288			36,457	56,131	3,329	59,459
Maintenance of General Plant	932.00	1,147	137	1,285	1,415	426	1,842	653	118	771	1,812	738	2,550			1,938	1,812	661	2,472
MAINTENANCE OF GENERAL PLANT		31,728	2,255	33,982	60,658	3,178	63,836	18,990	2,081	21,071	80,380	4,458	84,838			38,395	57,942	3,990	61,932
TOTAL OPERATION AND MAINTENANCE		398,435	466,914	865,349	400,110	507,416	907,526	177,036	344,813	521,849	443,240	591,621	1,034,861			937,942	582,092	529,489	1,111,581
METER READING EXPENSES	902.00	23	191	213	15	1,048	1,063	(11)	1,460	1,449	12	1,815	1,826			1,458	12	1,624	1,636
CUSTOMER RECORDS & COLLECTION	903.00	-	325	325	-	168	168	(8)	-	(8)	-	46	46			156	-	41	41
ENERGY CONSERVATION	912.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
TOTAL CUSTOMER ACCOUNTS		23	516	539	15	1,216	1,231	(19)	1,460	1,441	12	1,860	1,872			1,614	12	1,665	1,677
ADMINISTRATIVE & GEN'L	920.00	-	115,436	115,436	-	104,721	104,721	-	77,785	77,785	-	137,346	137,346			121,582	-	122,922	122,922
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	3,806	-	3,806	4,133		4,133	3,556	-	3,556	6,283	-	6,283			6,123	6,283	-	6,283
OUTSIDE SERVICES EMPLOYED	923.00	58,391	-	58,391	52,023		52,023	21,820	-	21,820	69,500	-	69,500			39,156	153,500	-	153,500
PROPERTY INSURANCE	924.00	-	-	-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	112,780	112,780	-	121,440	121,440	-	41,528	41,528	-	111,776	111,776			119,955	-	441,105	441,105
Injuries and Damages	925.00	-	-	-	-		-	-	-	-	-	-	-			-	-	-	-
Marketing	929.00	-	-	-	-		-	-	-	-	-	-	-			-	-	-	-
Regulatory Commission Expense	928.00	28,405	-	28,405	28,536		28,536	24,608	-	24,608	29,392	-	29,392			24,608	29,392	-	29,392
Miscellaneous General Expense	930.00	31,541	15,663	47,204	22,747	14,448	37,195	6,548	7,410	13,958	24,548	16,139	40,687			31,892	24,548	14,444	38,992
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
MISCELLANEOUS GENERAL		59,946	15,663	75,609	51,282	14,448	65,730	31,156	7,410	38,566	53,940	16,139	70,079			56,500	53,940	14,444	68,384
TOTAL ADMINISTRATIVE AND GENERAL		122,142	243,879	366,022	107,438	240,609	348,047	56,532	126,723	183,255	129,723	265,261	394,984			343,316	213,723	578,471	792,194
OPERATING EXPENSE BEFORE DEP & AMT		520,600	711,309	1,231,909	507,563	749,241	1,256,804	233,549	472,996	706,545	572,976	858,742	1,431,718			1,282,872	795,827	1,109,625	1,905,452
DEPRECIATION	403.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
AMORTIZATION	406.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
TOTAL DEPRECIATION AND AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
TOTAL OPERATING EXPENSES		**520,600**	**711,309**	**1,231,909**	**507,563**	**749,241**	**1,256,804**	**233,549**	**472,996**	**706,545**	**572,976**	**858,742**	**1,431,718**			**1,282,872**	**795,827**	**1,109,625**	**1,905,452**
OPERATING INCOME		**(520,600)**	**(711,309)**	**(1,231,909)**	**(507,563)**	**(749,241)**	**(1,256,804)**	**(233,549)**	**(472,996)**	**(706,545)**	**(572,976)**	**(858,742)**	**(1,431,718)**			**(1,282,872)**	**(795,827)**	**(1,109,625)**	**(1,905,452)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-		-	-	-	-	-	-	-	-	-	-			-	-		-
Job Sales	416.00	(1,538)	769	(769)	(5,559)	283	(5,276)	-	(182)	(182)	(7,714)	(491)	(8,204)			(182)	(7,714)	-	(7,714)
Interdepartmental Expense	455.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
Miscellaneous	456.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
RENTALS AND MISCELLANEOUS		(1,538)	769	(769)	(5,559)	283	(5,276)	-	(182)	(182)	(7,714)	(491)	(8,204)			(182)	(7,714)	-	(7,714)

2021 BUDGET WORKSHEET - WATER DEPARTMENT - DEPARTMENT HEAD: LON SCHEMEL

WATER		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast (0.0% / 0.0%)			2021 PLAN (0.0% / 2.5%)		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-			-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
TOTAL NON-OPERATING INCOME (EXPENSE)		**(1,538)**	**769**	**(769)**	**(5,559)**	**283**	**(5,276)**	**-**	**(182)**	**(182)**	**(7,714)**	**(491)**	**(8,204)**			**(182)**	**(7,714)**	**-**	**(7,714)**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		**(522,138)**	**(710,540)**	**(1,232,678)**	**(513,122)**	**(748,957)**	**(1,262,080)**	**(233,549)**	**(473,178)**	**(706,727)**	**(580,689)**	**(859,233)**	**(1,439,922)**			**(1,283,054)**	**(803,541)**	**(1,109,625)**	**(1,913,165)**
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**
TRANSFER TO MUNICIPALITY	**927.00**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**		**-**
NET INCOME OR CHANGE IN NET ASSETS		**(522,138)**	**(710,540)**	**(1,232,678)**	**(513,122)**	**(748,957)**	**(1,262,080)**	**(233,549)**	**(473,178)**	**(706,727)**	**(580,689)**	**(859,233)**	**(1,439,922)**			**(1,283,054)**	**(803,541)**	**(1,109,625)**	**(1,913,165)**
Capitalized Labor Expense - % OF TOTAL LABOR			**23%**	(1,232,678)		**19%**	(1,262,080)		**0%**	(706,727)		**6%**	(1,439,922)						
Work in Progress	107		17,620.98			(33,495.74)			357			46,613.31							
Distribution - Services	369		-			-			-			-							
Distribution - Meters	346		198,738			203,659			1812.16			6,823							
Total Capitalized Labor		**-**	**216,358**		**-**	**170,163**		**-**	**2,169**		**-**	**53,436**		**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - WATER DEPARTMENT - DEPARTMENT HEAD: LON SCHEMEL

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	462.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial	463.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hydrant Sales	464.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Sales Before Bad Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ELECTRIC SALES BEFORE BAD DEBT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Line Expense	584.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Underground Lines	594.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	597.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - ELECTRIC		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pumping Labor and Expenses	624.00	-	96,275	96,275	-	100,623	100,623	-	61,832	61,832	-	113,424	113,424	-	-	116,845	-	101,512	101,512
Miscellaneous Pumping Expenses	626.00	596	-	596	653	-	653	377	-	377	742	-	742	-	-	603	742	-	742
Chemicals	641.00	59,353	-	59,353	58,973	-	58,973	43,260	-	43,260	54,128	-	54,128	-	-	76,463	57,485	-	57,485
Operation Labor and Expenses	642.00	23,448	8,240	31,688	16,713	8,936	25,650	17,006	5,001	22,007	19,103	11,093	30,196	-	-	32,084	26,998	9,928	36,926
Transmission Distribution and Lines Expens	662.00	5,508	78,838	84,346	5,943	108,333	114,276	3,078	61,161	64,239	6,957	108,021	114,978	-	-	125,222	6,957	96,677	103,633
Meter Expenses	663.00	-	1,505	1,505	(13)	504	491	-	900	900	(20)	872	852	-	-	1,436	(20)	781	761
Miscellaneous Expenses	664.00 & 665.00	39,906	55,642	95,547	32,327	56,199	88,526	13,153	101,060	114,213	31,424	65,877	97,301	-	-	159,655	31,424	58,958	90,382
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	23,951	38,094	62,044	10,003	47,381	57,384	3,336	23,837	27,173	12,494	70,740	83,234	-	-	42,918	15,483	63,311	78,794
Maintenance of Pumping Equipment	633.00	114,855	63,668	178,523	79,866	79,330	159,195	19,643	38,383	58,026	107,297	112,762	220,058	-	-	90,009	243,672	100,919	344,592
Maintenance of Reservoirs	672.00	(1)	-	(1)	4,351	-	4,351	(1)	-	(1)	15,374	-	15,374	-	-	(6,504)	6,574	-	6,574
Maintenance of Mains	673.00	59,319	9,820	69,138	48,450	5,993	54,442	31,968	4,081	36,049	24,136	5,305	29,441	-	-	81,107	49,000	4,747	53,747
Maintenance of Valves	674.00	993	20,448	21,442	3,529	21,449	24,979	6,461	14,486	20,947	11,523	26,824	38,347	-	-	34,949	5,348	24,007	29,356
Maintenance of Meters	676.00	2,706	87,622	90,328	888	49,964	50,852	-	28,241	28,241	623	49,462	50,085	-	-	57,056	1,406	44,267	45,673
Maintenance of Hydrants	677.00	1,429	4,506	5,936	41,352	25,526	66,878	2,247	3,750	5,997	40,641	22,784	63,425	-	-	51,773	40,641	20,391	61,032
Power For Pumping	623.00	34,645	-	34,645	36,416	-	36,416	17,518	-	17,518	38,440	-	38,440	-	-	35,931	38,440	-	38,440
Maintenance of Miscellaneous Distribution E	678.00	30,581	2,117	32,698	59,243	2,752	61,995	18,337	1,963	20,300	78,569	3,719	82,288	-	-	36,457	56,131	3,329	59,459
Maintenance of General Plant	932.00	1,147	137	1,285	1,415	426	1,842	653	118	771	1,812	738	2,550	-	-	1,938	1,812	661	2,472
TOTAL OPERATION & MAINTENANCE - WATER		398,435	466,914	865,349	400,110	507,416	907,526	177,036	344,813	521,849	443,240	591,621	1,034,861	-	-	937,942	582,092	529,489	1,111,581
Meter Reading Expense	902.00	23	191	213	15	1,048	1,063	(11)	1,460	1,449	12	1,815	1,826	-	-	1,458	12	1,624	1,636

2021 BUDGET WORKSHEET - WATER DEPARTMENT - DEPARTMENT HEAD: LON SCHEMEL

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Customer Records and Collection	903.00	-	325	325	-	168	168	(8)	-	(8)	-	46	46	-	-	156	-	41	41
Conservation Expenses	912.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative Salaries	920.00	-	115,436	115,436	-	104,721	104,721	-	77,785	77,785	-	137,346	137,346	-	-	121,582	-	122,922	122,922
Offices Supplies and Materials	913.00 & 921.00	3,806	-	3,806	4,133	-	4,133	3,556	-	3,556	6,283	-	6,283	-	-	6,123	6,283	-	6,283
Outside Services Employed	923.00	58,391	-	58,391	52,023	-	52,023	21,820	-	21,820	69,500	-	69,500	-	-	39,156	153,500	-	153,500
Property Insurance	924.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Pensions and Benefits	926.00	-	112,780	112,780	-	121,440	121,440	-	41,528	41,528	-	111,776	111,776	-	-	119,955	-	441,105	441,105
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory Commission Expenses	928.00	28,405	-	28,405	28,536	-	28,536	24,608	-	24,608	29,392	-	29,392	-	-	24,608	29,392	-	29,392
Miscellaneous General Expense	930.00	31,541	15,663	47,204	22,747	14,448	37,195	6,548	7,410	13,958	24,548	16,139	40,687	-	-	31,892	24,548	14,444	38,992
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE & GEN'L		122,165	244,395	366,560	107,453	241,825	349,278	56,513	128,183	184,696	129,735	267,121	396,856	-	-	344,930	213,735	580,136	793,871
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**520,600**	**711,309**	**1,231,909**	**507,563**	**749,241**	**1,256,804**	**233,549**	**472,996**	**706,545**	**572,976**	**858,742**	**1,431,718**	**-**	**-**	**1,282,872**	**795,827**	**1,109,625**	**1,905,452**
Depreciation	403.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING EXPENSES		**520,600**	**711,309**	**1,231,909**	**507,563**	**749,241**	**1,256,804**	**233,549**	**472,996**	**706,545**	**572,976**	**858,742**	**1,431,718**	**-**	**-**	**1,282,872**	**795,827**	**1,109,625**	**1,905,452**
OPERATING INCOME		**(520,600)**	**(711,309)**	**(1,231,909)**	**(507,563)**	**(749,241)**	**(1,256,804)**	**(233,549)**	**(472,996)**	**(706,545)**	**(572,976)**	**(858,742)**	**(1,431,718)**	**-**	**-**	**(1,282,872)**	**(795,827)**	**(1,109,625)**	**(1,905,452)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	416.00	(1,538)	769	(769)	(5,559)	283	(5,276)	-	(182)	(182)	(7,714)	(491)	(8,204)	-	-	(182)	(7,714)	-	(7,714)
Interdepartmental Rent	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RENTALS & MISCELLANEOUS		(1,538)	769	(769)	(5,559)	283	(5,276)	-	(182)	(182)	(7,714)	(491)	(8,204)	-	-	(182)	(7,714)	-	(7,714)
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**(1,538)**	**769**	**(769)**	**(5,559)**	**283**	**(5,276)**	**-**	**(182)**	**(182)**	**(7,714)**	**(491)**	**(8,204)**	**-**	**-**	**(182)**	**(7,714)**	**-**	**(7,714)**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(522,138)	(710,540)	(1,232,678)	(513,122)	(748,957)	(1,262,080)	(233,549)	(473,178)	(706,727)	(580,689)	(859,233)	(1,439,922)	-	-	(1,283,054)	(803,541)	(1,109,625)	(1,913,165)
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to City of Shakopee	927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Transfer to Municipality		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(522,138)**	**(710,540)**	**(1,232,678)**	**(513,122)**	**(748,957)**	**(1,262,080)**	**(233,549)**	**(473,178)**	**(706,727)**	**(580,689)**	**(859,233)**	**(1,439,922)**	**-**	**-**	**(1,283,054)**	**(803,541)**	**(1,109,625)**	**(1,913,165)**
			(710,540)	(1,232,678)		(748,957)	(1,262,080)		(473,178)	(706,727)		(859,233)	(1,439,922)	-	-	(1,283,054)	(803,541)	(1,109,625)	(1,913,165)
			-			-			-			-							
Total Capitalized Labor			**216,925**			**170,163**			**2,169**			**53,436**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**23%**			**19%**			**0%**			**6%**			**#DIV/0!**			**0%**	

SHAKOPEE PUBLIC UTILITIES

2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

PLANNING AND ENGINEERING DEPARTMENT

2021 BUDGET WORKSHEET - PLANNING & ENGINEERING DEPARTMENT - DEPARTMENT HEAD: JOE ADAMS

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	440.01-.03&.10	-		-	-		-	-		-	-		-			-			-
Residential Sales - Fixed	440.20	-		-	-		-	-		-	-		-			-			-
Residential Sales - PCA	440.30	-		-	-		-	-		-	-		-			-			-
Residential Sales - Security Lights	440.70	-		-	-		-	-		-	-		-			-			-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-		-	-		-	-		-	-		-			-			-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Fixed	442.20	-		-	-		-	-		-	-		-			-			-
Commercial Sales - PCA	442.30	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Security Lights	442.70	-		-	-		-	-		-	-		-			-			-
Water Division Electric for Pumping	448.00	-		-	-		-	-		-	-		-			-			-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Fixed	443.20	-		-	-		-	-		-	-		-			-			-
Industrial Sales - PCA	443.30	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Security Lights	443.70	-		-	-		-	-		-	-		-			-			-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-			-
TOTAL SALES OF ELECTRICITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-		-	-		-	-		-	-		-			-			-
FREE SERVICE TO CITY	444.00	-		-	-		-	-		-	-		-			-			-
CONSERVATION PROGRAM	440.05	-		-	-		-	-		-	-		-			-			-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-		-	-		-	-		-	-		-			-			-
Station Expense	582.00	-		-	-	-	-	-	-	-	-		-			-			-
Overhead Line Expense	583.00	-		-	-	-	-	-	-	-	-		-			-			-
Underground Line Expense	584.00	-		-	-	-	-	-	-	-	-		-			-			-
Street Lighting Expenses	585.00	-		-	-	-	-	-	-	-	-		-			-			-
Meter Expenses	586.00	-		-	-	-	-	-	-	-	-		-			-			-
Miscellaneous Distribution Expense	588.00	1,029	86,908	87,937	2,029	105,316	107,345	797	73,566	74,363	3,081	128,617	131,698			119,630	3,081	134,827	137,908
Service Provided by Others	588.02	-		-	-	-	-	-	-	-	-		-			-			-
DISTRIBUTION OPERATION EXPENSES		1,029	86,908	87,937	2,029	105,316	107,345	797	73,566	74,363	3,081	128,617	131,698	-	-	119,630	3,081	134,827	137,908
Maintenance- Supervision & Engineering	590.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Station Equipment	592.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Overhead Lines	593.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Underground Lines	594.00	3,090		3,090	-	-	-	-	-	-	-		-			-			-
Maintenance of Line Transformers	595.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Street Lighting	596.00	-		-	-	-	-	-	-	-	-		-			-			-
Maintenance of Meters	597.00	-		-	-	-	-	-	-	-	-		-			-			-
DISTRIBUTION SYSTEM MAINTENANCE		3,090	-	3,090	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	726		726	2,049	-	2,049	252	-	252	2,081		2,081			1,531	2,081		2,081
Maintenance of General Plant	932.00	-		-	-	-	-	-	-	-	-		-			-			-
MAINTENANCE OF GENERAL PLANT		726	-	726	2,049	-	2,049	252	-	252	2,081	-	2,081	-	-	1,531	2,081	-	2,081
TOTAL OPERATION AND MAINTENANCE		4,845	86,908	91,753	4,078	105,316	109,394	1,049	73,566	74,615	5,163	128,617	133,779	-	-	121,161	5,163	134,827	139,990
Meter Reading Expense	902.00	-		-	-	-	-	-	-	-	-		-			-			-
Customer Records and Collection	903.00	-		-	-	-	-	-	-	-	-		-			-			-
Conservation Expenses	912.00	-		-	-		-	-		-	-		-			-			-
TOTAL CUSTOMER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADMINISTRATIVE & GEN'L	920.00	-	95,096	95,096	-	104,269	104,269	-	66,911	66,911	-	134,269	134,269			108,885	-	140,752	140,752
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	19,647		19,647	48,949		48,949	21,685	-	21,685	82,584	-	82,584			22,717	50,393	-	50,393
OUTSIDE SERVICES EMPLOYED	923.00	42,991		42,991	12,017		12,017	32,280	-	32,280	115,000	-	115,000			44,297	176,669	-	176,669
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	48,646	48,646	-	48,527	48,527	-	20,132	20,132	-	52,410	52,410			46,024	-	200,260	200,260
Injuries and Damages	925.00	-		-	-	-	-	-	-	-	-	-	-			-	-	-	-
Marketing	929.00	-		-	-	-	-	-	-	-	-	-	-			-	-	-	-
Regulatory Commission Expenses	928.00	-		-	-	-	-	-	-	-	-	-	-			-	-	-	-
Miscellaneous General Expense	930.00	14,828	5,653	20,480	18,850	-	18,850	12,023	2,441	14,463	66,604	-	66,604			20,994	40,000	-	40,000
Rents	931.00	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
MISCELLANEOUS GENERAL		14,828	5,653	20,480	18,850	-	18,850	12,023	2,441	14,463	66,604	-	66,604	-	-	20,994	40,000	-	40,000
TOTAL ADMINISTRATIVE AND GENERAL		77,466	149,395	226,860	79,816	152,796	232,612	65,988	89,483	155,471	264,188	186,679	450,867	-	-	242,917	267,062	341,012	608,075
OPERATING EXPENSE BEFORE DEP & AMT		82,311	236,303	318,613	83,894	258,111	342,005	67,037	163,049	230,087	269,350	315,296	584,646	-	-	364,078	272,225	475,839	748,064
DEPRECIATION	403.00	-		-	-		-	-	-	-	-		-			-			-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-			-			-
Total Depreciation & Amortization		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**82,311**	**236,303**	**318,613**	**83,894**	**258,111**	**342,005**	**67,037**	**163,049**	**230,087**	**269,350**	**315,296**	**584,646**	**-**	**-**	**364,078**	**272,225**	**475,839**	**748,064**

2021 BUDGET WORKSHEET - PLANNING & ENGINEERING DEPARTMENT - DEPARTMENT HEAD: JOE ADAMS

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME		**(82,311)**	**(236,303)**	**(318,613)**	**(83,894)**	**(258,111)**	**(342,005)**	**(67,037)**	**(163,049)**	**(230,087)**	**(269,350)**	**(315,296)**	**(584,646)**	**-**	**-**	**(364,078)**	**(272,225)**	**(475,839)**	**(748,064)**
1275																			
Job Sales	415.00	-		-	-	-	-	-	-	-	-	-	-			-			-
Job Sales	416.00	-		-	-	-	-	-	-	-	-	-	-			-			-
Miscellaneous	456.00	-		-	-	-	-	-	-	-	-	-	-			-			-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTERDEPARTMENTAL RENT	455.00	-		-	-	-	-	-	-	-	-	-	-			-			-
INVESTMENT INCOME	419.00	-		-	-	-	-	-	-	-	-	-	-			-			-
Interest Expense LT Debt	427.00	-		-	-	-	-	-	-	-	-	-	-			-			-
Interest Expense Customer Deposits	431.00	-		-	-	-	-	-	-	-	-	-	-			-			-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-			-
INTEREST CHARGED TO CONST		-		-	-			-	-		-					-			-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(82,311)	(236,303)	(318,613)	(83,894)	(258,111)	(342,005)	(67,037)	(163,049)	(230,087)	(269,350)	(315,296)	(584,646)	-	-	(364,078)	(272,225)	(475,839)	(748,064)
TOTAL CAPITAL CONTRIBUTIONS	421.00	**-**	**0**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**			**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-	-	-	-	-		-	-	-			-			-
Free Service to the City of Shakopee	927.10	-		-	-	-	-	-	-	-	-	-	-			-			-
Payment to City of Shakopee	927.00	-		-	-	-	-	-	-	-	-	-	-			-			-
TOTAL TRANSFER TO MUNICIPALITY		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(82,311)**	**(236,303)**	**(318,613)**	**(83,894)**	**(258,111)**	**(342,005)**	**(67,037)**	**(163,049)**	**(230,087)**	**(269,350)**	**(315,296)**	**(584,646)**	**-**	**-**	**(364,078)**	**(272,225)**	**(475,839)**	**(748,064)**
Capitalized Labor Expense - % OF TOTAL LABOR			**13%**	(318,613)		**7%**	(342,005)		**13%**	(230,087)		**15%**	(584,646)						
Work in Progress	107.00		36,638			18,417			25,028			53,691							
Distribution - Services	369.00		-			-			-			-							
Distribution - Meters	370.00		-			-			-			-							
Total Capitalized Labor			**36,638**			**18,417**			**25,028**			**53,691**		-	-	-	-	-	-

2021 BUDGET WORKSHEET - PLANNING & ENGINEERING DEPARTMENT - DEPARTMENT HEAD: JOE ADAMS

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	-		-	-		-	-		-	-		-			-			-
Residential Sales - Fixed	461.20	-		-	-		-	-		-	-		-			-			-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Usage	462.00	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Fixed	462.20	-		-	-		-	-		-	-		-			-			-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Usage	463.00	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Fixed	463.20	-		-	-		-	-		-	-		-			-			-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-		-	-		-	-		-	-		-			-			-
Hydrant Sales	464.00	-		-	-		-	-		-	-		-			-			-
TOTAL SALES OF WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PENALTY REVENUE	450.00	-		-	-		-	-		-	-		-			-			-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-			-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-	-	-	-		-	-	-	-	-		-			-			-
Miscellaneous Pumping Expenses	626.00	-	-	-	-		-	-	-	-	-		-			-			-
Chemicals	641.00	-	-	-	-		-	-	-	-	-		-			-			-
Operation Labor and Expenses	642.00	-	-	-	-		-	-	-	-	-		-			-			-
Transmission Distribution and Lines Expens	662.00	-	-	-	-		-	-	-	-	-		-			-			-
Meter Expenses	663.00	-	-	-	-		-	-	-	-	-		-			-			-
Miscellaneous Expenses	664.00 & 665.00	-	42,548	42,548	-	55,952	55,952	-	41,459	41,459	-	68,776	68,776			64,684		57,924	57,924
PUMPING AND DISTRIBUTION OPERATION		-	42,548	42,548	-	55,952	55,952	-	41,459	41,459	-	68,776	68,776	-	-	64,684	-	57,924	57,924
Maintenance of Wells	614.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Structures	631.00 & 671.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Pumping Equipment	633.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Reservoirs	672.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Mains	673.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Valves	674.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Meters	676.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Hydrants	677.00	-		-	-		-	-	-	-	-		-			-			-
PUMPING AND DISTRIBUTION MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POWER FOR PUMPING	623.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Miscellaneous Distribution E	678.00	47		47	90		90	83	-	83	36		36			173	90		90
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-		-			-			-
MAINTENANCE OF GENERAL PLANT		47	-	47	90	-	90	83	-	83	36	-	36	-	-	173	90	-	90
TOTAL OPERATION AND MAINTENANCE		47	42,548	42,595	90	55,952	56,042	83	41,459	41,542	36	68,776	68,812	-	-	64,857	90	57,924	58,014
METER READING EXPENSES	902.00	-		-	-		-	-	-	-	-	-	-			-			-
CUSTOMER RECORDS & COLLECTION	903.00	-		-	-		-	-	-	-	-		-			-			-
ENERGY CONSERVATION	912.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL CUSTOMER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADMINISTRATIVE & GEN'L	920.00	-	32,135	32,135	-	34,756	34,756	-	22,304	22,304	-	44,752	44,752	-		36,295	-	37,691	37,691
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	3,427	-	3,427	15,705		15,705	5,122	-	5,122	23,839	-	23,839		-	5,466	23,839	-	23,839
OUTSIDE SERVICES EMPLOYED	923.00	-	-	-	-		-	-	-	-	40,000	-	40,000		-	-	51,200	-	51,200
PROPERTY INSURANCE	924.00	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
EMPLOYEE BENEFITS	926.00	-	16,673	16,673	-	16,077	16,077	-	6,655	6,655	-	17,286	17,286	-		15,286	-	62,998	62,998
Injuries and Damages	925.00	-	-	-	-		-	-	-	-	-		-	-	-	-	-	-	-
Marketing	929.00	-	-	-	-		-	-	-	-	-		-	-	-	-	-	-	-
Regulatory Commission Expense	928.00	-	-	-	-		-	-	-	-	-		-	-	-	-	-	-	-
Miscellaneous General Expense	930.00	971	176	1,147	860	1,813	2,674	-	29	29	357		357		-	2,472	860	-	860
Rents	931.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
MISCELLANEOUS GENERAL		971	176	1,147	860	1,813	2,674	-	29	29	357	-	357	-	-	2,472	860	-	860
TOTAL ADMINISTRATIVE AND GENERAL		4,398	48,984	53,382	16,565	52,646	69,211	5,122	28,989	34,111	64,196	62,039	126,235	-	-	59,519	75,900	100,689	176,589
OPERATING EXPENSE BEFORE DEP & AMT		4,445	91,532	95,977	16,655	108,598	125,253	5,206	70,447	75,653	64,231	130,815	195,047	-	-	124,376	75,990	158,613	234,603
DEPRECIATION	403.00	-		-	-		-	-	-	-	-	-	-			-			-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-	-	-			-			-
TOTAL DEPRECIATION AND AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**4,445**	**91,532**	**95,977**	**16,655**	**108,598**	**125,253**	**5,206**	**70,447**	**75,653**	**64,231**	**130,815**	**195,047**	**-**	**-**	**124,376**	**75,990**	**158,613**	**234,603**
OPERATING INCOME		**(4,445)**	**(91,532)**	**(95,977)**	**(16,655)**	**(108,598)**	**(125,253)**	**(5,206)**	**(70,447)**	**(75,653)**	**(64,231)**	**(130,815)**	**(195,047)**	**-**	**-**	**(124,376)**	**(75,990)**	**(158,613)**	**(234,603)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-		-	-		-	-	-	-	-		-			-			-
Job Sales	416.00	-		-	-		-	-	-	-	-		-			-			-
Interdepartmental Expense	455.00	-		-	-		-	-	-	-	-		-			-			-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-			-			-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

2021 BUDGET WORKSHEET - PLANNING & ENGINEERING DEPARTMENT - DEPARTMENT HEAD: JOE ADAMS

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-			-			-
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-			-			-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-			-			-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-		-	-		-			-			-
INTEREST CHARGED TO CONST	432.00	-		-	-		-	-		-	-		-			-			-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		**(4,445)**	**(91,532)**	**(95,977)**	**(16,655)**	**(108,598)**	**(125,253)**	**(5,206)**	**(70,447)**	**(75,653)**	**(64,231)**	**(130,815)**	**(195,047)**	**-**	**-**	**(124,376)**	**(75,990)**	**(158,613)**	**(234,603)**
Capital Contributions	421.00	-		-	-		-	-	-	-	-		-			-			-
Trunk Water	460.00	-		-	-		-	-	-	-	-		-			-			-
Connection Fees	465.00	-		-	-		-	-	-	-	-		-			-			-
Meter Installations	466.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFER TO MUNICIPALITY	**927.00**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**			**-**
NET INCOME OR CHANGE IN NET ASSETS		**(4,445)**	**(91,532)**	**(95,977)**	**(16,655)**	**(108,598)**	**(125,253)**	**(5,206)**	**(70,447)**	**(75,653)**	**(64,231)**	**(130,815)**	**(195,047)**	**-**	**-**	**(124,376)**	**(75,990)**	**(158,613)**	**(234,603)**
Capitalized Labor Expense - % OF TOTAL LABOR			**1%**	(95,977)		**-17%**	(125,253)		**9%**	(75,653)		**12%**	(195,047)						
Work in Progress	107		1,362.07			(16,102.06)			6,888			18,031.53							
Distribution - Services	369		-			-			-			-							
Distribution - Meters	346		-			-			0			-							
Total Capitalized Labor		**-**	**1,362**		**-**	**(16,102)**		**-**	**6,888**		**-**	**18,032**		**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - PLANNING & ENGINEERING DEPARTMENT - DEPARTMENT HEAD: JOE ADAMS

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	462.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial	463.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hydrant Sales	464.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Sales Before Bad Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ELECTRIC SALES BEFORE BAD DEBT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Line Expense	584.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	1,029	86,908	87,937	2,029	105,316	107,345	797	73,566	74,363	3,081	128,617	131,698	-	-	119,630	3,081	134,827	137,908
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Underground Lines	594.00	3,090	-	3,090	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	597.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	726	-	726	2,049	-	2,049	252	-	252	2,081	-	2,081	-	-	1,531	2,081	-	2,081
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - ELECTRIC		4,845	86,908	91,753	4,078	105,316	109,394	1,049	73,566	74,615	5,163	128,617	133,779	-	-	121,161	5,163	134,827	139,990
Pumping Labor and Expenses	624.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chemicals	641.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transmission Distribution and Lines Expens	662.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	663.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-	42,548	42,548	-	55,952	55,952	-	41,459	41,459	-	68,776	68,776	-	-	64,684	-	57,924	57,924
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power For Pumping	623.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Miscellaneous Distribution E	678.00	47	-	47	90	-	90	83	-	83	36	-	36	-	-	173	90	-	90
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - WATER		47	42,548	42,595	90	55,952	56,042	83	41,459	41,542	36	68,776	68,812	-	-	64,857	90	57,924	58,014
Meter Reading Expense	902.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

2021 BUDGET WORKSHEET - PLANNING & ENGINEERING DEPARTMENT - DEPARTMENT HEAD: JOE ADAMS

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Customer Records and Collection	903.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conservation Expenses	912.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative Salaries	920.00	-	127,231	127,231	-	139,024	139,024	-	89,215	89,215	-	179,021	179,021	-	-	145,180	-	178,443	178,443
Offices Supplies and Materials	913.00 & 921.00	23,074	-	23,074	64,654	-	64,654	26,808	-	26,808	106,423	-	106,423	-	-	28,183	74,232	-	74,232
Outside Services Employed	923.00	42,991	-	42,991	12,017	-	12,017	32,280	-	32,280	155,000	-	155,000	-	-	44,297	227,869	-	227,869
Property Insurance	924.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Pensions and Benefits	926.00	-	65,319	65,319	-	64,603	64,603	-	26,787	26,787	-	69,697	69,697	-	-	61,310	-	263,259	263,259
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory Commission Expenses	928.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous General Expense	930.00	15,799	5,829	21,628	19,711	1,813	21,524	12,023	2,470	14,493	66,961	-	66,961	-	-	23,466	40,860	-	40,860
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE & GEN'L		81,863	198,379	280,242	96,381	205,441	301,823	71,110	118,472	189,582	328,384	248,718	577,102	-	-	302,436	342,962	441,702	784,664
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**86,755**	**327,835**	**414,590**	**100,549**	**366,709**	**467,258**	**72,243**	**233,497**	**305,740**	**333,582**	**446,111**	**779,693**	**-**	**-**	**488,454**	**348,215**	**634,453**	**982,667**
Depreciation	403.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING EXPENSES		**86,755**	**327,835**	**414,590**	**100,549**	**366,709**	**467,258**	**72,243**	**233,497**	**305,740**	**333,582**	**446,111**	**779,693**	**-**	**-**	**488,454**	**348,215**	**634,453**	**982,667**
OPERATING INCOME		**(86,755)**	**(327,835)**	**(414,590)**	**(100,549)**	**(366,709)**	**(467,258)**	**(72,243)**	**(233,497)**	**(305,740)**	**(333,582)**	**(446,111)**	**(779,693)**	**-**	**-**	**(488,454)**	**(348,215)**	**(634,453)**	**(982,667)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	416.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interdepartmental Rent	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RENTALS & MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(86,755)	(327,835)	(414,590)	(100,549)	(366,709)	(467,258)	(72,243)	(233,497)	(305,740)	(333,582)	(446,111)	(779,693)	-	-	(488,454)	(348,215)	(634,453)	(982,667)
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to City of Shakopee	927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Transfer to Municipality		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(86,755)**	**(327,835)**	**(414,590)**	**(100,549)**	**(366,709)**	**(467,258)**	**(72,243)**	**(233,497)**	**(305,740)**	**(333,582)**	**(446,111)**	**(779,693)**	**-**	**-**	**(488,454)**	**(348,215)**	**(634,453)**	**(982,667)**
			(327,835)	(414,590)		(366,709)	(467,258)		(233,497)	(305,740)		(446,111)	(779,693)	-	-	(488,454)	(348,215)	(634,453)	(982,667)
			-			-			-			-							
Total Capitalized Labor			**38,001**			**2,315**			**31,916**			**71,722**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**10%**			**1%**			**12%**			**14%**			**#DIV/0!**			**0%**	

SHAKOPEE PUBLIC UTILITIES

2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

CUSTOMER SERVICE DEPARTMENT

2021 BUDGET WORKSHEET - CUSTOMER SERVICE DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	440.01-.03&.10	-		-	-		-	-		-	-		-			-			-
Residential Sales - Fixed	440.20	-		-	-		-	-		-	-		-			-			-
Residential Sales - PCA	440.30	-		-	-		-	-		-	-		-			-			-
Residential Sales - Security Lights	440.70	-		-	-		-	-		-	-		-			-			-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-		-	-		-	-		-	-		-			-			-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Fixed	442.20	-		-	-		-	-		-	-		-			-			-
Commercial Sales - PCA	442.30	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Security Lights	442.70	-		-	-		-	-		-	-		-			-			-
Water Division Electric for Pumping	448.00	-		-	-		-	-		-	-		-			-			-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Fixed	443.20	-		-	-		-	-		-	-		-			-			-
Industrial Sales - PCA	443.30	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Security Lights	443.70	-		-	-		-	-		-	-		-			-			-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-			-
TOTAL SALES OF ELECTRICITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-		-	-		-	-		-	-		-			-			-
FREE SERVICE TO CITY	444.00	-		-	-		-	-		-	-		-			-			-
CONSERVATION PROGRAM	440.05	-		-	-		-	-		-	-		-			-			-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-		-	-		-	-		-	-		-			-			-
Station Expense	582.00	-		-	-		-	-	-	-	-		-			-			-
Overhead Line Expense	583.00	-		-	-		-	-	-	-	-		-			-			-
Underground Line Expense	584.00	-		-	-		-	-	-	-	-		-			-			-
Street Lighting Expenses	585.00	-		-	-		-	-	-	-	-		-			-			-
Meter Expenses	586.00	-		-	-		-	-	-	-	-		-			-			-
Miscellaneous Distribution Expense	588.00	-		-	-		-	-	-	-	-		-			-			-
Service Provided by Others	588.02	-		-	-		-	-	-	-	-		-			-			-
DISTRIBUTION OPERATION EXPENSES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Station Equipment	592.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Overhead Lines	593.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Underground Lines	594.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Line Transformers	595.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Street Lighting	596.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Meters	597.00	-		-	-		-	-	-	-	-		-			-			-
DISTRIBUTION SYSTEM MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-		-	-		-	-	-	-	-	-	-			-			-
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-	-	-			-			-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	11,197	104,674	115,871	17,090	109,869	126,959	5,932	69,290	75,223	14,375	112,183	126,558			131,085	14,375	180,920	195,295
Customer Records and Collection	903.00	69,928	316,960	386,888	110,877	328,292	439,169	67,107	210,705	277,812	128,379	365,170	493,550			443,193	161,379	588,918	750,297
Conservation Expenses	912.00	-		-	-		-	-	-	-	-		-		-	-		-	-
TOTAL CUSTOMER ACCOUNTS		81,125	421,634	502,759	127,967	438,161	566,128	73,039	279,996	353,035	142,754	477,353	620,108	-	-	574,278	175,754	769,837	945,591
ADMINISTRATIVE & GEN'L	920.00	-	27,354	27,354	-	39,580	39,580	-	18,216	18,216	-	37,256	37,256	-		39,103	-	60,084	60,084
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	6,646		6,646	12,454		12,454	7,515	-	7,515	18,949	-	18,949			13,267	18,949	-	18,949
OUTSIDE SERVICES EMPLOYED	923.00	(3,945)		(3,945)	4,456		4,456	6,836	-	6,836	6,375	-	6,375			7,961	6,375	-	6,375
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	70,429	70,429	-	71,351	71,351	-	37,909	37,909	-	60,438	60,438			73,420	-	402,555	402,555
Injuries and Damages	925.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Marketing	929.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Regulatory Commission Expenses	928.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous General Expense	930.00	5,476		5,476	9,193		9,193	650	-	650	5,625		5,625			3,316	11,250	-	11,250
Rents	931.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
MISCELLANEOUS GENERAL		5,476	-	5,476	9,193	-	9,193	650	-	650	5,625	-	5,625	-	-	3,316	11,250	-	11,250
TOTAL ADMINISTRATIVE AND GENERAL		8,176	97,783	105,960	26,103	110,931	137,033	15,000	56,125	71,126	30,949	97,695	128,644	-	-	137,067	36,574	462,639	499,214
OPERATING EXPENSE BEFORE DEP & AMT		89,302	519,417	608,719	154,070	549,092	703,162	88,039	336,121	424,161	173,704	575,048	748,752	-	-	711,345	212,329	1,232,476	1,444,805
DEPRECIATION	403.00	-		-	-		-	-	-	-	-		-			-			-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-			-			-
Total Depreciation & Amortization		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**89,302**	**519,417**	**608,719**	**154,070**	**549,092**	**703,162**	**88,039**	**336,121**	**424,161**	**173,704**	**575,048**	**748,752**	**-**	**-**	**711,345**	**212,329**	**1,232,476**	**1,444,805**

2021 BUDGET WORKSHEET - CUSTOMER SERVICE DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME		**(89,302)**	**(519,417)**	**(608,719)**	**(154,070)**	**(549,092)**	**(703,162)**	**(88,039)**	**(336,121)**	**(424,161)**	**(173,704)**	**(575,048)**	**(748,752)**	**-**	**-**	**(711,345)**	**(212,329)**	**(1,232,476)**	**(1,444,805)**
Job Sales	415.00	-		-	-		-	-	-	-	-		-			-			-
Job Sales	416.00	-		-	-		-	-	-	-	-		-			-			-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-			44,841			-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	44,841	-	-	-
INTERDEPARTMENTAL RENT	455.00	-		-	-		-	-	-	-	-		-			-			-
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-			-			-
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-			-			-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-			-			-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-			-
INTEREST CHARGED TO CONST		-		-	-			-	-		-					-			-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**44,841**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(89,302)	(519,417)	(608,719)	(154,070)	(549,092)	(703,162)	(88,039)	(336,121)	(424,161)	(173,704)	(575,048)	(748,752)	-	-	(666,504)	(212,329)	(1,232,476)	(1,444,805)
TOTAL CAPITAL CONTRIBUTIONS	421.00	**-**	**0**	**-**	**-**		**-**	**-**		**-**	**-**		**-**			**-**			**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-		-	-	-		-		-			-			-
Free Service to the City of Shakopee	927.10	-		-	-		-	-	-	-	-		-			-			-
Payment to City of Shakopee	927.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL TRANSFER TO MUNICIPALITY		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(89,302)**	**(519,417)**	**(608,719)**	**(154,070)**	**(549,092)**	**(703,162)**	**(88,039)**	**(336,121)**	**(424,161)**	**(173,704)**	**(575,048)**	**(748,752)**	**-**	**-**	**(666,504)**	**(212,329)**	**(1,232,476)**	**(1,444,805)**
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**	(608,719)		**0%**	(703,162)		**0%**	(424,161)		**0%**	(748,752)						
Work in Progress	107.00		-			-			-										
Distribution - Services	369.00		-			-			-										
Distribution - Meters	370.00		-			-			-										
Total Capitalized Labor			**-**			**-**			**-**			**-**		-	-	-	-	-	-

2021 BUDGET WORKSHEET - CUSTOMER SERVICE DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

WATER

	GL	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE		**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	-		-	-		-	-		-	-		-			-			-
Residential Sales - Fixed	461.20	-		-	-		-	-		-	-		-			-			-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Usage	462.00	-		-	-		-	-		-	-		-			-			-
Commercial Sales - Fixed	462.20	-		-	-		-	-		-	-		-			-			-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Usage	463.00	-		-	-		-	-		-	-		-			-			-
Industrial Sales - Fixed	463.20	-		-	-		-	-		-	-		-			-			-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-		-	-		-	-		-	-		-			-			-
Hydrant Sales	464.00	-		-	-		-	-		-	-		-			-			-
TOTAL SALES OF WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PENALTY REVENUE	450.00	-		-	-		-	-		-	-		-			-			-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-			-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-		-	-		-	-	-	-	-		-			-			-
Miscellaneous Pumping Expenses	626.00	-		-	-		-	-	-	-	-		-			-			-
Chemicals	641.00	-		-	-		-	-	-	-	-		-			-			-
Operation Labor and Expenses	642.00	-		-	-		-	-	-	-	-		-			-			-
Transmission Distribution and Lines Expense	662.00	-		-	-		-	-	-	-	-		-			-			-
Meter Expenses	663.00	-		-	-		-	-	-	-	-		-			-			-
Miscellaneous Expenses	664.00 & 665.00	-		-	-		-	-	-	-	-	-	-			-			-
PUMPING AND DISTRIBUTION OPERATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Wells	614.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Structures	631.00 & 671.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Pumping Equipment	633.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Reservoirs	672.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Mains	673.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Valves	674.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Meters	676.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Hydrants	677.00	-		-	-		-	-	-	-	-		-			-			-
PUMPING AND DISTRIBUTION MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POWER FOR PUMPING	623.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of Miscellaneous Distribution Eq	678.00	-		-	-		-	-	-	-	-		-			-			-
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-		-			-			-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
METER READING EXPENSES	902.00	5,853	55,782	61,635	6,592	58,958	65,550	3,191	37,307	40,498	7,047	60,108	67,155			68,115	7,047	113,048	120,095
CUSTOMER RECORDS & COLLECTION	903.00	21,213	105,595	126,808	18,448	109,874	128,322	21,133	70,231	91,364	38,367	122,394	160,761			130,125	31,010	230,191	261,200
ENERGY CONSERVATION	912.00	-		-	-		-	-	-	-	-		-		-	-		-	-
TOTAL CUSTOMER ACCOUNTS		27,067	161,377	188,443	25,040	168,832	193,872	24,325	107,538	131,862	45,414	182,502	227,916	-	-	198,240	38,056	343,239	381,295
ADMINISTRATIVE & GEN'L	920.00	-	8,340	8,340	-	12,358	12,358	-	5,544	5,544	-	11,579	11,579			12,145	-	21,777	21,777
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	2,084		2,084	4,099		4,099	2,456	-	2,456	6,247	-	6,247			4,364	6,247	-	6,247
OUTSIDE SERVICES EMPLOYED	923.00	(1,420)		(1,420)	1,485		1,485	2,202	-	2,202	2,125	-	2,125			2,577	2,125	-	2,125
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	26,649	26,649	-	26,474	26,474	-	14,592	14,592	-	22,137	22,137			27,754	-	168,709	168,709
Injuries and Damages	925.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Marketing	929.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Regulatory Commission Expense	928.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Miscellaneous General Expense	930.00	1,638		1,638	3,314		3,314	(59)	-	(59)	1,875	-	1,875			1,004	4,151	-	4,151
Rents	931.00	-		-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
MISCELLANEOUS GENERAL		1,638	-	1,638	3,314	-	3,314	(59)	-	(59)	1,875	-	1,875	-	-	1,004	4,151	-	4,151
TOTAL ADMINISTRATIVE AND GENERAL		2,302	34,989	37,291	8,897	38,832	47,730	4,599	20,136	24,735	10,247	33,716	43,963	-	-	47,844	12,522	190,486	203,008
OPERATING EXPENSE BEFORE DEP & AMT		29,369	196,366	225,735	33,938	207,664	241,602	28,924	127,674	156,597	55,661	216,218	271,878	-	-	246,084	50,579	533,724	584,303
DEPRECIATION	403.00	-		-	-		-	-	-	-	-		-			-			-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL DEPRECIATION AND AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**29,369**	**196,366**	**225,735**	**33,938**	**207,664**	**241,602**	**28,924**	**127,674**	**156,597**	**55,661**	**216,218**	**271,878**	**-**	**-**	**246,084**	**50,579**	**533,724**	**584,303**
OPERATING INCOME		**(29,369)**	**(196,366)**	**(225,735)**	**(33,938)**	**(207,664)**	**(241,602)**	**(28,924)**	**(127,674)**	**(156,597)**	**(55,661)**	**(216,218)**	**(271,878)**	**-**	**-**	**(246,084)**	**(50,579)**	**(533,724)**	**(584,303)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-		-	-		-	-	-	-	-		-			-			-
Job Sales	416.00	-		-	-		-	-	-	-	-		-			-			-
Interdepartmental Expense	455.00	-		-	-		-	-	-	-	-		-			-			-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-			-			-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

2021 BUDGET WORKSHEET - CUSTOMER SERVICE DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-			-			-
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-			-			-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-			-			-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-			-
INTEREST CHARGED TO CONST	432.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL NON-OPERATING INCOME (EXPENSE)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(29,369)	(196,366)	(225,735)	(33,938)	(207,664)	(241,602)	(28,924)	(127,674)	(156,597)	(55,661)	(216,218)	(271,878)	-	-	(246,084)	(50,579)	(533,724)	(584,303)
Capital Contributions	421.00	-		-	-		-	-	-	-	-		-			-			-
Trunk Water	460.00	-		-	-		-	-	-	-	-		-			-			-
Connection Fees	465.00	-		-	-		-	-	-	-	-		-			-			-
Meter Installations	466.00	-		-	-		-	-	-	-	-		-			-			-
TOTAL CAPITAL CONTRIBUTIONS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TRANSFER TO MUNICIPALITY	**927.00**	-		-	-		-	-	-	-	-		-			-			-
NET INCOME OR CHANGE IN NET ASSETS		(29,369)	(196,366)	(225,735)	(33,938)	(207,664)	(241,602)	(28,924)	(127,674)	(156,597)	(55,661)	(216,218)	(271,878)	-	-	(246,084)	(50,579)	(533,724)	(584,303)
Capitalized Labor Expense - % OF TOTAL LABOR			0%	(225,735)		0%	(241,602)		0%	(156,597)		0%	(271,878)						
Work in Progress	107		-			-			-										
Distribution - Services	369		-			-			-										
Distribution - Meters	346		-			-			0										
Total Capitalized Labor		-	-		-	-		-	-		-	-		-	-	-	-	-	-

2021 BUDGET WORKSHEET - CUSTOMER SERVICE DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

TOTAL UTILITY

	GL	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER		**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	462.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial	463.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hydrant Sales	464.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Sales Before Bad Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ELECTRIC SALES BEFORE BAD DEBT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Line Expense	584.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Underground Lines	594.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	597.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - ELECTRIC		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pumping Labor and Expenses	624.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chemicals	641.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transmission Distribution and Lines Expenses	662.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	663.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power For Pumping	623.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Miscellaneous Distribution Eq	678.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	17,050	160,455	177,506	23,682	168,827	192,509	9,124	106,597	115,721	21,422	172,291	193,713	-	-	199,200	21,422	293,967	315,389

2021 BUDGET WORKSHEET - CUSTOMER SERVICE DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Customer Records and Collection	903.00	91,141	422,555	513,696	129,325	438,166	567,491	88,240	280,936	369,177	166,746	487,564	654,311	-	-	573,318	192,389	819,108	1,011,497
Conservation Expenses	912.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative Salaries	920.00	-	35,694	35,694	-	51,937	51,937	-	23,760	23,760	-	48,835	48,835	-	-	51,248	-	81,861	81,861
Offices Supplies and Materials	913.00 & 921.00	8,730	-	8,730	16,553	-	16,553	9,970	-	9,970	25,196	-	25,196	-	-	17,631	25,196	-	25,196
Outside Services Employed	923.00	(5,365)	-	(5,365)	5,941	-	5,941	9,038	-	9,038	8,500	-	8,500	-	-	10,538	8,500	-	8,500
Property Insurance	924.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Pensions and Benefits	926.00	-	97,078	97,078	-	97,825	97,825	-	52,502	52,502	-	82,575	82,575	-	-	101,174	-	571,264	571,264
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory Commission Expenses	928.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous General Expense	930.00	7,114	-	7,114	12,507	-	12,507	591	-	591	7,500	-	7,500	-	-	4,320	15,401	-	15,401
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE & GEN'L		118,671	715,783	834,453	188,008	756,756	944,764	116,963	463,795	580,758	229,364	791,266	1,020,630	-	-	957,429	262,907	1,766,201	2,029,108
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**118,671**	**715,783**	**834,453**	**188,008**	**756,756**	**944,764**	**116,963**	**463,795**	**580,758**	**229,364**	**791,266**	**1,020,630**	**-**	**-**	**957,429**	**262,907**	**1,766,201**	**2,029,108**
Depreciation	403.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING EXPENSES		**118,671**	**715,783**	**834,453**	**188,008**	**756,756**	**944,764**	**116,963**	**463,795**	**580,758**	**229,364**	**791,266**	**1,020,630**	**-**	**-**	**957,429**	**262,907**	**1,766,201**	**2,029,108**
OPERATING INCOME		**(118,671)**	**(715,783)**	**(834,453)**	**(188,008)**	**(756,756)**	**(944,764)**	**(116,963)**	**(463,795)**	**(580,758)**	**(229,364)**	**(791,266)**	**(1,020,630)**	**-**	**-**	**(957,429)**	**(262,907)**	**(1,766,201)**	**(2,029,108)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	416.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interdepartmental Rent	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	44,841	-	-	-
RENTALS & MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	44,841	-	-	-
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**44,841**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(118,671)	(715,783)	(834,453)	(188,008)	(756,756)	(944,764)	(116,963)	(463,795)	(580,758)	(229,364)	(791,266)	(1,020,630)	-	-	(912,588)	(262,907)	(1,766,201)	(2,029,108)
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to City of Shakopee	927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Transfer to Municipality		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(118,671)**	**(715,783)**	**(834,453)**	**(188,008)**	**(756,756)**	**(944,764)**	**(116,963)**	**(463,795)**	**(580,758)**	**(229,364)**	**(791,266)**	**(1,020,630)**	**-**	**-**	**(912,588)**	**(262,907)**	**(1,766,201)**	**(2,029,108)**
			(715,783)	(834,453)		(756,756)	(944,764)		(463,795)	(580,758)		(791,266)	(1,020,630)	-	-	(912,588)	(262,907)	(1,766,201)	(2,029,108)
			-			-			-			-							
Total Capitalized Labor			**-**			**-**			**-**			**-**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**			**0%**			**0%**			**0%**			**#DIV/0!**			**0%**	

SHAKOPEE PUBLIC UTILITIES

2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

MARKETING AND KEY ACCOUNT DEPARTMENT

2021 BUDGET WORKSHEET - MARKETING/KEY ACCOUNTS DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	440.01-.03&.10	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL SALES OF ELECTRICITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Station Expense	582.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Overhead Line Expense	583.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Underground Line Expense	584.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Meter Expenses	586.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	-		-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Service Provided by Others	588.02	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
DISTRIBUTION OPERATION EXPENSES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Underground Lines	594.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Meters	597.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
DISTRIBUTION SYSTEM MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Customer Records and Collection	903.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Conservation Expenses	912.00	1,003,288	59,566	1,062,854	591,340	62,651	653,991	200,838	39,601	240,439	626,617	62,990	689,607			544,488	740,415	68,422	808,837
TOTAL CUSTOMER ACCOUNTS		1,003,288	59,566	1,062,854	591,340	62,651	653,991	200,838	39,601	240,439	626,617	62,990	689,607	-	-	544,488	740,415	68,422	808,837
ADMINISTRATIVE & GEN'L	920.00	-	17,870	17,870	-	18,795	18,795	-	11,880	11,880	-	18,897	18,897			19,999	-	20,527	20,527
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	-		-	2,467		2,467	1,251	-	1,251	2,209	-	2,209			2,467	2,625	-	2,625
OUTSIDE SERVICES EMPLOYED	923.00	-		-	-		-	12,230	-	12,230	66,750	-	66,750			12,230	33,750	-	33,750
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	16,852	16,852	-	12,146	12,146	-	7,749	7,749	-	10,980	10,980			12,512	-	44,044	44,044
Injuries and Damages	925.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Marketing	929.00	3,608		3,608	4,823		4,823	4,769	-	4,769	8,153	-	8,153			5,316	11,903	-	11,903
Regulatory Commission Expenses	928.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Miscellaneous General Expense	930.00	1,721		1,721	1,125		1,125	87	-	87	927	-	927			1,212	927	-	927
Rents	931.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
MISCELLANEOUS GENERAL		5,329	-	5,329	5,948	-	5,948	4,855	-	4,855	9,080	-	9,080	-	-	6,528	12,830	-	12,830
TOTAL ADMINISTRATIVE AND GENERAL		5,329	34,722	40,051	8,414	30,941	39,356	18,337	19,630	37,966	78,040	29,877	107,917	-	-	53,736	49,205	64,571	113,776
OPERATING EXPENSE BEFORE DEP & AMT		1,008,617	94,288	1,102,905	599,754	93,592	693,346	219,175	59,230	278,405	704,656	92,868	797,524	-	-	598,224	789,620	132,993	922,613
DEPRECIATION	403.00	-		-	-		-	-	-	-	-		-			-	-	-	-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Total Depreciation & Amortization		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**1,008,617**	**94,288**	**1,102,905**	**599,754**	**93,592**	**693,346**	**219,175**	**59,230**	**278,405**	**704,656**	**92,868**	**797,524**	**-**	**-**	**598,224**	**789,620**	**132,993**	**922,613**

2021 BUDGET WORKSHEET - MARKETING/KEY ACCOUNTS DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME		**(1,008,617)**	**(94,288)**	**(1,102,905)**	**(599,754)**	**(93,592)**	**(693,346)**	**(219,175)**	**(59,230)**	**(278,405)**	**(704,656)**	**(92,868)**	**(797,524)**	**-**	**-**	**(598,224)**	**(789,620)**	**(132,993)**	**(922,613)**
Job Sales	415.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Job Sales	416.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-			-	-	-	-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTERDEPARTMENTAL RENT	455.00	-		-	-		-	-	-	-	-		-			-	-	-	-
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-			-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-	-	-	-
INTEREST CHARGED TO CONST		-		-	-			-	-		-					-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(1,008,617)	(94,288)	(1,102,905)	(599,754)	(93,592)	(693,346)	(219,175)	(59,230)	(278,405)	(704,656)	(92,868)	(797,524)	-	-	(598,224)	(789,620)	(132,993)	(922,613)
TOTAL CAPITAL CONTRIBUTIONS	421.00	**-**	**0**	**-**	**-**		**-**	**-**	**-**	**-**	**-**		**-**			**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-		-	-	-		-		-			-	-	-	-
Free Service to the City of Shakopee	927.10	-		-	-		-	-	-	-	-		-			-	-	-	-
Payment to City of Shakopee	927.00	-		-	-		-	-	-	-	-		-			-	-	-	-
TOTAL TRANSFER TO MUNICIPALITY		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(1,008,617)**	**(94,288)**	**(1,102,905)**	**(599,754)**	**(93,592)**	**(693,346)**	**(219,175)**	**(59,230)**	**(278,405)**	**(704,656)**	**(92,868)**	**(797,524)**	**-**	**-**	**(598,224)**	**(789,620)**	**(132,993)**	**(922,613)**
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**	(1,102,905)		**0%**	(693,346)		**0%**	(278,405)		**0%**	(797,524)						
Work in Progress	107.00		-			-			-					-	-	-	-	-	-
Distribution - Services	369.00		-			-			-					-	-	-	-	-	-
Distribution - Meters	370.00		-			-			-					-	-	-	-	-	-
Total Capitalized Labor			**-**			**-**			**-**			**-**		-	-	-	-	-	-

2021 BUDGET WORKSHEET - MARKETING/KEY ACCOUNTS DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Residential Sales - Fixed	461.20	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Usage	462.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Commercial Sales - Fixed	462.20	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Usage	463.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Industrial Sales - Fixed	463.20	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
Hydrant Sales	464.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL SALES OF WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PENALTY REVENUE	450.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Chemicals	641.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Transmission Distribution and Lines Expense	662.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Meter Expenses	663.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-		-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
PUMPING AND DISTRIBUTION OPERATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Wells	614.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Pumping Equipment	633.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Mains	673.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Valves	674.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Meters	676.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
PUMPING AND DISTRIBUTION MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POWER FOR PUMPING	623.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Miscellaneous Distribution Er	678.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
METER READING EXPENSES	902.00	-		-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER RECORDS & COLLECTION	903.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
ENERGY CONSERVATION	912.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
TOTAL CUSTOMER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADMINISTRATIVE & GEN'L	920.00	-	6,002	6,002	-	6,264	6,264	-	3,960	3,960	-	6,298	6,298			6,666	-	6,269	6,269
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	(14)		(14)	272		272	96	-	96	170	-	170			272	875	-	875
OUTSIDE SERVICES EMPLOYED	923.00	-		-	-		-	4,077	-	4,077	22,250	-	22,250			4,077	11,250	-	11,250
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	-	2,298	2,298	-	1,656	1,656	-	1,057	1,057	-	1,497	1,497			1,706	-	3,961	3,961
Injuries and Damages	925.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Marketing	929.00	1,164		1,164	1,608		1,608	1,501	-	1,501	2,718	-	2,718			1,683	3,968	-	3,968
Regulatory Commission Expense	928.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Miscellaneous General Expense	930.00	407		407	375		375	29	-	29	309	-	309			404	309	-	309
Rents	931.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
MISCELLANEOUS GENERAL		1,571	-	1,571	1,983	-	1,983	1,530	-	1,530	3,027	-	3,027	-	-	2,087	4,277	-	4,277
TOTAL ADMINISTRATIVE AND GENERAL		1,558	8,300	9,858	2,255	7,921	10,175	5,703	5,017	10,720	25,447	7,796	33,242	-	-	14,808	16,402	10,230	26,632
OPERATING EXPENSE BEFORE DEP & AMT		1,558	8,300	9,858	2,255	7,921	10,175	5,703	5,017	10,720	25,447	7,796	33,242	-	-	14,808	16,402	10,230	26,632
DEPRECIATION	403.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**1,558**	**8,300**	**9,858**	**2,255**	**7,921**	**10,175**	**5,703**	**5,017**	**10,720**	**25,447**	**7,796**	**33,242**	**-**	**-**	**14,808**	**16,402**	**10,230**	**26,632**
OPERATING INCOME		**(1,558)**	**(8,300)**	**(9,858)**	**(2,255)**	**(7,921)**	**(10,175)**	**(5,703)**	**(5,017)**	**(10,720)**	**(25,447)**	**(7,796)**	**(33,242)**	**-**	**-**	**(14,808)**	**(16,402)**	**(10,230)**	**(26,632)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Job Sales	416.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Interdepartmental Expense	455.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-

2021 BUDGET WORKSHEET - MARKETING/KEY ACCOUNTS DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		**(1,558)**	**(8,300)**	**(9,858)**	**(2,255)**	**(7,921)**	**(10,175)**	**(5,703)**	**(5,017)**	**(10,720)**	**(25,447)**	**(7,796)**	**(33,242)**	**-**	**-**	**(14,808)**	**(16,402)**	**(10,230)**	**(26,632)**
Capital Contributions	421.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Trunk Water	460.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Connection Fees	465.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Meter Installations	466.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFER TO MUNICIPALITY	**927.00**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(1,558)**	**(8,300)**	**(9,858)**	**(2,255)**	**(7,921)**	**(10,175)**	**(5,703)**	**(5,017)**	**(10,720)**	**(25,447)**	**(7,796)**	**(33,242)**	**-**	**-**	**(14,808)**	**(16,402)**	**(10,230)**	**(26,632)**
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**	(9,858)		**0%**	(10,175)	**0%**	**0%**	(10,720)		**0%**	(33,242)						
Work in Progress	107		-			-			-					-	-	-	-	-	-
Distribution - Services	369		-			-			-					-	-	-	-	-	-
Distribution - Meters	346		-			-			-					-	-	-	-	-	-
Total Capitalized Labor		**-**	**-**		**-**	**-**		**-**	**-**		**-**	**-**		**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - MARKETING/KEY ACCOUNTS DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	462.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial	463.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hydrant Sales	464.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Sales Before Bad Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ELECTRIC SALES BEFORE BAD DEBT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Line Expense	584.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Underground Lines	594.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	597.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - ELECTRIC		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pumping Labor and Expenses	624.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chemicals	641.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transmission Distribution and Lines Expense	662.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	663.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power For Pumping	623.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Miscellaneous Distribution E	678.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Customer Records and Collection	903.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

2021 BUDGET WORKSHEET - MARKETING/KEY ACCOUNTS DEPARTMENT - DEPARTMENT HEAD: SHARON WALSH

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Conservation Expenses	912.00	1,003,288	59,566	1,062,854	591,340	62,651	653,991	200,838	39,601	240,439	626,617	62,990	689,607	-	-	544,488	740,415	68,422	808,837
Administrative Salaries	920.00	-	23,872	23,872	-	25,060	25,060	-	15,841	15,841	-	25,196	25,196	-	-	26,665	-	26,796	26,796
Offices Supplies and Materials	913.00 & 921.00	(14)	-	(14)	2,739	-	2,739	1,348	-	1,348	2,379	-	2,379	-	-	2,739	3,500	-	3,500
Outside Services Employed	923.00	-	-	-	-	-	-	16,306	-	16,306	89,000	-	89,000	-	-	16,307	45,000	-	45,000
Property Insurance	924.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Pensions and Benefits	926.00	-	19,150	19,150	-	13,802	13,802	-	8,806	8,806	-	12,477	12,477	-	-	14,218	-	48,005	48,005
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marketing	929.00	4,772	-	4,772	6,430	-	6,430	6,270	-	6,270	10,871	-	10,871	-	-	6,999	15,871	-	15,871
Regulatory Commission Expenses	928.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous General Expense	930.00	2,128	-	2,128	1,500	-	1,500	116	-	116	1,236	-	1,236	-	-	1,616	1,236	-	1,236
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE & GEN'L		1,010,175	102,588	1,112,763	602,009	101,513	703,522	224,877	64,248	289,125	730,103	100,663	830,766	-	-	613,032	806,022	143,223	949,245
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**1,010,175**	**102,588**	**1,112,763**	**602,009**	**101,513**	**703,522**	**224,877**	**64,248**	**289,125**	**730,103**	**100,663**	**830,766**	**-**	**-**	**613,032**	**806,022**	**143,223**	**949,245**
Depreciation	403.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING EXPENSES		**1,010,175**	**102,588**	**1,112,763**	**602,009**	**101,513**	**703,522**	**224,877**	**64,248**	**289,125**	**730,103**	**100,663**	**830,766**	**-**	**-**	**613,032**	**806,022**	**143,223**	**949,245**
OPERATING INCOME		**(1,010,175)**	**(102,588)**	**(1,112,763)**	**(602,009)**	**(101,513)**	**(703,522)**	**(224,877)**	**(64,248)**	**(289,125)**	**(730,103)**	**(100,663)**	**(830,766)**	**-**	**-**	**(613,032)**	**(806,022)**	**(143,223)**	**(949,245)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	416.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interdepartmental Rent	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RENTALS & MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(1,010,175)	(102,588)	(1,112,763)	(602,009)	(101,513)	(703,522)	(224,877)	(64,248)	(289,125)	(730,103)	(100,663)	(830,766)	-	-	(613,032)	(806,022)	(143,223)	(949,245)
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to City of Shakopee	927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Transfer to Municipality		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(1,010,175)**	**(102,588)**	**(1,112,763)**	**(602,009)**	**(101,513)**	**(703,522)**	**(224,877)**	**(64,248)**	**(289,125)**	**(730,103)**	**(100,663)**	**(830,766)**	**-**	**-**	**(613,032)**	**(806,022)**	**(143,223)**	**(949,245)**
			(102,588)	(1,112,763)		(101,513)	(703,522)		(64,248)	(289,125)		(100,663)	(830,766)	-	-	(613,032)	(806,022)	(143,223)	(949,245)
			-			-			-			-							
Total Capitalized Labor			**-**			**-**			**-**			**-**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**			**0%**			**0%**			**0%**			**#DIV/0!**			**0%**	

SHAKOPEE PUBLIC UTILITIES

2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

FINANCE AND ADMINISTRATION DEPARTMENT

2021 BUDGET WORKSHEET - FINANCE AND ADMINISTRATION DEPARTMENT - DEPARTMENT HEAD: KELLEY WILLEMSSEN

ELECTRIC

2.50% Increase for COLA

	GL	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE		**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	440.01-.03&.10	13,769,427.50		13,769,428	13,293,370.37		13,293,370	7,817,979	-	7,817,979	13,294,342.51		13,294,343			13,916,535.00	13,986,118.00		13,986,118.00
Residential Sales - Fixed	440.20	1,643,595.00		1,643,595	1,688,205.00		1,688,205	1,008,360	-	1,008,360	1,701,135.85		1,701,136			1,751,230.00	1,740,762.00		1,740,762.00
Residential Sales - PCA	440.30	2,354,935.62		2,354,936	2,173,332.01		2,173,332	921,454	-	921,454	2,266,646.23		2,266,646			2,071,687.00	1,962,363.00		1,962,363.00
Residential Sales - Security Lights	440.70	12,972.25		12,972	12,247.25		12,247	6,902	-	6,902	12,325.25		12,325			12,142.00	11,789.00		11,789.00
Residential Sales		17,780,930	-	17,780,930	17,167,155	-	17,167,155	9,754,695	-	9,754,695	17,274,450	-	17,274,450	-	-	17,751,594	17,701,032	-	17,701,032
Underground Relocation Fees	446.00	110,636		110,636	147,666		147,666	70,312		70,312	132,793		132,793			136,153	126,393		126,393
TOTAL RESIDENTIAL SALES		17,891,566	-	17,891,566	17,314,821	-	17,314,821	9,825,006	-	9,825,006	17,407,243	-	17,407,243	-	-	17,887,747	17,827,425	-	17,827,425
Commercial Sales - Energy	442.00 -.01	988,407		988,407	1,033,510		1,033,510	602,237	-	602,237	1,031,382		1,031,382			1,031,691	998,607		998,607
Commercial Sales - Fixed	442.20	182,966		182,966	188,174		188,174	111,622	-	111,622	188,020		188,020			194,137	192,077		192,077
Commercial Sales - PCA	442.30	166,230		166,230	165,527		165,527	69,347	-	69,347	200,730		200,730			148,752	134,785		134,826
Commercial Sales - Security Lights	442.70	45,299		45,299	48,674		48,674	28,975	-	28,975	48,674		48,674			50,319	49,860		49,860
Water Division Electric for Pumping	448.00	265,755		265,755	252,994		252,994	147,700	-	147,700	268,000		268,000			249,870	240,459		240,459
TOTAL COMMERCIAL SALES		1,648,657	-	1,648,657	1,688,878	-	1,688,878	959,881	-	959,881	1,736,805	-	1,736,805	-	-	1,674,769	1,615,788	-	1,615,829
Industrial Sales - Energy	443.00-.01	24,259,281		24,259,281	24,344,601		24,344,601	12,794,564	-	12,794,564	23,970,981		23,970,981			23,628,562	21,322,300		21,322,300
Industrial Sales - Fixed	443.20	462,998		462,998	461,280		461,280	270,740	-	270,740	463,104		463,104			474,148	470,115		470,115
Industrial Sales - PCA	443.30	5,016,497		5,016,497	4,745,282		4,745,282	1,759,816	-	1,759,816	4,994,526		4,994,526			4,155,431	3,580,117		3,580,117
Industrial Sales - Security Lights	443.70	27,401		27,401	21,100		21,100	10,839	-	10,839	21,200		21,200			19,527	17,956		17,956
TOTAL INDUSTRIAL SALES		29,766,177	-	29,766,177	29,572,263	-	29,572,263	14,835,959	-	14,835,959	29,449,812	-	29,449,812	-	-	28,277,668	25,390,488	-	25,390,488
BAD DEBT EXPENSE	904.00	(71,802)		(71,802)	(61,116)		(61,116)	-	-	-	(76,614)		(76,614)			(63,981)	(180,614)		(180,614)
TOTAL SALES OF ELECTRICITY		49,234,598	-	49,234,598	48,514,846	-	48,514,846	25,620,847	-	25,620,847	48,517,246	-	48,517,246	-	-	47,776,203	44,653,087	-	44,653,128
CUSTOMER PENALTIES	450.00	252,538		252,538	304,445		304,445	64,961	-	64,961	272,625		272,625			211,271	272,625		272,625
FREE SERVICE TO CITY	444.00	170,988		170,988	106,913		106,913	62,366	-	62,366	85,494		85,494			122,082	121,132		121,132
CONSERVATION PROGRAM	440.05	735,365		735,365	724,610		724,610	381,933	-	381,933	724,888		724,888			713,656	724,888		724,888
																-			
TOTAL OPERATING REVENUE		**50,393,488**	**-**	**50,393,488**	**49,650,814**	**-**	**49,650,814**	**26,130,106**	**-**	**26,130,106**	**49,600,253**	**-**	**49,600,253**	**-**	**-**	**48,823,212**	**45,771,731**	**-**	**45,771,772**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	35,555,031		35,555,031	34,198,101		34,198,101	19,222,979		19,222,979	34,568,027		34,568,027			33,895,030	32,743,105		32,743,105
Station Expense	582.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Overhead Line Expense	583.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Underground Line Expense	584.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Street Lighting Expenses	585.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Meter Expenses	586.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Miscellaneous Distribution Expense	588.00	-	47,909	47,909	-	69,588	69,588	(53,803)	52,891	(913)	-	57,600	57,600			7,285	-	68,450	68,450
Service Provided by Others	588.02	-		-	-	-	-	-	-	-	-		-	-		-	-		-
DISTRIBUTION OPERATION EXPENSES		-	47,909	47,909	-	69,588	69,588	(53,803)	52,891	(913)	-	57,600	57,600	-	-	7,285	-	68,450	68,450
Maintenance- Supervision & Engineering	590.00	-		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-		-	14	-	14	(5,497)	-	(5,497)	-		-	-	-	(5,497)	-	-	-
Maintenance of Underground Lines	594.00	-		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	94,941		94,941	89,267	-	89,267	-	-	-	-		-	-	-	93,452	-	-	-
Maintenance of Meters	597.00	-		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-
DISTRIBUTION SYSTEM MAINTENANCE		94,941	-	94,941	89,281	-	89,281	(5,497)	-	(5,497)	-	-	-	-	-	87,955	-	-	-
Maintenance of Misc Distribution Equipment	598.00	18		18	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Maintenance of General Plant	932.00	64,967		64,967	71,746	-	71,746	45,201	-	45,201	79,280		79,280		-	73,110	79,280	-	79,280
MAINTENANCE OF GENERAL PLANT		64,985	-	64,985	71,746	-	71,746	45,201	-	45,201	79,280	-	79,280	-	-	73,110	79,280	-	79,280
TOTAL OPERATION AND MAINTENANCE		35,714,956	47,909	35,762,865	34,359,129	69,588	34,428,717	19,208,880	52,891	19,261,770	34,647,307	57,600	34,704,907	-	-	34,063,380	32,822,385	68,450	32,890,835
Meter Reading Expense	902.00	-		-	-	651	651	-	-	-	-	1,122	1,122			681	-	1,333	1,333
Customer Records and Collection	903.00	6,000		6,000	6,000	-	6,000	3,000	-	3,000	8,130	-	8,130			6,141	8,130	-	8,130
Conservation Expenses	912.00	(337,156)		(337,156)	60,799		60,799	(45,222)	-	(45,222)	24,000		24,000			25,760	(84,119)	-	(84,119)
TOTAL CUSTOMER ACCOUNTS		(331,156)	-	(331,156)	66,799	651	67,449	(42,222)	-	(42,222)	32,130	1,122	33,252	-	-	32,582	(75,989)	1,333	(74,656)
ADMINISTRATIVE & GEN'L	920.00	-	328,429	328,429	-	357,396	357,396	251,054	-	251,054	-	403,541	403,541			416,631	-	479,555	479,555
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	106,282		106,282	106,496		106,496	99,304	-	99,304	156,051	-	156,051		-	144,032	156,051	-	156,051
OUTSIDE SERVICES EMPLOYED	923.00	80,762		80,762	52,839		52,839	63,387	-	63,387	174,150	-	174,150			72,579	174,150	-	174,150
PROPERTY INSURANCE	924.00	129,290		129,290	127,006		127,006	75,622	-	75,622	167,137	-	167,137			121,830	175,494	-	175,494
EMPLOYEE BENEFITS	926.00	1,405,859	-	1,405,859	1,538,141	-	1,538,141	920,845	-	920,845	1,705,699	-	1,705,699			1,598,332	-	200,156	200,156
Injuries and Damages	925.00	138		138	1,750		1,750	4,355	-	4,355	2,678	-	2,678			5,402	2,678	-	2,678
Marketing	929.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Regulatory Commission Expenses	928.00	37,259		37,259	38,588		38,588	18,953	-	18,953	38,876	-	38,876			39,850	38,876	-	38,876
Miscellaneous General Expense	930.00	98,981		98,981	104,137	10	104,147	63,349	-	63,349	153,076	18	153,094			101,908	153,076		153,076
Rents	931.00	1,723		1,723	574	-	574	-	-	-	-	-	-			-	-	-	-
MISCELLANEOUS GENERAL		138,102	-	138,102	145,049	10	145,059	86,658	-	86,658	194,630	18	194,648	-	-	147,160	194,630	-	194,630
TOTAL ADMINISTRATIVE AND GENERAL		1,860,295	328,429	2,188,725	1,969,531	357,406	2,326,937	1,496,869	-	1,496,869	2,397,668	403,559	2,801,226	-	-	2,500,564	700,325	679,711	1,380,037
OPERATING EXPENSE BEFORE DEP & AMT		37,244,095	376,338	37,620,434	36,395,459	427,645	36,823,104	20,663,527	52,891	20,716,418	37,077,105	462,281	37,539,386	-	-	36,596,526	33,446,721	749,495	34,196,216
DEPRECIATION	403.00	2,237,527		2,237,527	2,326,070		2,326,070	1,487,890	-	1,487,890	2,527,459		2,527,459		-	2,412,883	2,328,126	-	2,328,126
AMORTIZATION	406.00	-		-	-		-	-	-	-	-		-	-	-	-	-	-	-
Total Depreciation & Amortization		2,237,527	-	2,237,527	2,326,070	-	2,326,070	1,487,890	-	1,487,890	2,527,459	-	2,527,459	-	-	2,412,883	2,328,126.09	-	2,328,126
TOTAL OPERATING EXPENSES		**39,481,622**	**376,338**	**39,857,961**	**38,721,529**	**427,645**	**39,149,174**	**22,151,417**	**52,891**	**22,204,308**	**39,604,563**	**462,281**	**40,066,844**	**-**	**-**	**39,009,409**	**35,774,847**	**749,495**	**36,524,342**

2021 BUDGET WORKSHEET - FINANCE AND ADMINISTRATION DEPARTMENT - DEPARTMENT HEAD: KELLEY WILLEMSSEN

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME		**10,911,866**	**(376,338)**	**10,535,528**	**10,929,285**	**(427,645)**	**10,501,639**	**3,978,689**	**(52,891)**	**3,925,799**	**9,995,689**	**(462,281)**	**9,533,408**	**-**	**-**	**9,813,803**	**9,996,884**	**(749,495)**	**9,247,430**
Job Sales	415.00	222,943		222,943	218,455	-	218,455	14,059	-	14,059	122,287		122,287	195,510	-	195,510	222,799	-	222,799
Job Sales	416.00	(220,773.33)		(220,773)	(177,029.88)	-	(177,030)	(8,760)	-	(8,760)	(70,854.79)		(70,855)		-	(162,454)	(199,934)	-	(199,934)
Miscellaneous	456.00	494,967		494,967	364,097	-	364,097	54,762	-	54,762	209,332		209,332		-	228,072	350,000	-	350,000
RENTALS AND MISCELLANEOUS		497,137	-	497,137	405,522	-	405,522	60,061	-	60,061	260,764	-	260,764	195,510	-	261,128	372,865	-	372,865
INTERDEPARTMENTAL RENT	455.00	90,000		90,000	90,000	-	90,000	52,500	-	52,500	90,000		90,000		-	91,758	90,000	-	90,000
INVESTMENT INCOME	419.00	449,019		449,019	980,762	-	980,762	553,927	-	553,927	673,387		673,387		-	950,341	673,387	-	673,387
Interest Expense LT Debt	427.00	(27,364)		(27,364)	-	-	-	-	-	-	-		-		-	-	-	-	-
Interest Expense Customer Deposits	431.00	(38,245)		(38,245)	(64,280)	-	(64,280)	(19,799)	-	(19,799)	(64,957)		(64,957)		-	(47,524)	(64,957)	-	(64,957)
INTEREST EXPENSE		(65,609)	-	(65,609)	(64,280)	-	(64,280)	(19,799)	-	(19,799)	(64,957)	-	(64,957)	-	-	(47,524)	(64,957)	-	(64,957)
AMORTIZATION OF DEBT	428, 429, 430	(216,694)		(216,694)	-		-	-	-	-	-		-			-			-
INTEREST CHARGED TO CONST		-		-	-			-			-			-		-	-		-
				-															
TOTAL NON-OPERATING INCOME (EXPENSE)		**753,853**	**-**	**753,853**	**1,412,005**	**-**	**1,412,005**	**646,689**	**-**	**646,689**	**959,194**	**-**	**959,194**	**195,510**	**-**	**1,255,703**	**1,071,295**	**-**	**1,071,295**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		11,665,719	(376,338)	11,289,380	12,341,289	(427,645)	11,913,644	4,625,378	(52,891)	4,572,487	10,954,883	(462,281)	10,492,602	195,510	-	11,069,506	11,068,179	(749,495)	10,318,725
TOTAL CAPITAL CONTRIBUTIONS	421.00	**730,662**	**0**	**730,662**	**759,222**	**-**	**759,222**	**10,589**	**-**	**10,589**	**-**		**-**	**791,892**		**791,892**	**760,592**		**760,592**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-	-	-	-	-		-		-	-		-	-		-
Free Service to the City of Shakopee	927.10	(169,173)		(169,173)	(104,148)	-	(104,148)	(62,366)	-	(62,366)	(85,494)		(85,494)			(119,187)	(85,494)		(85,494)
Payment to City of Shakopee	927.00	(1,340,049)		(1,340,049)	(1,320,657)	-	(1,320,657)	(1,102,837)	-	(1,102,837)	(2,117,125)		(2,117,125)			(2,096,162)	(1,959,175)		(1,959,175)
TOTAL TRANSFER TO MUNICIPALITY		**(1,509,222)**	**-**	**(1,509,222)**	**(1,424,805)**	**-**	**(1,424,805)**	**(1,165,203)**	**-**	**(1,165,203)**	**(2,202,619)**	**-**	**(2,202,619)**	**-**	**-**	**(2,215,349)**	**(2,044,669)**	**-**	**(2,044,669)**
NET INCOME OR CHANGE IN NET ASSETS		**10,887,159**	**(376,338)**	**10,510,820**	**11,675,706**	**(427,645)**	**11,248,061**	**3,470,763**	**(52,891)**	**3,417,873**	**8,752,264**	**(462,281)**	**8,289,984**	**987,402**	**-**	**9,646,049**	**9,784,103**	**(749,495)**	**9,034,649**
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**	10,510,820		**0%**	11,248,061		**0%**	3,417,873		**0%**	8,289,984						
Work in Progress	107.00		-			-			-										
Distribution - Services	369.00		-			-			-										
Distribution - Meters	370.00		-			-			-										
Total Capitalized Labor			**-**			**-**			**-**			**-**		-	-	-	-	-	-

2021 BUDGET WORKSHEET - FINANCE AND ADMINISTRATION DEPARTMENT - DEPARTMENT HEAD: KELLEY WILLEMSSEN

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	2,603,749		2,603,749	2,395,881		2,395,881	1,481,790		1,481,790	2,517,334		2,517,334			2,595,978	2,528,236		2,528,236
Residential Sales - Fixed	461.20	439,694		439,694	449,089		449,089	264,579		264,579	451,941		451,941			467,928	459,592		459,592
TOTAL RESIDENTIAL SALES		3,043,443	-	3,043,443	2,844,970	-	2,844,970	1,746,369	-	1,746,369	2,969,275	-	2,969,275	-	-	3,063,906	2,987,828	-	2,987,828
Commercial Sales - Usage	462.00	1,418,929		1,418,929	1,244,516		1,244,516	563,757		563,757	1,359,714		1,359,714			1,324,254	1,336,853		1,336,853
Commercial Sales - Fixed	462.20	77,860		77,860	77,882		77,882	46,986		46,986	78,282		78,282			82,977	83,436		83,436
TOTAL COMMERCIAL SALES		1,496,789	-	1,496,789	1,322,398	-	1,322,398	610,743	-	610,743	1,437,996	-	1,437,996	-	-	1,407,231	1,420,289	-	1,420,289
Industrial Sales - Usage	463.00	292,799		292,799	254,932		254,932	116,506		116,506	276,632		276,632			257,096	257,659		257,659
Industrial Sales - Fixed	463.20	14,068		14,068	13,535		13,535	7,523		7,523	13,580		13,580			13,590	11,998		11,998
TOTAL INDUSTRIAL SALES		306,868	-	306,868	268,467	-	268,467	124,029	-	124,029	290,211	-	290,211	-	-	270,686	269,657	-	269,657
TOTAL WATER SALES		4,847,100	-	4,847,100	4,435,834	-	4,435,834	2,481,140	-	2,481,140	4,697,482	-	4,697,482			4,741,823	4,680,560		4,677,774
Water Reconstruction Fund	447.00	712,989		712,989	376,214		376,214	349,120		349,120	675,511		675,511			542,047	703,175		703,175
Hydrant Sales	464.00	8,163		8,163	15,223		15,223	2,359		2,359	8,148		8,148			13,336	7,052		7,052
TOTAL SALES OF WATER		5,568,252	-	5,568,252	4,827,271	-	4,827,271	2,832,620	-	2,832,620	5,381,141	-	5,381,141	-	-	5,297,206	5,390,787	-	5,388,001
PENALTY REVENUE	450.00	38,380		38,380	42,475		42,475	3,729		3,729	42,717		42,717			19,262	42,717		42,717
BAD DEBT EXPENSE	904.00	1,496		1,496	(8,377)		(8,377)	0		0	(11,407)		(11,407)			(9,078)	(28,407)		(28,407)
TOTAL OPERATING REVENUE		**5,608,128**	**-**	**5,608,128**	**4,861,369**	**-**	**4,861,369**	**2,836,350**	**-**	**2,836,350**	**5,412,450**	**-**	**5,412,450**	**-**	**-**	**5,307,390**	**5,405,096**	**-**	**5,402,310**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Miscellaneous Pumping Expenses	626.00	18,400		18,400	18,501	-	18,501	7,127	-	7,127	24,327		24,327			15,335	24,327		24,327
Chemicals	641.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Operation Labor and Expenses	642.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Transmission Distribution and Lines Expenses	662.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Meter Expenses	663.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Miscellaneous Expenses	664.00 & 665.00	-	15,969	15,969	-	26,301	26,301	(23,421)	20,009	(3,412)	-	19,198	19,198			(3,307)	-	21,657	21,657
PUMPING AND DISTRIBUTION OPERATION		18,400	15,969	34,369	18,501	26,301	44,802	(16,294)	20,009	3,715	24,327	19,198	43,525	-	-	12,028	24,327	21,657	45,984
Maintenance of Wells	614.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Maintenance of Structures	631.00 & 671.00	-		-	2,370	-	2,370	-	-	-	-		-	-		2,568	-		-
Maintenance of Pumping Equipment	633.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Maintenance of Reservoirs	672.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Maintenance of Mains	673.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Maintenance of Valves	674.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Maintenance of Meters	676.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Maintenance of Hydrants	677.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
PUMPING AND DISTRIBUTION MAINTENANCE		-	-	-	2,370	-	2,370	-	-	-	-	-	-	-	-	2,568	-	-	-
POWER FOR PUMPING	623.00	265,755		265,755	252,994	-	252,994	147,700	-	147,700	268,000		268,000			253,445	268,000		268,000
Maintenance of Miscellaneous Distribution Equi	678.00	-		-	-	-	-	-	-	-	-		-			-	-		-
Maintenance of General Plant	932.00	3,254		3,254	3,748	-	3,748	2,386	-	2,386	5,885		5,885			3,327	5,885		5,885
MAINTENANCE OF GENERAL PLANT		3,254	-	3,254	3,748	-	3,748	2,386	-	2,386	5,885	-	5,885	-	-	3,327	5,885	-	5,885
TOTAL OPERATION AND MAINTENANCE		287,409	15,969	303,378	277,614	26,301	303,915	133,792	20,009	153,801	298,212	19,198	317,410	-	-	271,368	298,212	21,657	319,869
METER READING EXPENSES	902.00	-		-	-	217	217	-	161	161	-	374	374			396	-	422	422
CUSTOMER RECORDS & COLLECTION	903.00	2,000		2,000	2,000	-	2,000	1,000	-	1,000	2,710	-	2,710			2,084	2,710	-	2,710
ENERGY CONSERVATION	912.00	-		-	-	-	-	558	-	558	10,000	-	10,000			558	10,000	-	10,000
TOTAL CUSTOMER ACCOUNTS		2,000	-	2,000	2,000	217	2,217	1,558	161	1,720	12,710	374	13,084	-	-	3,038	12,710	422	13,132
ADMINISTRATIVE & GEN'L	920.00	554	153,093	153,647	-	165,557	165,557	-	107,639	107,639	-	187,476	187,476			186,537	-	211,490	211,490
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	36,645		36,645	35,976		35,976	32,549	-	32,549	57,677	-	57,677			47,739	57,677	-	57,677
OUTSIDE SERVICES EMPLOYED	923.00	15,629		15,629	20,608		20,608	21,129	-	21,129	90,874	-	90,874			28,587	42,370	-	42,370
PROPERTY INSURANCE	924.00	43,097		43,097	42,335		42,335	25,207	-	25,207	55,712	-	55,712			41,149	55,712	-	55,712
EMPLOYEE BENEFITS	926.00	458,546	28,775	487,321	485,078	35,300	520,379	289,365	27,133	316,498	566,463	40,047	606,510			553,270	-	141,189	141,189
Injuries and Damages	925.00	(8,978)		(8,978)	(169)		(169)	52	-	52	5,000	-	5,000			52	5,000	-	5,000
Marketing	929.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Regulatory Commission Expense	928.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Miscellaneous General Expense	930.00	20,155		20,155	25,329	3	25,332	11,262	-	11,262	39,392	6	39,397			22,904	39,392	6	39,398
Rents	931.00	90,538		90,538	90,155	-	90,155	52,490	-	52,490	90,000	-	90,000		-	93,122	171,279	-	171,279
MISCELLANEOUS GENERAL		101,715	-	101,715	115,315	3	115,318	63,804	-	63,804	134,392	6	134,397	-	-	116,078	215,670	6	215,676
TOTAL ADMINISTRATIVE AND GENERAL		656,186	181,868	838,053	699,312	200,860	900,172	432,054	134,772	566,826	905,117	227,528	1,132,645	-	-	973,360	371,429	352,685	724,115
OPERATING EXPENSE BEFORE DEP & AMT		945,594	197,837	1,143,431	978,926	227,378	1,206,304	567,405	154,942	722,347	1,216,039	247,100	1,463,139	-	-	1,247,766	682,351	374,764	1,057,115
DEPRECIATION	403.00	1,415,037		1,415,037	1,584,293	-	1,584,293	1,072,889	-	1,072,889	1,868,646	-	1,868,646		-	1,751,059	1,582,877.08	-	1,582,877
AMORTIZATION	406.00	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		1,415,037	-	1,415,037	1,584,293	-	1,584,293	1,072,889	-	1,072,889	1,868,646	-	1,868,646	-	-	1,751,059	1,582,877	-	1,582,877
TOTAL OPERATING EXPENSES		**2,360,632**	**197,837**	**2,558,468**	**2,563,219**	**227,378**	**2,790,597**	**1,640,294**	**154,942**	**1,795,236**	**3,084,685**	**247,100**	**3,331,785**	**-**	**-**	**2,998,825**	**2,265,228**	**374,764**	**2,639,992**
OPERATING INCOME		**3,247,496**	**(197,837)**	**3,049,660**	**2,298,150**	**(227,378)**	**2,070,772**	**1,196,056**	**(154,942)**	**1,041,114**	**2,327,765**	**(247,100)**	**2,080,665**	**-**	**-**	**2,308,565**	**3,139,868**	**(374,764)**	**2,762,317**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	29,020		29,020	345,282	-	345,282	8,136	-	8,136	50,718		50,718			250,115	50,718		50,718
Job Sales	416.00	(12,048)		(12,048)	(239,471)	-	(239,471)	(5,550)	-	(5,550)	(33,194)		(33,194)			(185,743)	(33,194)		(33,194)
Interdepartmental Expense	455.00	-		-	-	-	-	-	-	-	-		-			-	-		-
Miscellaneous	456.00	174,190		174,190	105,339	-	105,339	168,994	-	168,994	169,890		169,890			112,646	169,890		169,890
RENTALS AND MISCELLANEOUS		191,162	-	191,162	211,150	-	211,150	171,579	-	171,579	187,413	-	187,413	-	-	177,018	187,413	-	187,413
INVESTMENT INCOME	419.00	219,864		219,864	527,645	-	527,645	196,650	-	196,650	278,431		278,431			467,002	278,431		278,431
Interest Expense LT Debt	427.00	-		-	-	-	-	-	-	-	-		-	-		-	-		-
Interest Expense Customer Deposits	431.00	(989)		(989)	(2,295)	-	(2,295)	(853)	-	(853)	(2,192)		(2,192)			(1,994)	(2,192)		(2,192)

2021 BUDGET WORKSHEET - FINANCE AND ADMINISTRATION DEPARTMENT - DEPARTMENT HEAD: KELLEY WILLEMSSEN

WATER

			2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
			OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
INTEREST EXPENSE			(989)	-	(989)	(2,295)	-	(2,295)	(853)	-	(853)	(2,192)	-	(2,192)	-	-	(1,994)	(2,192)	-	(2,192)
AMORTIZATION OF DEBT	428, 429, 430		-		-	-	-	-	-	-	-	-		-	-		-	-		-
INTEREST CHARGED TO CONST	432.00		-		-	-	-	-	-	-	-	-		-	-		-	-		-
TOTAL NON-OPERATING INCOME (EXPENSE)			**410,036**	**-**	**410,036**	**736,501**	**-**	**736,501**	**367,376**	**-**	**367,376**	**463,653**	**-**	**463,653**	**-**	**-**	**642,026**	**463,653**	**-**	**463,653**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS			**3,657,532**	**(197,837)**	**3,459,695**	**3,034,651**	**(227,378)**	**2,807,273**	**1,563,432**	**(154,942)**	**1,408,490**	**2,791,418**	**(247,100)**	**2,544,318**	**-**	**-**	**2,950,591**	**3,603,521**	**(374,764)**	**3,225,970**
Capital Contributions	421.00		2,371,461		2,371,461	2,187,176	-	2,187,176	-	-	-	-		-			2,369,842	2,309,493		2,309,493
Trunk Water	460.00		389,498		389,498	198,737	-	198,737	83,189	-	83,189	462,904		462,904			86,758	516,316		516,316
Connection Fees	465.00		3,044,959		3,044,959	4,446,012	-	4,446,012	1,405,425	-	1,405,425	3,402,554		3,402,554			3,385,052	4,413,404		4,413,404
Meter Installations	466.00		62,300		62,300	90,821	-	90,821	54,559	-	54,559	89,080		89,080			100,380	84,500		84,500
TOTAL CAPITAL CONTRIBUTIONS			**5,868,217**	**-**	**5,868,217**	**6,922,746**	**-**	**6,922,746**	**1,543,174**	**-**	**1,543,174**	**3,954,538**	**-**	**3,954,538**	**-**	**-**	**5,942,032**	**7,323,713**	**-**	**7,323,713**
TRANSFER TO MUNICIPALITY	**927.00**	##	**(1,091,814)**		**(1,091,814)**	**(999,320)**	**-**	**(999,320)**	**(246,468)**	**-**	**(246,468)**	**(206,187)**		**(206,187)**	**-**		**(208,241)**	**(204,572)**		**(204,572)**
NET INCOME OR CHANGE IN NET ASSETS			**8,433,935**	**(197,837)**	**8,236,098**	**8,958,078**	**(227,378)**	**8,730,700**	**2,860,138**	**(154,942)**	**2,705,195**	**6,539,768**	**(247,100)**	**6,292,668**	**-**	**-**	**8,684,382**	**10,722,662**	**(374,764)**	**10,345,111**
Capitalized Labor Expense - % OF TOTAL LABOR				**0%**	8,236,098		**0%**	8,730,700		**0%**	2,705,195		**0%**	6,292,668						
Work in Progress	107			-			-			-										
Distribution - Services	369			-			-			-										
Distribution - Meters	346			-			-			-										
Total Capitalized Labor			**-**	**-**		**-**	**-**		**-**	**-**		**-**	**-**		**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - FINANCE AND ADMINISTRATION DEPARTMENT - DEPARTMENT HEAD: KELLEY WILLEMSSEN

TOTAL UTILITY

	GL	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER		**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	3,043,443	-	3,043,443	2,844,970	-	2,844,970	1,746,369	-	1,746,369	2,969,275	-	2,969,275	-	-	3,063,906	2,987,828	-	2,987,828
Commercial	462.00	1,496,789	-	1,496,789	1,322,398	-	1,322,398	610,743	-	610,743	1,437,996	-	1,437,996	-	-	1,407,231	1,420,289	-	1,420,289
Industrial	463.00	306,868	-	306,868	268,467	-	268,467	124,029	-	124,029	290,211	-	290,211	-	-	270,686	269,657	-	269,657
Water Reconstruction Fund	447.00	712,989	-	712,989	376,214	-	376,214	349,120	-	349,120	675,511	-	675,511	-	-	542,047	703,175	-	703,175
Hydrant Sales	464.00	8,163	-	8,163	15,223	-	15,223	2,359	-	2,359	8,148	-	8,148	-	-	13,336	7,052	-	7,052
Total Water Sales Before Bad Debt		5,568,252	-	5,568,252	4,827,271	-	4,827,271	2,832,620	-	2,832,620	5,381,141	-	5,381,141	-	-	5,297,206	5,388,001	-	5,388,001
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	13,769,428	-	13,769,428	13,293,370	-	13,293,370	7,817,979	-	7,817,979	13,294,343	-	13,294,343	-	-	13,916,535	13,986,118	-	13,986,118
Residential Sales - Fixed	440.20	1,643,595	-	1,643,595	1,688,205	-	1,688,205	1,008,360	-	1,008,360	1,701,136	-	1,701,136	-	-	1,751,230	1,740,762	-	1,740,762
Residential Sales - PCA	440.30	2,354,936	-	2,354,936	2,173,332	-	2,173,332	921,454	-	921,454	2,266,646	-	2,266,646	-	-	2,071,687	1,962,363	-	1,962,363
Residential Sales - Security Lights	440.70	12,972	-	12,972	12,247	-	12,247	6,902	-	6,902	12,325	-	12,325	-	-	12,142	11,789	-	11,789
Residential Sales		17,780,930	-	17,780,930	17,167,155	-	17,167,155	9,754,695	-	9,754,695	17,274,450	-	17,274,450	-	-	17,751,594	17,701,032	-	17,701,032
Underground Relocation Fees	446.00	110,636	-	110,636	147,666	-	147,666	70,312	-	70,312	132,793	-	132,793	-	-	136,153	126,393	-	126,393
TOTAL RESIDENTIAL SALES		17,891,566	-	17,891,566	17,314,821	-	17,314,821	9,825,006	-	9,825,006	17,407,243	-	17,407,243	-	-	17,887,747	17,827,425	-	17,827,425
Commercial Sales - Energy	442.00 -.01	988,407	-	988,407	1,033,510	-	1,033,510	602,237	-	602,237	1,031,382	-	1,031,382	-	-	1,031,691	998,607	-	998,607
Commercial Sales - Fixed	442.20	182,966	-	182,966	188,174	-	188,174	111,622	-	111,622	188,020	-	188,020	-	-	194,137	192,077	-	192,077
Commercial Sales - PCA	442.30	166,230	-	166,230	165,527	-	165,527	69,347	-	69,347	200,730	-	200,730	-	-	148,752	134,785	-	134,826
Commercial Sales - Security Lights	442.70	45,299	-	45,299	48,674	-	48,674	28,975	-	28,975	48,674	-	48,674	-	-	50,319	49,860	-	49,860
Water Division Electric for Pumping	448.00	265,755	-	265,755	252,994	-	252,994	147,700	-	147,700	268,000	-	268,000	-	-	249,870	240,459	-	240,459
TOTAL COMMERCIAL SALES		1,648,657	-	1,648,657	1,688,878	-	1,688,878	959,881	-	959,881	1,736,805	-	1,736,805	-	-	1,674,769	1,615,788	-	1,615,829
Industrial Sales - Energy	443.00-.01	24,259,281	-	24,259,281	24,344,601	-	24,344,601	12,794,564	-	12,794,564	23,970,981	-	23,970,981	-	-	23,628,562	21,322,300	-	21,322,300
Industrial Sales - Fixed	443.20	462,998	-	462,998	461,280	-	461,280	270,740	-	270,740	463,104	-	463,104	-	-	474,148	470,115	-	470,115
Industrial Sales - PCA	443.30	5,016,497	-	5,016,497	4,745,282	-	4,745,282	1,759,816	-	1,759,816	4,994,526	-	4,994,526	-	-	4,155,431	3,580,117	-	3,580,117
Industrial Sales - Security Lights	443.70	27,401	-	27,401	21,100	-	21,100	10,839	-	10,839	21,200	-	21,200	-	-	19,527	17,956	-	17,956
TOTAL INDUSTRIAL SALES		29,766,177	-	29,766,177	29,572,263	-	29,572,263	14,835,959	-	14,835,959	29,449,812	-	29,449,812	-	-	28,277,668	25,390,488	-	25,390,488
TOTAL ELECTRIC SALES BEFORE BAD DEBT		49,306,400	-	49,306,400	48,575,962	-	48,575,962	25,620,847	-	25,620,847	48,593,860	-	48,593,860	-	-	47,840,184	44,833,701	-	44,833,742
CUSTOMER PENALTIES	450.00	290,917	-	290,917	346,920	-	346,920	68,690	-	68,690	315,341	-	315,341	-	-	230,533	315,341	-	315,341
FREE SERVICE TO CITY	444.00	170,988	-	170,988	106,913	-	106,913	62,366	-	62,366	85,494	-	85,494	-	-	122,082	121,132	-	121,132
CONSERVATION PROGRAM	440.05	735,365	-	735,365	724,610	-	724,610	381,933	-	381,933	724,888	-	724,888	-	-	713,656	724,888	-	724,888
BAD DEBT EXPENSE		(70,306)	-	(70,306)	(69,493)	-	(69,493)	0	-	0	(88,021)	-	(88,021)	-	-	(73,059)	(209,021)	-	(209,021)
TOTAL OPERATING REVENUE		**56,001,616**	**-**	**56,001,616**	**54,512,183**	**-**	**54,512,183**	**28,966,456**	**-**	**28,966,456**	**55,012,703**	**-**	**55,012,703**	**-**	**-**	**54,130,602**	**51,174,041**	**-**	**51,174,082**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	35,555,031	-	35,555,031	34,198,101	-	34,198,101	19,222,979	-	19,222,979	34,568,027	-	34,568,027	-	-	33,895,030	32,743,105	-	32,743,105
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Line Expense	584.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	-	47,909	47,909	-	69,588	69,588	(53,803)	52,891	(913)	-	57,600	57,600	-	-	7,285	-	68,450	68,450
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-	-	-	14	-	14	(5,497)	-	(5,497)	-	-	-	-	-	(5,497)	-	-	-
Maintenance of Underground Lines	594.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	94,941	-	94,941	89,267	-	89,267	-	-	-	-	-	-	-	-	93,452	-	-	-
Maintenance of Meters	597.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	18	-	18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	64,967	-	64,967	71,746	-	71,746	45,201	-	45,201	79,280	-	79,280	-	-	73,110	79,280	-	79,280
TOTAL OPERATION & MAINTENANCE - ELECTRIC		159,925	47,909	207,834	161,028	69,588	230,616	(14,099)	52,891	38,792	79,280	57,600	136,880	-	-	168,350	79,280	68,450	147,730
Pumping Labor and Expenses	624.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	18,400	-	18,400	18,501	-	18,501	7,127	-	7,127	24,327	-	24,327	-	-	15,335	24,327	-	24,327
Chemicals	641.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transmission Distribution and Lines Expenses	662.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	663.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-	15,969	15,969	-	26,301	26,301	(23,421)	20,009	(3,412)	-	19,198	19,198	-	-	(3,307)	-	21,657	21,657
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-	-	-	2,370	-	2,370	-	-	-	-	-	-	-	-	2,568	-	-	-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power For Pumping	623.00	265,755	-	265,755	252,994	-	252,994	147,700	-	147,700	268,000	-	268,000	-	-	253,445	268,000	-	268,000
Maintenance of Miscellaneous Distribution Equi	678.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	3,254	-	3,254	3,748	-	3,748	2,386	-	2,386	5,885	-	5,885	-	-	3,327	5,885	-	5,885
TOTAL OPERATION & MAINTENANCE - WATER		287,409	15,969	303,378	277,614	26,301	303,915	133,792	20,009	153,801	298,212	19,198	317,410	-	-	271,368	298,212	21,657	319,869
Meter Reading Expense	902.00	-	-	-	-	868	868	-	161	161	-	1,496	1,496	-	-	1,077	-	1,755	1,755
Customer Records and Collection	903.00	8,000	-	8,000	8,000	-	8,000	4,000	-	4,000	10,840	-	10,840	-	-	8,225	10,840	-	10,840
Conservation Expenses	912.00	(337,156)	-	(337,156)	60,799	-	60,799	(44,663)	-	(44,663)	34,000	-	34,000	-	-	26,318	(74,119)	-	(74,119)
Administrative Salaries	920.00	554	481,523	482,077	-	522,953	522,953	251,054	107,639	358,693	-	591,016	591,016	-	-	603,168	-	691,045	691,045

2021 BUDGET WORKSHEET - FINANCE AND ADMINISTRATION DEPARTMENT - DEPARTMENT HEAD: KELLEY WILLEMSSEN

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Offices Supplies and Materials	913.00 & 921.00	142,927	-	142,927	142,472	-	142,472	131,853	-	131,853	213,728	-	213,728	-	-	191,771	213,728	-	213,728
Outside Services Employed	923.00	96,391	-	96,391	73,447	-	73,447	84,516	-	84,516	265,024	-	265,024	-	-	101,166	216,521	-	216,521
Property Insurance	924.00	172,386	-	172,386	169,341	-	169,341	100,829	-	100,829	222,849	-	222,849	-	-	162,979	231,206	-	231,206
Employee Pensions and Benefits	926.00	1,864,405	28,775	1,893,180	2,023,219	35,300	2,058,520	1,210,210	27,133	1,237,343	2,272,162	40,047	2,312,209	#REF!	-	2,151,602	#REF!	141,189	341,345
Injuries and Damages	925.00	(8,840)	-	(8,840)	1,581	-	1,581	4,407	-	4,407	7,678	-	7,678	-	-	5,454	7,678	-	7,678
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory Commission Expenses	928.00	37,259	-	37,259	38,588	-	38,588	18,953	-	18,953	38,876	-	38,876	-	-	39,850	38,876	-	38,876
Miscellaneous General Expense	930.00	119,136	-	119,136	129,466	13	129,479	74,611	-	74,611	192,468	23	192,491	-	-	124,812	192,468	6	192,474
Rents	931.00	92,261	-	92,261	90,729	-	90,729	52,490	-	52,490	90,000	-	90,000	-	-	93,122	171,279	-	171,279
TOTAL ADMINISTRATIVE & GEN'L		2,187,325	510,297	2,697,622	2,737,642	559,134	3,296,776	1,888,260	134,934	2,023,193	3,347,625	632,583	3,980,208	#REF!	-	3,509,544	#REF!	833,996	2,042,627
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**38,189,690**	**574,175**	**38,763,865**	**37,374,385**	**655,023**	**38,029,408**	**21,230,932**	**207,833**	**21,438,765**	**38,293,144**	**709,381**	**39,002,525**	**#REF!**	**-**	**37,844,292**	**#REF!**	**924,103**	**35,253,331**
Depreciation	403.00	3,652,564	-	3,652,564	3,910,363	-	3,910,363	2,560,779	-	2,560,779	4,396,105	-	4,396,105	-	-	4,163,942	3,911,003	-	3,911,003
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**3,652,564**	**-**	**3,652,564**	**3,910,363**	**-**	**3,910,363**	**2,560,779**	**-**	**2,560,779**	**4,396,105**	**-**	**4,396,105**	**-**	**-**	**4,163,942**	**3,911,003**	**-**	**3,911,003**
TOTAL OPERATING EXPENSES		**41,842,254**	**574,175**	**42,416,429**	**41,284,748**	**655,023**	**41,939,771**	**23,791,711**	**207,833**	**23,999,543**	**42,689,248**	**709,381**	**43,398,629**	**#REF!**	**-**	**42,008,234**	**#REF!**	**924,103**	**39,164,335**
OPERATING INCOME		**14,159,362**	**(574,175)**	**13,585,187**	**13,227,435**	**(655,023)**	**12,572,412**	**5,174,745**	**(207,833)**	**4,966,912**	**12,323,455**	**(709,381)**	**11,614,073**	**#REF!**	**-**	**12,122,368**	**#REF!**	**(924,103)**	**12,009,748**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	251,963	-	251,963	563,738	-	563,738	22,194	-	22,194	173,004	-	173,004	195,510	-	445,625	273,517	-	273,517
Job Sales	416.00	(232,822)	-	(232,822)	(416,501)	-	(416,501)	(14,310)	-	(14,310)	(104,049)	-	(104,049)	-	-	(348,197)	(233,128)	-	(233,128)
Interdepartmental Rent	455.00	90,000	-	90,000	90,000	-	90,000	52,500	-	52,500	90,000	-	90,000	-	-	91,758	90,000	-	90,000
Miscellaneous	456.00	669,158	-	669,158	469,435	-	469,435	223,756	-	223,756	379,222	-	379,222	-	-	340,718	519,890	-	519,890
RENTALS & MISCELLANEOUS		778,299	-	778,299	706,672	-	706,672	284,140	-	284,140	538,177	-	538,177	195,510	-	529,904	650,278	-	650,278
INVESTMENT INCOME	419.00	668,883	-	668,883	1,508,407	-	1,508,407	750,577	-	750,577	951,818	-	951,818	-	-	1,417,343	951,818	-	951,818
Interest Expense LT Debt	427.00	(27,364)	-	(27,364)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	(39,235)	-	(39,235)	(66,574)	-	(66,574)	(20,652)	-	(20,652)	(67,149)	-	(67,149)	-	-	(49,518)	(67,149)	-	(67,149)
INTEREST EXPENSE		(66,599)	-	(66,599)	(66,574)	-	(66,574)	(20,652)	-	(20,652)	(67,149)	-	(67,149)	-	-	(49,518)	(67,149)	-	(67,149)
AMORTIZATION OF DEBT	428, 429, 430	(216,694)	-	(216,694)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**1,163,889**	**-**	**1,163,889**	**2,148,506**	**-**	**2,148,506**	**1,014,065**	**-**	**1,014,065**	**1,422,847**	**-**	**1,422,847**	**195,510**	**-**	**1,897,729**	**1,534,948**	**-**	**1,534,948**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		15,323,251	(574,175)	14,749,076	15,375,941	(655,023)	14,720,917	6,188,810	(207,833)	5,980,977	13,746,301	(709,381)	13,036,920	#REF!	-	14,020,097	#REF!	(924,103)	13,544,696
Capital Contributions	421.00	3,102,123	-	3,102,123	2,946,398	-	2,946,398	10,589	-	10,589	-	-	-	791,892	-	3,161,734	3,070,085	-	3,070,085
Trunk Water	460.00	389,498	-	389,498	198,737	-	198,737	83,189	-	83,189	462,904	-	462,904	-	-	86,758	516,316	-	516,316
Connection Fees	465.00	3,044,959	-	3,044,959	4,446,012	-	4,446,012	1,405,425	-	1,405,425	3,402,554	-	3,402,554	-	-	3,385,052	4,413,404	-	4,413,404
Meter Installations	466.00	62,300	-	62,300	90,821	-	90,821	54,559	-	54,559	89,080	-	89,080	-	-	100,380	84,500	-	84,500
TOTAL CAPITAL CONTRIBUTIONS		**6,598,879**	**-**	**6,598,879**	**7,681,969**	**-**	**7,681,969**	**1,553,762**	**-**	**1,553,762**	**3,954,538**	**-**	**3,954,538**	**791,892**	**-**	**6,733,924**	**8,084,305**	**-**	**8,084,305**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	(169,173)	-	(169,173)	(104,148)	-	(104,148)	(62,366)	-	(62,366)	(85,494)	-	(85,494)	-	-	(119,187)	(85,494)	-	(85,494)
Payment to City of Shakopee	927.00	(2,431,863)	-	(2,431,863)	(2,319,977)	-	(2,319,977)	(1,349,305)	-	(1,349,305)	(2,323,312)	-	(2,323,312)	-	-	(2,304,403)	(2,163,747)	-	(2,163,747)
Total Operating Transfer to Municipality		**(2,601,036)**	**-**	**(2,601,036)**	**(2,424,125)**	**-**	**(2,424,125)**	**(1,411,671)**	**-**	**(1,411,671)**	**(2,408,806)**	**-**	**(2,408,806)**	**-**	**-**	**(2,423,590)**	**(2,249,241)**	**-**	**(2,249,241)**
NET INCOME OR CHANGE IN NET ASSETS		**19,321,094**	**(574,175)**	**18,746,919**	**20,633,784**	**(655,023)**	**19,978,761**	**6,330,901**	**(207,833)**	**6,123,068**	**15,292,033**	**(709,381)**	**14,582,652**	**#REF!**	**-**	**18,330,431**	**#REF!**	**(924,103)**	**19,379,760**
			(574,175)	18,746,919		(655,023)	19,978,761		(207,833)	6,123,068		(709,381)	14,582,652	987,402	-	18,330,431	20,506,764	(1,124,259)	19,379,760
			-			-			-			-							
Total Capitalized Labor			-			-			-			-			-			-	
Capitalized Labor Expense - % OF TOTAL LABOR			0%			0%			0%			0%			#DIV/0!			0%	

SHAKOPEE PUBLIC UTILITIES
2021 OPERATING PLAN BY DEPARTMENT

Final as of December 7, 2020

UTILTIES MANAGER DEPARTMENT

2021 BUDGET WORKSHEET - UTILITIES MANAGER DEPARTMENT - DEPARTMENT HEAD: JOHN CROOKS

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Energy	440.01-.03&.10	-		-	-		-	-		-	-		-			-	-	-	-
Residential Sales - Fixed	440.20	-		-	-		-	-		-	-		-			-	-	-	-
Residential Sales - PCA	440.30	-		-	-		-	-		-	-		-			-	-	-	-
Residential Sales - Security Lights	440.70	-		-	-		-	-		-	-		-			-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-		-	-		-	-		-	-		-			-	-	-	-
Commercial Sales - Fixed	442.20	-		-	-		-	-		-	-		-			-	-	-	-
Commercial Sales - PCA	442.30	-		-	-		-	-		-	-		-			-	-	-	-
Commercial Sales - Security Lights	442.70	-		-	-		-	-		-	-		-			-	-	-	-
Water Division Electric for Pumping	448.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-		-	-		-	-		-	-		-			-	-	-	-
Industrial Sales - Fixed	443.20	-		-	-		-	-		-	-		-			-	-	-	-
Industrial Sales - PCA	443.30	-		-	-		-	-		-	-		-			-	-	-	-
Industrial Sales - Security Lights	443.70	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL SALES OF ELECTRICITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-		-	-		-	-		-	-		-			-	-	-	-
FREE SERVICE TO CITY	444.00	-		-	-		-	-		-	-		-			-	-	-	-
CONSERVATION PROGRAM	440.05	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-		-	-		-	-		-	-		-			-	-	-	-
Station Expense	582.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Overhead Line Expense	583.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Underground Line Expense	584.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Street Lighting Expenses	585.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Meter Expenses	586.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous Distribution Expense	588.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
Service Provided by Others	588.02	-		-	-		-	-	-	-	-		-			-	-	-	-
DISTRIBUTION OPERATION EXPENSES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Station Equipment	592.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Overhead Lines	593.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Underground Lines	594.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Line Transformers	595.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Street Lighting	596.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Meters	597.00	-		-	-		-	-	-	-	-		-			-	-	-	-
DISTRIBUTION SYSTEM MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-		-			-	-	-	-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Customer Records and Collection	903.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Conservation Expenses	912.00	-	9,392	9,392	-	9,820	9,820	-	1,821	1,821	-	11,281	11,281	-		5,577	-	20,091	20,091
TOTAL CUSTOMER ACCOUNTS		-	9,392	9,392	-	9,820	9,820	-	1,821	1,821	-	11,281	11,281	-	-	5,577	-	20,091	20,091
ADMINISTRATIVE & GEN'L	920.00	-	100,939	100,939	-	104,108	104,108	-	56,271	56,271	-	122,804	122,804	-		93,926	-	218,708	218,708
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	1,800		1,800	1,800		1,800	2,967	-	2,967	1,854	-	1,854			3,717	1,854	-	1,854
OUTSIDE SERVICES EMPLOYED	923.00	25,397		25,397	29,318		29,318	25,009	-	25,009	54,906	-	54,906			28,136	54,906	-	54,906
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	6,008	16,727	22,735	1,200	26,913	28,113	700	15,407	16,107	1,236	14,869	16,105			35,007	-	114,938	114,938
Injuries and Damages	925.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Marketing	929.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Regulatory Commission Expenses	928.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous General Expense	930.00	22,937		22,937	14,301		14,301	8,766	-	8,766	17,461		17,461			12,865	17,461	-	17,461
Rents	931.00	-		-	-		-	-	-	-	-		-			-	-	-	-
MISCELLANEOUS GENERAL		22,937	-	22,937	14,301	-	14,301	8,766	-	8,766	17,461	-	17,461	-	-	12,865	17,461	-	17,461
TOTAL ADMINISTRATIVE AND GENERAL		56,141	117,666	173,807	46,619	131,020	177,640	37,442	71,679	109,121	75,456	137,672	213,129	-	-	173,651	74,220	333,646	407,866
OPERATING EXPENSE BEFORE DEP & AMT		56,141	127,058	183,199	46,619	140,841	187,460	37,442	73,500	110,942	75,456	148,953	224,410	-	-	179,228	74,220	353,737	427,957
DEPRECIATION	403.00	-		-	-		-	-		-	-		-			-	-	-	-
AMORTIZATION	406.00	-		-	-		-	-		-	-		-			-	-	-	-
Total Depreciation & Amortization		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**56,141**	**127,058**	**183,199**	**46,619**	**140,841**	**187,460**	**37,442**	**73,500**	**110,942**	**75,456**	**148,953**	**224,410**	**-**	**-**	**179,228**	**74,220**	**353,737**	**427,957**

2021 BUDGET WORKSHEET - UTILITIES MANAGER DEPARTMENT - DEPARTMENT HEAD: JOHN CROOKS

ELECTRIC

2.50% Increase for COLA

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
OPERATING INCOME	**5,136.00**	**(56,141)**	**(127,058)**	**(183,199)**	**(46,619)**	**(140,841)**	**(187,460)**	**(37,442)**	**(73,500)**	**(110,942)**	**(75,456)**	**(148,953)**	**(224,410)**	**-**	**-**	**(179,228)**	**(74,220)**	**(353,737)**	**(427,957)**
	0.27																		
Job Sales	415.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Job Sales	416.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-			-	-	-	-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTERDEPARTMENTAL RENT	455.00	-		-	-		-	-	-	-	-		-			-	-	-	-
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-			-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-	-	-	-
INTEREST CHARGED TO CONST		-		-	-			-	-		-					-	-	-	-
				-															
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(56,141)	(127,058)	(183,199)	(46,619)	(140,841)	(187,460)	(37,442)	(73,500)	(110,942)	(75,456)	(148,953)	(224,410)	-	-	(179,228)	(74,220)	(353,737)	(427,957)
TOTAL CAPITAL CONTRIBUTIONS	421.00	**-**	**0**	**-**	**-**		**-**	**-**	**-**	**-**	**-**		**-**			**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting		-		-	-		-	-	-		-		-			-	-	-	-
Free Service to the City of Shakopee	927.10	-		-	-		-	-	-	-	-		-			-	-	-	-
Payment to City of Shakopee	927.00	-		-	-		-	-	-	-	-		-			-	-	-	-
TOTAL TRANSFER TO MUNICIPALITY		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(56,141)**	**(127,058)**	**(183,199)**	**(46,619)**	**(140,841)**	**(187,460)**	**(37,442)**	**(73,500)**	**(110,942)**	**(75,456)**	**(148,953)**	**(224,410)**	**-**	**-**	**(179,228)**	**(74,220)**	**(353,737)**	**(427,957)**
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**	(183,199)		**0%**	(187,460)		**0%**	(110,942)		**0%**	(224,410)	(38,565)	(73,500)	(112,065)	(77,720)	(152,677)	(230,397)
Work in Progress	107.00		-						-					-	-	-	-	-	-
Distribution - Services	369.00		-						-					-	-	-	-	-	-
Distribution - Meters	370.00		-						-					-	-	-	-	-	-
Total Capitalized Labor			**-**			**-**			**-**			**-**		-	-	-	-	-	-

2021 BUDGET WORKSHEET - UTILITIES MANAGER DEPARTMENT - DEPARTMENT HEAD: JOHN CROOKS

WATER

	GL	2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE		**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential Sales - Usage	461.00	-		-	-		-	-		-	-		-			-	-	-	-
Residential Sales - Fixed	461.20	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Usage	462.00	-		-	-		-	-		-	-		-			-	-	-	-
Commercial Sales - Fixed	462.20	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Usage	463.00	-		-	-		-	-		-	-		-			-	-	-	-
Industrial Sales - Fixed	463.20	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-		-	-		-	-		-	-		-			-	-	-	-
Hydrant Sales	464.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL SALES OF WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PENALTY REVENUE	450.00	-		-	-		-	-		-	-		-			-	-	-	-
BAD DEBT EXPENSE	904.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL OPERATING REVENUE		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
OPERATING EXPENSES																			
Pumping Labor and Expenses	624.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous Pumping Expenses	626.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Chemicals	641.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Operation Labor and Expenses	642.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Transmission Distribution and Lines Expens	662.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Meter Expenses	663.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
PUMPING AND DISTRIBUTION OPERATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Wells	614.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Structures	631.00 & 671.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Pumping Equipment	633.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Reservoirs	672.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Mains	673.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Valves	674.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Meters	676.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Hydrants	677.00	-		-	-		-	-	-	-	-		-			-	-	-	-
PUMPING AND DISTRIBUTION MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POWER FOR PUMPING	623.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of Miscellaneous Distribution E	678.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Maintenance of General Plant	932.00	-		-	-		-	-	-	-	-		-			-	-	-	-
MAINTENANCE OF GENERAL PLANT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION AND MAINTENANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
METER READING EXPENSES	902.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
CUSTOMER RECORDS & COLLECTION	903.00	-		-	-		-	-	-	-	-		-			-	-	-	-
ENERGY CONSERVATION	912.00	-		-	-		-	-	-	-	-		-			-	-	-	-
TOTAL CUSTOMER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADMINISTRATIVE & GEN'L	920.00	-	82,156	82,156	-	84,310	84,310	-	52,629	52,629	-	103,633	103,633			82,693	-	266,714	266,714
OFFICE SUPPLIES AND EXPENSE	913.00 & 921.00	1,799		1,799	1,800		1,800	1,689	-	1,689	1,854	-	1,854			2,439	1,854	-	1,854
OUTSIDE SERVICES EMPLOYED	923.00	15		15	2,849		2,849	-	-	-	15,401	-	15,401			743	6,088	-	6,088
PROPERTY INSURANCE	924.00	-		-	-		-	-	-	-	-	-	-			-	-	-	-
EMPLOYEE BENEFITS	926.00	1,200	16,880	18,080	1,200	21,761	22,961	700	9,615	10,315	1,236	11,241	12,477			25,781	-	124,436	124,436
Injuries and Damages	925.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Marketing	929.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Regulatory Commission Expense	928.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous General Expense	930.00	5,294		5,294	2,754		2,754	2,838	-	2,838	2,710		2,710			3,838	2,710	-	2,710
Rents	931.00	-		-	-		-	-	-	-	-		-			-	-	-	-
MISCELLANEOUS GENERAL		5,294	-	5,294	2,754	-	2,754	2,838	-	2,838	2,710	-	2,710	-	-	3,838	2,710	-	2,710
TOTAL ADMINISTRATIVE AND GENERAL		8,307	99,036	107,343	8,603	106,072	114,674	5,226	62,244	67,470	21,201	114,873	136,075	-	-	115,494	10,652	391,150	401,802
OPERATING EXPENSE BEFORE DEP & AMT		8,307	99,036	107,343	8,603	106,072	114,674	5,226	62,244	67,470	21,201	114,873	136,075	-	-	115,494	10,652	391,150	401,802
DEPRECIATION	403.00	-		-	-		-	-		-	-		-			-	-	-	-
AMORTIZATION	406.00	-		-	-		-	-		-	-		-			-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES		**8,307**	**99,036**	**107,343**	**8,603**	**106,072**	**114,674**	**5,226**	**62,244**	**67,470**	**21,201**	**114,873**	**136,075**	**-**	**-**	**115,494**	**10,652**	**391,150**	**401,802**
OPERATING INCOME		**(8,307)**	**(99,036)**	**(107,343)**	**(8,603)**	**(106,072)**	**(114,674)**	**(5,226)**	**(62,244)**	**(67,470)**	**(21,201)**	**(114,873)**	**(136,075)**			**(115,494)**	**(10,652)**	**(391,150)**	**(401,802)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Job Sales	416.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interdepartmental Expense	455.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Miscellaneous	456.00	-		-	-		-	-	-	-	-		-			-	-	-	-
RENTALS AND MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT INCOME	419.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interest Expense LT Debt	427.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Interest Expense Customer Deposits	431.00	-		-	-		-	-	-	-	-		-			-	-	-	-

2021 BUDGET WORKSHEET - UTILITIES MANAGER DEPARTMENT - DEPARTMENT HEAD: JOHN CROOKS

WATER

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-		-	-		-	-	-	-	-		-			-	-	-	-
INTEREST CHARGED TO CONST	432.00	-		-	-		-	-	-	-	-		-			-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**			**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		**(8,307)**	**(99,036)**	**(107,343)**	**(8,603)**	**(106,072)**	**(114,674)**	**(5,226)**	**(62,244)**	**(67,470)**	**(21,201)**	**(114,873)**	**(136,075)**	**-**	**-**	**(115,494)**	**(10,652)**	**(391,150)**	**(401,802)**
Capital Contributions	421.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Trunk Water	460.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Connection Fees	465.00	-		-	-		-	-	-	-	-		-			-	-	-	-
Meter Installations	466.00	-		-	-		-	-	-	-	-		-			-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFER TO MUNICIPALITY	**927.00**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**			**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(8,307)**	**(99,036)**	**(107,343)**	**(8,603)**	**(106,072)**	**(114,674)**	**(5,226)**	**(62,244)**	**(67,470)**	**(21,201)**	**(114,873)**	**(136,075)**	**-**	**-**	**(115,494)**	**(10,652)**	**(391,150)**	**(401,802)**
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**	(107,343)		**0%**	(114,674)		**0%**	(67,470)		**0%**	(136,075)	(5,383)	(62,244)	(67,627)	(21,837)	(117,745)	(139,582)
Work in Progress	107		-						-					-	-	-	-	-	-
Distribution - Services	369		-						-					-	-	-	-	-	-
Distribution - Meters	346		-						-					-	-	-	-	-	-
Total Capitalized Labor		**-**	**-**		**-**	**-**		**-**	**-**		**-**	**-**		**-**	**-**	**-**	**-**	**-**	**-**

2021 BUDGET WORKSHEET - UTILITIES MANAGER DEPARTMENT - DEPARTMENT HEAD: JOHN CROOKS

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
OPERATING REVENUE - WATER	GL	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**	**OTHER**	**LABOR**	**TOTAL**
Residential	461.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	462.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial	463.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Reconstruction Fund	447.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hydrant Sales	464.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Sales Before Bad Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING REVENUE - ELECTRIC																			
Residential Sales - Energy	440.01-.03&.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Fixed	440.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - PCA	440.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales - Security Lights	440.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Sales		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Relocation Fees	446.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RESIDENTIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Energy	442.00 -.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Fixed	442.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - PCA	442.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial Sales - Security Lights	442.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Division Electric for Pumping	448.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMERCIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Energy	443.00-.01	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Fixed	443.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - PCA	443.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Industrial Sales - Security Lights	443.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INDUSTRIAL SALES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ELECTRIC SALES BEFORE BAD DEBT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CUSTOMER PENALTIES	450.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FREE SERVICE TO CITY	444.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSERVATION PROGRAM	440.05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES																			
PURCHASED POWER	555.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Station Expense	582.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Overhead Line Expense	583.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Underground Line Expense	584.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Street Lighting Expenses	585.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	586.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Distribution Expense	588.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service Provided by Others	558.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance- Supervision & Engineering	590.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Station Equipment	592.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Overhead Lines	593.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Underground Lines	594.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Line Transformers	595.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Street Lighting	596.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	597.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Misc Distribution Equipment	598.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - ELECTRIC		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pumping Labor and Expenses	624.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Pumping Expenses	626.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chemicals	641.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operation Labor and Expenses	642.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transmission Distribution and Lines Expens	662.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Expenses	663.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Expenses	664.00 & 665.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Wells	614.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Structures	631.00 & 671.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Pumping Equipment	633.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Reservoirs	672.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Mains	673.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Valves	674.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Meters	676.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Hydrants	677.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power For Pumping	623.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of Miscellaneous Distribution E	678.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance of General Plant	932.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATION & MAINTENANCE - WATER		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Reading Expense	902.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Customer Records and Collection	903.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Conservation Expenses	912.00	-	9,392	9,392	-	9,820	9,820	-	1,821	1,821	-	11,281	11,281	-	-	5,577	-	20,091	20,091
Administrative Salaries	920.00	-	183,095	183,095	-	188,418	188,418	-	108,900	108,900	-	226,436	226,436	-	-	176,619	-	485,422	485,422

2021 BUDGET WORKSHEET - UTILITIES MANAGER DEPARTMENT - DEPARTMENT HEAD: JOHN CROOKS

TOTAL UTILITY

		2018 ACTUALS			2019 ACTUALS			JULY 2020 YTD ACTUALS			2020 Budget			2020 Forecast			2021 PLAN		
		OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL	OTHER	LABOR	TOTAL
Offices Supplies and Materials	913.00 & 921.00	3,599	-	3,599	3,600	-	3,600	4,656	-	4,656	3,708	-	3,708	-	-	6,156	3,708	-	3,708
Outside Services Employed	923.00	25,411	-	25,411	32,166	-	32,166	25,009	-	25,009	70,307	-	70,307	-	-	28,879	60,994	-	60,994
Property Insurance	924.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee Pensions and Benefits	926.00	7,208	33,607	40,815	2,400	48,674	51,074	1,400	25,023	26,423	2,472	26,110	28,582	-	-	60,788	-	239,374	239,374
Injuries and Damages	925.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Marketing	929.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regulatory Commission Expenses	928.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous General Expense	930.00	28,230	-	28,230	17,056	-	17,056	11,604	-	11,604	20,171	-	20,171	-	-	16,703	20,171	-	20,171
Rents	931.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL ADMINISTRATIVE & GEN'L		64,448	226,094	290,542	55,222	246,912	302,134	42,668	135,744	178,412	96,657	263,827	360,484	-	-	294,722	84,873	744,886	829,759
TOTAL OPERATIONS & MAINT BEFORE DEP & AMT		**64,448**	**226,094**	**290,542**	**55,222**	**246,912**	**302,134**	**42,668**	**135,744**	**178,412**	**96,657**	**263,827**	**360,484**	**-**	**-**	**294,722**	**84,873**	**744,886**	**829,759**
Depreciation	403.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortization	406.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL DEPRECIATION AND AMORTIZATION		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL OPERATING EXPENSES		**64,448**	**226,094**	**290,542**	**55,222**	**246,912**	**302,134**	**42,668**	**135,744**	**178,412**	**96,657**	**263,827**	**360,484**	**-**	**-**	**294,722**	**84,873**	**744,886**	**829,759**
OPERATING INCOME		**(64,448)**	**(226,094)**	**(290,542)**	**(55,222)**	**(246,912)**	**(302,134)**	**(42,668)**	**(135,744)**	**(178,412)**	**(96,657)**	**(263,827)**	**(360,484)**	**-**	**-**	**(294,722)**	**(84,873)**	**(744,886)**	**(829,759)**
NON-OPERATING INCOME (EXPENSE)																			
Job Sales	415.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Job Sales	416.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interdepartmental Rent	455.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	456.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
RENTALS & MISCELLANEOUS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INVESTMENT INCOME	419.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense LT Debt	427.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense Customer Deposits	431.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST EXPENSE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
AMORTIZATION OF DEBT	428, 429, 430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
INTEREST CHARGED TO CONST	432.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-OPERATING INCOME (EXPENSE)		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
INCOME BEFORE CONTRIBUTIONS & TRANSFERS		(64,448)	(226,094)	(290,542)	(55,222)	(246,912)	(302,134)	(42,668)	(135,744)	(178,412)	(96,657)	(263,827)	(360,484)	-	-	(294,722)	(84,873)	(744,886)	(829,759)
Capital Contributions	421.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trunk Water	460.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Connection Fees	465.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meter Installations	466.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TRANSFERS TO MUNICIPALITY																			
Maintenance of Street Lighting	??	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Free Service to the City of Shakopee	927.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to City of Shakopee	927.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Transfer to Municipality		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
NET INCOME OR CHANGE IN NET ASSETS		**(64,448)**	**(226,094)**	**(290,542)**	**(55,222)**	**(246,912)**	**(302,134)**	**(42,668)**	**(135,744)**	**(178,412)**	**(96,657)**	**(263,827)**	**(360,484)**	**-**	**-**	**(294,722)**	**(84,873)**	**(744,886)**	**(829,759)**
			(226,094)	(290,542)		(246,912)	(302,134)		(135,744)	(178,412)		(263,827)	(360,484)	-	-	(294,722)	(84,873)	(744,886)	(829,759)
			-			-			-			-							
Total Capitalized Labor			**-**			**-**			**-**			**-**			**-**			**-**	
Capitalized Labor Expense - % OF TOTAL LABOR			**0%**			**0%**			**0%**			**0%**			**#DIV/0!**			**0%**	